

# *2024-25 Budget Document*

## **OUR VISION**

“WE PROVIDE FOR THE OPTIMAL SAFETY AND WELFARE OF THE COMMUNITY AND OUR MEMBERS”



## **OUR VALUES**

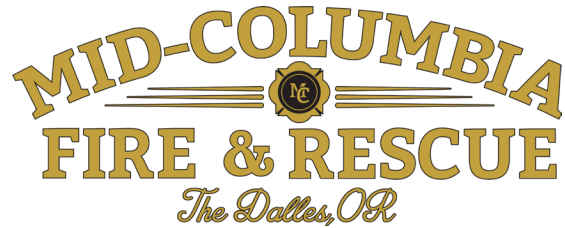
PROFESSIONALISM  
RESPECT  
INTEGRITY  
DUTY  
ENGAGED

## **OUR MISSION**

“THROUGH OUR COMMITMENT TO PROVIDING PROFESSIONAL EMERGENCY AND NON-EMERGENCY SERVICES TO MINIMIZE SUFFERING, PROTECT LIFE, THE ENVIRONMENT AND PROPERTY”.

# Table of Contents

<b>Title</b>	<b>Page</b>	<b>Title</b>	<b>Page</b>
<b>MCF&amp;R Strategic Plan</b>	<b>1</b>	<b>Personal Services</b>	<b>31</b>
<b>MCF&amp;R Strategic Plan Progress Report</b>	<b>7</b>	<b>Materials and Services</b>	<b>35</b>
<b>Budget Goals</b>	<b>17</b>	<b>Capital Outlay</b>	<b>39</b>
<b>Budget Message</b>	<b>19</b>	<b>Special Funds Summary</b>	<b>40</b>
<b>Budget Calendar</b>	<b>23</b>	<b>Reserve Funds Summary</b>	<b>42</b>
<b>General Fund Budget Worksheet</b>	<b>24</b>	<b>General Fund Capital Outlay Spreadsheets</b>	<b>45</b>
<b>General Fund Resources and Requirements Summary</b>	<b>25</b>	<b>Reserve Fund Capital Outlay Spreadsheets</b>	<b>54</b>
<b>General Fund Data Charts</b>	<b>26</b>	<b>LB Forms and Budget Resolution</b>	<b>65</b>



## 2022-2027 FIRE DISTRICT STRATEGIC PLAN

The Mid-Columbia Fire and Rescue strategic plan is the result of an in-depth examination by the Strategic Planning Team of the Fire District's vision for the future and a road map of how we will arrive at this destination. The strategic plan is a living document. It will be monitored for accomplishment, reviewed as we move forward, and adjusted as needed to ensure it remains a relevant and detailed path to the future.

The concept driving this plan is simple and straight-forward: Achieve positive outcomes in saving lives, protecting property, caring for our community, and keeping our members safe. The process to do so is anything but simple and we rely heavily on strategic planning to help us chart that course.

In order to achieve the adopted mission, vision, and values, seven goals were identified to provide direction for the Fire District to move forward. A series of objectives were developed for each goal. The objectives describe, in measurable terms, specific projects to address each identified goal. These objectives are believed to be realistic for the plan's five-year timeframe.

Performance measures will be identified for each objective during budget development to provide further definition to specific activities that must be accomplished to complete an objective. Additionally, timelines will be assigned to indicate when, during this plan, an objective is to be initiated and completed, with lead responsibility for each objective assigned as well.

Annually, prior to the development of budget requests, this plan will be reviewed and updated. Completed objectives will be identified, objectives to respond to emerging issues may be added, and adjustments will be made to the remaining objectives to accommodate changing circumstances and conditions.

Mid-Columbia Fire and Rescue will maintain this plan as a forward looking, comprehensive strategy to ensure it remains focused on those efforts that best support the Fire District's mission. As we move forward to begin a new journey, please take the time to review our path forward in the pages that follow. Your involvement and support are very important to the success of our future.

Robert F. Palmer  
Fire Chief



## **MOTTO**

“Educate, Serve and Protect.”

## **VISION**

Created jointly with the Board of Directors, our shared vision is:

***“To provide for the optimal safety and welfare of the community and our members.”***

We invite community members and partner agencies to help MCFR support and advance the attributes of our vision illustrated below:

- Protection from fire, medical and other emergencies is accomplished through targeted, and pro-active community risk reduction measures. When emergencies do occur, we have competently trained and skilled personnel that provide fast and effective response services.
- We are committed to providing fiscally responsible and efficient services to our community while honoring our values, accomplishing our mission, and achieving our goals.
- The education we deliver through community outreach to the residents and businesses of our community stimulates them to take an active role in EMS and Fire prevention, preparedness, resilience, and cost reduction measures. We see our own personnel practicing the same principles in their lives as well.
- Cooperative sharing of resources and collaborative partnerships enable us to provide a more efficient emergency response system. We see this as a vital component in our ability to reduce and eliminate the risk from fire, rescue, and medical events within our Fire District.
- We will take the Fire District into the future by keeping pace and expanding with community growth (e.g., career and volunteer recruitment, addition of fire station(s) to provide enhanced deployment for faster response times, etc.), and maintaining our commitment to protecting our citizens, families, colleagues, visitors, and the preservation of our profession in the delivery of these services.
- We will ensure that our equipment, apparatus, and facilities are properly maintained and updated now and into the future.
- We will ensure that continuity of operations for the Fire District is maintained through established emergency and succession planning.



## **MISSION**

“We are committed to providing professional emergency and non-emergency services to minimize suffering, protect life, environment, and property.”

## **MCFR MEMBERS BELIEVE IN THE FOLLOWING VALUES:**

- **P**-rofessionalism
- **R**-espect
- **I**-ntegrity
- **D**-uty
- **E**-ngaged

## **FIRE DISTRICT GOALS AND OBJECTIVES**

### **GOAL 1:**

**G-1.1:** Create a sound and sustainable budget for the future growth.

### **Performance Objectives:**

**PO-1-1:** Provide a balanced budget, maintain fiscal responsibility, and comply with Oregon Revised Statute.

### **GOAL 2:**

**G-2.1:** Build upon the relationships we have, work on those relationships that require more effort, and look for opportunities to nurture future partnerships.

### **Performance Objectives:**

**PO-2.1:** Maintain and update current partnerships and agreements with regional and local emergency services.

**PO-2.2:** Engage relationships with Oregon State Fire Marshal’s office to influence funding and programs made available with Wildland Urban Interface legislature.



**PO 2.3:** Innovate and pursue programs in cooperation with local, state, and federal agencies to offset expenditures of Fire District programs.

**PO-2.4:** Develop the capacity to participate in State mobilizations.

**PO-2.6:** Develop reliable and constructive communication between MCFR and all local government entities to facilitate consistent, open, and positive relationships.

**PO-2.7:** Provide annual service update to community partners, internal members, and the community at large.

**PO-2.8:** Meet and ensure compliance with collective bargaining contractual obligations.

**PO-2.9:** Develop consistent communication channels with the local, regional, and state health care community to enhance relationships and to stay informed on evolving community needs.

### **GOAL 3**

**G-3.1:** Protect our community from fire, medical and other emergencies through targeted and forward thinking CRR (Community Risk Reduction) measures.

#### **Performance Objectives:**

**PO-3.1:** To provide fire safety and other public education to the community.

**PO-3.2:** Work with regional partners to provide education for community risk reduction.

**PO-3.3:** Develop new and innovative methods to educate the public in community risk reduction activities.

**PO-3.4:** Provide response personnel with the information needed to mitigate an incident at commercial and residential occupancies throughout the Fire District.

**PO-3.5:** Ensure that commercial occupancies within the Fire District operate in a safe manner to protect life and property.

**PO-3.6:** Investigate programs to reduce the risk of wildland fires within our Fire District.

**PO-3.7:** Investigate the origin and cause of all fires within the Fire District.

**PO-3.8:** Provide innovative public outreach campaigns to minimize loss of life and property.



#### **GOAL 4**

**GOAL 4.1:** Provide and maintain competently trained and skilled personnel which deliver fast efficient response services.

##### **Performance Objectives:**

**PO-4.1:** To provide quality, cost-effective training, and development designed to increase individual, and organizational productivity, enhance knowledge, develop skills, and enrich the organization.

**PO-4.2:** To continue our efforts to increase the number of certified, trained, and competent emergency responders within the Fire District and to market our program within the community.

**PO-4.3:** Evaluate current fire station locations with response data and risk analysis to determine data-driven needs for future fire stations.

**PO-4.4:** Collect, analyze, and openly report response data based on Fire District policy to internal customers.

#### **GOAL 5**

**G-5.1:** Ensure that equipment, apparatus, and facilities are properly maintained and updated to provide reliable and dependable response services.

##### **Performance Objectives:**

**PO-5.1:** Adequately fund capital improvement plans.

**PO-5.2:** Establish a comprehensive maintenance program which maintains the operational fleet in response ready condition.

**PO-5.3:** Continue to maintain facilities in a safe and operational status.

**PO-5.4:** Establish a comprehensive maintenance program which maintains equipment to Fire District standards.

#### **GOAL 6**

**G-6.1:** Keep pace and expand with community needs and growth to maintain our commitment to meeting the Fire Districts mission.

##### **Performance Objectives:**

**PO-6.1:** Pursue an effective fire fighting force based on Fire District historical and projected data to improve the ISO Public Protection Classification.



**PO-6.2:** Establish a seasonal wildland response force to meet the intent of becoming the foremost wildland firefighting Fire District in Eastern Oregon.

**PO-6.3:** Enhance the Fire District's pre-hospital response system to become the preeminent EMS agency in the State of Oregon.

**PO-6.4:** Study and implement competitive compensation and benefit packages to attract and retain quality personnel.

#### **GOAL 7**

Continuity of operations for the Fire District is maintained through emergency operations and succession planning.

#### **Performance Objectives:**

**PO-7.1:** Maintain and update a standards of cover plan based on changes to occur within the Fire District.

**PO-7.2:** Develop a continuity of operations plan.

**PO-7.3:** Establish an administrative staff succession plan for anticipated retirements.

**PO-7.4:** Develop an officer training plan to prepare employees for promotional opportunities.



**2022-27 STRATEGIC PLAN PROGRESS CHART**

<b>G-1.1: Create a sound and sustainable budget for the future growth.</b>			
<b>OBJECTIVES:</b>	<b>ASSIGNED</b>	<b>STATUS</b>	<b>COMMENTS</b>
<b>PO-1-1:</b> Provide a balanced budget, maintain fiscal responsibility, and comply with Oregon Revised Statute.	Palmer	Ongoing for duration of plan.	The FY 2024-25 budget is in process.

<b>G-2.1: Build upon the relationships we have, work on those relationships that require more effort, and look for opportunities to nurture future partnerships.</b>			
<b>OBJECTIVES:</b>	<b>ASSIGNED</b>	<b>STATUS</b>	<b>COMMENTS</b>
<b>PO-2.1:</b> Maintain and update current partnerships and agreements with regional and local emergency services.	Palmer	80%	Cooperative agreements (MA and AA) are currently being addressed.
<b>PO-2.2:</b> Engage relationships with Oregon State Fire Marshal's office to influence funding and programs made available with WUI legislature.	Palmer/ Wood	100%	As of April 2023, four seasonal wildland FF's (Crew 24) were employed by the Fire District. A WL mitigation grant was approved by the OSFM in May 2023 and is being administered by DC Beckner.
<b>PO 2.3:</b> Innovate and pursue programs in cooperation with local, state, and federal agencies to offset expenditures of Fire District programs.	Palmer/Jensen	100%	In May 2023, grant funding for the FF apprenticeship program was approved. A 12 week recruit academy for 6 FF's commences on July 10th. The WL capacity grant was also approved May 2023 providing funding for upstaffing during the WL season.
<b>PO-2.4:</b> Develop the capacity to participate in State mobilizations.	Palmer/Jensen	100%	As of January 2023, our dual-role FF staffing increased from 21 to 24 positions and effective July 10, 2023, we employed six FF apprenticeship positions. This is a 28.5% increase in dual-role staffing which enhances our flexibility in participating in State mobs. Teh addition of Crew-24 provides more flexibility of sending out a mob. task force.
<b>PO-2.5:</b> Develop reliable and constructive communication between MCFR and all local government entities to facilitate consistent, open, and positive relationships.	All Staff	100%	As of the adoption of this strategic plan, all of staff has made a concerted effort to enhance relationships with local government and partner agencies. This is an ongoing effort which we will continue to work on and monitor.
<b>PO-2.6:</b> Provide annual service update to community partners, internal members, and the community at large.	Palmer/Jensen	75%	Service level data is currently being pushed out both internally and externally thorough the Board report. The transition to a new CAD system will provide a more comprehensive, reliable and efficient database. The SOC is currently in the process of being completed.
<b>PO-2.7:</b> Meet and ensure compliance with collective bargaining contractual obligations.	Palmer/Jensen	100%	The CBA was ratified in December 2022 and will expire in June 2025. Mid-term impact bargaining was settled for the FF Apprenticeship program. We are currently bargaining the impact of PLO. CBA compliance is an ongoing process to ensure positive working relationships.
<b>PO-2.8:</b> Develop consistent communication channels with the local, regional, and state health care community to enhance relationships and to stay informed on evolving community needs.	Jensen	100%	As of January 2023, channels are 100% open and our administrative relationships have improved on the local level. MCMC has also communicated they feel our relationship has improved greatly. We remain very active in ATAB #6 and continue to have a bi-weekly meeting with our regional health care facilities, EMS partners, and Oregon Health Authority. Our goal is to be a cooperative partner regionally and maintain good policy in balancing current emergencies while preparing for and maintaining adequate service levels for the next emergency. Our mission is openly conveyed with our health care partners who's sole focus is healthcare related emergencies.

<b>G-3.1: Protect our community from fire, medical and other emergencies through targeted and forward thinking CRR (Community Risk Reduction) measures.</b>			
<b>OBJECTIVES:</b>	<b>ASSIGNED</b>	<b>STATUS</b>	<b>COMMENTS</b>
<b>PO-3.1:</b> To provide fire safety and other public education to the community.	Wood	100%	We attend scheduled events with advanced notice as well as events that are one-off to engage the public and provide fire and life safety information. Ongoing program.
<b>PO-3.2:</b> Work with regional partners to provide education for community risk reduction.	Wood	100%	We are part of the Mid-Columbia Fire Prevention Co-Op and attend events as needed. Attend meetings. Ongoing program.
<b>PO-3.3:</b> Develop new and innovative methods to educate the public in community risk reduction activities.	Wood	100%	The Fire Prevention Week Theme for 2023 will be announced soon (7/23). Once announced, a plan will be developed to deliver public education to schools. Schedule will be developed shortly after school starts. Ongoing program.
<b>PO-3.4:</b> Provide response personnel with the information needed to mitigate an incident at commercial and residential occupancies throughout the Fire District.	Wood	100%	This includes: Company Inspections, Pre-Incident Planning, Fire Investigation (to stop future fires) and general public encounters such as Smoke Alarm Inspection/Installs, Pub Ed events, etc. Ongoing program.
<b>PO-3.5:</b> Ensure that commercial occupancies within the Fire District operate in a safe manner to protect life and property.	Wood	100%	Prevention Division Inspections, Company Level Inspections. Ongoing program.

<b>PO-3.6:</b> Investigate programs to reduce the risk of wildland fires within our Fire District.	Wood	100% January 2023	SB762 has impacted wildfire risk reduction and more info is pending in 2023. Risk Maps are pending (7/23)
<b>PO-3.7:</b> Investigate the origin and cause of all fires within the Fire District.	Wood	100% October 2022	8 District personnel (3 Chiefs, 2 Officers and 3 Firefighters) attended Wildland Fire Investigation Training. This will greatly increase our accuracy in determining wildland fire causes to reduce future ignitions. All fires are investigated to provide most likely fire cause.
<b>PO-3.8:</b> Provide innovative public outreach campaigns to minimize loss of life and property.	Wood	100%	Work with schools, social media and the Prevention Co-Op as well as attend public events. Ongoing program.

<b>GOAL 4.1: Provide and maintain competently trained and skilled personnel which deliver fast efficient response services.</b>			
<b>OBJECTIVES:</b>	<b>ASSIGNED</b>	<b>STATUS</b>	<b>COMMENTS</b>
<b>PO-4.1:</b> To provide quality, cost-effective training, and development designed to increase individual, and organizational productivity, enhance knowledge, develop skills, and enrich the organization.	Coleman	100%	This is an ongoing process that was started several years ago and continues. We are very active in classes offered to our personnel as well as our partner organizations. We have added live fire props to our training grounds and continue to look for ways to improve our training facilities and our instructors.
<b>PO-4.2:</b> To continue our efforts to increase the number of certified, trained, and competent emergency responders within the Fire District and to market our program within the community.	Coleman	100%	We have trained and certified numerous personnel in the region over the last 3 years and continue to be the leaders in education. <b>73 WF type II 54 WF type I 4 Eng. Boss, 22 FF I 9 FF II 21 AO's 21 aerial op 20 NFPA Rope I &amp; II 1 Fire Officer I, 5 NFPA instructor I, 3 NFPA instructor II, 8 NFPA common passenger vehicle rescue technician.</b> In the up coming year we will continue to offer classes to allow our personnel to advance their knowledge . Our apprenticeship program is full with 6 personnel enrolled and attending classes.

<p><b>PO-4.3:</b> Evaluate current fire station locations with response data and risk analysis to determine data-driven needs for future fire stations.</p>	<p>Jensen</p>	<p>70% complete</p>	<p>As of April 2023, Staff commenced researching time related data relative to station locations. This GIS information is overlaid with actual demand and response type data. The goal is to get the right resources on scene within established NFPA time standards to provide a positive outcome. The location providing the greatest benefit to serve our community must be determined. We plan to have this process completed by the end of CY 2024. Once this is accomplished, land availability will be assessed.</p>
<p><b>PO-4.4:</b> Collect, analyze, and openly report response data based on Fire District policy to internal customers.</p>	<p>Jensen</p>	<p>90% complete</p>	<p>Many data points are used to evaluate our response and deployment. With the upgrade in RMS by the end of 2023 and the implementation of a new CAD system by the end of 2024, the final data points will be readily accessible.</p>

<b>G-5.1: Ensure that equipment, apparatus, and facilities are properly maintained and updated to provide reliable and dependable response services.</b>			
<b>OBJECTIVES:</b>	<b>ASSIGNED</b>	<b>STATUS</b>	<b>COMMENTS</b>
<b>G-5.1:</b> Ensure that equipment, apparatus, and facilities are properly maintained and updated to provide reliable and dependable response services.	Jensen	100%	This objective was implemented in the FY 2022-23 budget and will continue in perpetuity for consecutive budgets. The fleet capital replacement is being funded as scheduled and will be ongoing.
<b>PO-5.2:</b> Establish a comprehensive maintenance program which maintains the operational fleet in response ready condition.	Jensen	80%	Our current struggle is finding reliable, qualified, and available mechanics to work on our apparatus. Captain Blumenthal and DC Beckner have taken on coordination of vendors and keep ing a more reliable system with the vendors we do have. Progress is being made.
<b>PO-5.3:</b> Continue to maintain facilities in a safe and operational status.	Jensen	On schedule	Facilities are being updated as per the capital improvement schedule.
<b>PO-5.4:</b> Establish a comprehensive maintenance program which maintains equipment to Fire District standards.	Jensen	90%	As of January 2024, Chief Beckner has been coordinating and working with many department personnel to ensure maintenance and checks are being conducted in a thorough and timely fashion. Chief Beckner is making great progress.

<b>G-6.1: Keep pace and expand with community needs and growth to maintain our commitment to meeting the Fire Districts mission.</b>			
<b>OBJECTIVE:</b>	<b>ASSIGNED</b>	<b>STATUS</b>	<b>COMMENTS</b>
<b>PO-6.1:</b> Pursue an effective fire fighting force based on Fire District historical and projected data to improve the ISO Public Protection Classification.	Jensen/Palmer	80%	In November 2022, tax revenue was deemed sufficient to add three new dual-role FF's. In July 2023, six FF apprentices were employed through an OSFM grant program. Overall, a 28.5% increase in staffing levels. We will continue our pursuit of this objective throughout the life of the strategic plan. We continue to look for opportunities to fill current vacancies.
<b>PO-6.2:</b> Establish a seasonal wildland response force to meet the intent of becoming the foremost wildland firefighting Fire District in Eastern Oregon.	Palmer/Jensen	100%	It was our intent to hire a seasonal staff of WL FF's for the summer season of 2022 through an OSFM grant award. This did not occur due to an unforeseen issue. In April 2023, four WL seasonal FF's (Crew 24) were employed for the 2023 WL season and are an invaluable component of our workforce.
<b>PO-6.3:</b> Enhance the Fire District's pre-hospital response system to become the preeminent EMS agency in the State of Oregon.	Jensen	100%	For CY 2022, current response times exceed Oregon Health Authority and County ASA rules. The Cardiac Survival rate in 2021 exceeded State and National rates as well. We are still finalizing data for CY 2022. In the future, data will be conveyed through the District's annual service level report.



<p><b>PO-6.4:</b> Study and implement competitive compensation and benefit packages to attract and retain quality personnel.</p>	<p>Palmer</p>	<p>100%</p>	<p>In April 2021, adjustments were made to the Office Manager and Chief Officers salary scale and incorporated into Employee Handbook. The Fire District concluded bargaining a successor contract with the Local in December 2022 which included an equitable wage and benefit package. the Admin. wage scale was adjusted accordingly to resolve disparity between steps.</p>
--	---------------	-------------	---

<b>G-7.1: Continuity of operations for the Fire District is maintained through emergency operations and succession planning.</b>			
<b>OBJECTIVE:</b>	<b>ASSIGNED</b>	<b>STATUS</b>	<b>COMMENTS</b>
<b>PO-7.1:</b> Maintain and update a standards of cover plan based on changes to occur within the Fire District.	Jensen	60%	The SOC is currently in the process of being updated and redrafted to match the standard format and contents of the Center for Public Safety Excellence. During this quarter we will be completing our community expectations survey and staffing needs assessment.
<b>PO-7.2:</b> Develop a continuity of operations plan.	Jensen	25%	Preliminary research and scope for this plan is complete and the first draft is in progress. This project will follow the completion of the SOC.
<b>PO-7.3:</b> Establish an administrative staff succession plan for anticipated retirements.	Palmer	100%	As of December 1, 2022, the succession plan is complete and is implemented.
<b>PO-7.4:</b> Develop an officer training plan to prepare employees for promotional opportunities.	Cole/Jensen	90%	This is an ongoing process, we are currently offering all classes and educational needs to have the ability to promote within the District.

# Budget Goals for FY 2024-25

## A Summary of the Strategic Plan and Budget Goals

The 2022-2027 Strategic Plan outlines the vision, mission, values, and goals of our organization for the next five years. The plan is based on a comprehensive analysis of our strengths, weaknesses, opportunities, and threats, as well as feedback from our stakeholders and partners. The plan also aligns with our core values of excellence, innovation, collaboration, diversity, and social responsibility.

One of the key components of the plan is the budget goals, which define how we will allocate our resources to achieve our strategic objectives. The budget goals are based on the following principles:

- We will prioritize the quality and impact of our programs and services over the quantity and scope.
- We will invest in our human capital, infrastructure, and technology to enhance our efficiency and effectiveness.
- We will diversify our revenue sources and seek new opportunities for funding and partnerships.
- We will maintain a balanced budget and a healthy reserve fund to ensure our financial sustainability and resilience.
- We will monitor and evaluate our budget performance and adjust our plans as needed.

The budget goals below reflect our commitment for FY 2024-25 to pursue our strategic vision and mission, while ensuring our financial stability and accountability:

- Ensure compliance with associated contractual requirements and obligations.
- Meet Fire District financial obligations associated with payroll, benefit, and operational needs.
- Evaluate Fire and EMS staffing needs to determine the operational efficiency of current programs.
- Appropriate reserve funds for constructing a roof over the four-story section of the training tower.
- Appropriate reserve funds to acquire and install a simulated elevator shaft to be incorporated into the training tower.
- Appropriate reserve funds to maintain and/or improve operational readiness and timely response to include the following items:
  - Type VI Engine
  - Two Type I Ambulances
  - Training tower roof
  - Training tower elevator shaft
  - Training props and accessories
  - Structure collapse kit and accessories
  - Structural PPE
  - CAD replacement project

- Apparatus cameras
  - Mobile radio replacement
  - Replacement of EMS equipment and accessories
  - Stacker Butte radio site maintenance and improvements
- Ensure capital purchases associated with facilities and equipment are funded to maintain peak operational efficiency to include the following items:
    - LDH supply and fire attack hose
    - Nozzles and appliances
    - Circular saw
    - Computers and accessories
    - Public education props and accessories
    - Upgrading of audiovisual equipment for training room
- Incorporate the Station 1 generator into to the Capital Improvement Plan for future replacement.
  - Appropriate funding to market the fuels and wildland mitigation program.
  - Appropriate funding to support a 6-person seasonal hand crew for wildland mitigation and response purposes.
  - Appropriate funding to enhance the MCFR drone program.
  - Assess all account lines to determine effectiveness in tracking expenditures. Ensure all account lines meet budgetary needs.
  - Omit interfacility transfers and the revenue associated with this EMS program, pending any required bargaining obligations.
  - Research and develop a backup plan for continuity of District financial services.
  - Finalize the transition of MCFR Volunteer Firefighter By-Laws to Ft. Dalles Benevolent and Preservation Fund By-Laws.
  - Incorporate funds to maintain the Fire District's comprehensive occupational health and fitness program.

We will review our budget goals annually and make adjustments as necessary to respond to the changing needs and expectations of our stakeholders and partners.

**FISCAL YEAR 2024 – 2025  
BUDGET MESSAGE  
MID-COLUMBIA FIRE AND RESCUE**

The Fire District budget proposal for FY 2024-2025 was prepared by the Fire Chief, Assistant Fire Chief and Office Manager. Budget input and information for this process was provided by administrative and career staff. This a balanced budget as presented which follows the Boards goals of maintaining fiscal responsibility and complying with current laws and regulations set forth within Oregon budget law.

The District has moved into year three of our 2022-27 strategic plan, the goals of which define the direction for future growth and development of the District, outline the major steps to achieve them, and directly relate to this proposed budget. This is a high-level document which serves as a communication tool to articulate strategic thinking as to the reasons behind the goals identified within the plan and the roadmap for achieving our mission. The overall purpose of this plan is to provide and maintain an enhanced level of safety and service to the patrons of our community and our Fire District members. A status report providing a current snapshot of the goals we have accomplished is attached for reference.

The proposed FY 2024-25 budget incorporates appropriations to meet obligations associated with wage and benefit adjustments, and maintains our carryover, reserve fund, operational objectives, and capital purchases with no required cutbacks. We have been fortunate to continue strengthening our economic position based on the following factors: excellent financial management, stabilization of ambulance revenue, the Ground Emergency Medical Transport (GEMT), and

Coordinated Care Organization (CCO) reimbursement programs (covers the gap between what Medicaid pays and actual EMS operational costs), tax-exempt industry transitioning to the tax rolls, and grant funding opportunities.

The proposed budget maintains necessary staffing levels required for efficient and timely Emergency Medical (EMS), structure, and wildland response. The single-role EMS program will undergo organizational evaluation to assess how the District may best continue to provide high-quality EMS to our community patrons. The dual-role FF program will increase to twenty-six skilled and competent fire personnel cross-trained as EMT's and paramedics for fire, rescue, and EMS response. The single-role wildland program employs up to six qualified seasonal FF's assigned to wildland response. The District's leadership of highly qualified administrative staff consists of the Fire Chief, Assistant Fire Chief, three Division Chiefs and one Office Manager.

This budget maintains ongoing contracts with the City of The Dalles (financial services agreement), Wasco County (911, GIS and Ambulance Service Area (ASA-2) agreements), Systems Design West, LLC (third-party ambulance billing services), as well as appropriated funds set aside to contract for wildland services based on need.

The District operates the ambulance service for ASA-2 which currently includes local EMS response and inter-facility transfers. This budget proposal incorporates a transition to local EMS response only with the District moving away from conducting inter-facility transfers, pending any required bargaining obligations.

The District will enter the final year of a three-year contract with IAFF Local 1308 and will enter into negotiations this fiscal year for a successor labor contract. An IGA remains in effect with the Oregon State Fire Marshal (OSFM) that has provided revenue in the amount of 1.5 million dollars to implement a two-year apprenticeship program which enabled the District to hire and train six apprentice firefighters to the journeyman level. We will be entering into year two of this program at the beginning of the 2024-25 FY. The District is also entering into year two of a \$467,000.00 grant awarded by the OSFM to engage in community wildfire risk reduction projects over three budget cycles.

This budget additionally appropriates revenue for reserve fund transfers necessary to provide current and future funding for larger purchases associated with apparatus, equipment and facilities based upon our 20-year capital improvement and replacement plan. Reserve funds are used for planned purchases not budgeted within the General Fund. In certain reserve accounts, other appropriated revenue is reserved for future planned CIP expenditures, however, such revenue is appropriated for use in the case of a major unforeseen emergency that may require replacement or repair of apparatus and equipment. It is the District's goal to build adequate reserves over time to consistently fund planned Capital purchases to avoid the need to bond such projects.

The taxpayers of the Fire District approved a General Obligation Bond measure on the November 2017 ballot in the amount of \$3,850,000.00 to fund fire apparatus, equipment, and facilities improvements. The issuance of these bonds occurred in February 2018. The bond project fund has since been closed out and the debt service fund is currently in its

sixth year of retiring a 15-year bonded indebtedness. We thank and appreciate our community for the support received for this bond and will remain dedicated to maintaining adequate reserve funds for future apparatus, equipment, and facilities replacement/improvements.

Enterprise Zone (EZ) program funds in the amount of \$56,000.00 each year are received from the EZ program through a partnership with the City of The Dalles to assist with retiring a 15-year debt incurred as a result of the purchase and construction of our training tower facility. A debt service fund to retire this debt is administered through the Training Reserve Fund. Additionally, \$34,000 is received from the EZ program through this partnership to support our paramedic training program. Additional revenue is budgeted to supplement the EZ funds we receive to support each of these programs.

The total General Fund FY 2024-25 budget amounts to \$11,150,001. The beginning fund balance for FY 2024-25 is projected to be \$4,179,801. Our ending fund balance is projected to be \$1,876,574. The projected carryover amount is utilized in conjunction with our monthly ambulance collections to carry the fire district through the first 4 to 4 ½ months of conducting business without tax revenue per Fire District policy.

Uncollectable current year tax revenues are estimated at 5.0%. Measure 5 compression for the 2023-24 FY is \$184,230 and was \$127,171 for the 2022-23 FY, reflecting an increase of \$57,059. The Urban Renewal tax assessment for FY 2023-24 is \$214,619 and was \$217,940 for FY 2022-23, reflecting a decrease of \$3,321.

District property values have been adjusted to reflect a 3.5% growth. A contingency of \$100,000 has been incorporated into the proposed budget. Contingency is used for unforeseen or unplanned expenditures which may become necessary during the budget process.

The Personal Services category reflects wages, benefits and equipment for 5-command staff, 1-support staff, 26-line fire/EMS positions, and 2-EMS only positions and up to 6-seasonal WL firefighter positions. This budget proposes the incorporation of 2 additional line fire/EMS positions and not filling 2 EMS only positions.

We favorably received a wildland capacity staffing grant in the amount of \$35,000 which will provide additional funding to staff up during periods of wildland severity. The revenue received through the wildland capacity grant, apprenticeship grant and wildland mitigation grant , as well as the associated appropriations have been incorporated into this budget proposal.

Each budget category is listed below, summarizing the totals proposed by category.

**PERSONAL SERVICES**

Budget Proposal: \$6,879,627

**GENERAL FUND MATERIALS & SERVICES**

Budget Proposal: \$1,662,800

**GENERAL FUND CAPITAL OUTLAY**

Budget Proposal: \$37,900

**RESERVE FUND TRANSFERS**

Budget Proposal: \$628,350

The annual reserve fund transfer requirements necessary to meet Capital Improvement/Replacement projects for the budget year are noted below. Amounts may vary from year to year based upon annual project requirements. Figures are rounded to the nearest dollar amount.

<b>FUND</b>	<b>REQ.</b>	<b>PLAN TIME</b>
Apparatus Reserve	\$446,000	Over 20 Years
Building Reserve	\$40,000	Over 15 Years
FF Equipment Reserve	\$61,000	Over 15 Years
Training Reserve	\$5,000	Over 40 Years
Technical Rescue Reserve	\$4,000	Over 15 Years
Retirement Liability Reserve	\$70,000	Tx. based on ret. liability
Stacker Butte Fund	\$2,350	Rental fee payment
Total Transfer Requirements	\$628,350	

**SPECIAL FUNDS**

Stacker Butte and Fire Med are special funds established for managing the appropriations associated with the Stacker Butte radio site and the Fire Med subscription program.

The Fire Med fund is a separate budget that accounts for the following line items: Fire Med fees; Fire Med grants & other revenue; Fire Med Materials & Services and Fire Med Capital Outlay. The Lifeflight Network handles all marketing, promotions, and fee collections for MCFR’s Fire Med program through a partnership agreement. Fire Med provides funding for the perpetuation of this program as well as for EMS training and equipment. This fund is self-supporting.

The Stacker Butte fund is a separate budget that accounts for the following items: Stacker Butte utilities; Sublease fees; Stacker Butte Materials & Services; and Stacker Butte Capital Outlay. Stacker Butte is managed by a Consortium partnership between MCFR, ODF and Columbia River Inter-Tribal Fisheries Enforcement. The Consortium leases a radio site located on Stacker Butte from Janelle Depolo through the Eddins Estate. The Consortium has negotiated a new 20-year lease with the landlord which will take effect April 2025. The Consortium subleases site space to four other public agencies and one private entity. Each of these subleases are currently in the process of renewal now that the Consortium's lease has been finalized. All agencies rely heavily on this site for effective radio coverage and communications.

### **DEBT SERVICE FUND**

The apparatus/equipment bond in the amount of \$3,850,000 was approved by the fire district patrons on November 7, 2017. General Obligation Bonds, Series 2018 were issued on January 19, 2018. A capital project fund was created in the budget to appropriate funds for the purchase of apparatus, and complete facilities improvements authorized by the bond. Once bond purchases were completed, the project fund was dissolved, and a debt service fund was established to retire the bond.

A debt service fund is required by statute to retire the 15-year debt incurred by the District for the bond proceeds. The District will levy \$331,935 for FY 2024-25. The District will budget \$331,935 in estimated taxes to be received, \$6,300 in prior year taxes and \$3,000 in interest earned for the debt service fund. The total principal payment obligation for the proposed FY 2024-25 budget will amount to \$235,000. The

total interest expense payment obligation will amount to \$73,700. The ending fund balance will amount to \$101,643.

A debt service fund is incorporated into the Training Reserve Fund to retire the training facility debt. The District will budget \$56,000 in EZ revenue, and \$2000 in interest earned. The total principal payment obligation for the proposed FY 2024-25 budget will amount to \$53,934. The total interest expense payment obligation for the Debt Service Fund will amount to \$5,462. Other appropriated revenue of \$21,469 will be reserved for any unforeseen expenses.

The proposed budget for FY 2024-25 reflects the District's commitment to provide high-quality fire and emergency medical services to the community, while also ensuring fiscal responsibility and accountability. The budget supports the District's vision to be a leader in fire and emergency medical services, and its core values of professionalism, respect integrity, duty, and engagement. The District appreciates the support and collaboration of the Board of Directors, Civil Service Commissioners, our members, and the community in advancing its mission and goals.



# Mid-Columbia Fire and Rescue

## 2024-25 Budget Calendar

December 18, 2023	Appoint Budget Officer
December 2023 – February 2024	Commence Preparation of Proposed Budget
April 24, 2024	Publish Notice of Budget Committee Meeting (Chronicle & MCFR Website)
May 21, 2024	Budget Committee Meets to Consider and Approve Proposed Budget
May 21 – May 31, 2024	Budget Committee Meets if Necessary
June 5, 2024	Publish Notice of Hearing and Summary
June 17, 2024	Hold Budget Hearing
June 17, 2024	Adopt Budget, Make Appropriations
July 15, 2024	Submit Budget to County Assessor

---

### **BUDGET COMMITTEE**

### **TERM**

John Willer	2024-25, 2025-26, 2026-27
Dr. Wallace Wolf	2022-23, 2023-24, 2024-25
Michael Hamilton	2024-25, 2025-26, 2026-27
Kiel Nairns	2022-23, 2023-24, 2024-25
Tom Ashmore	2022-23, 2023-24, 2024-25

### **BOARD OF DIRECTORS**

### **TERM**

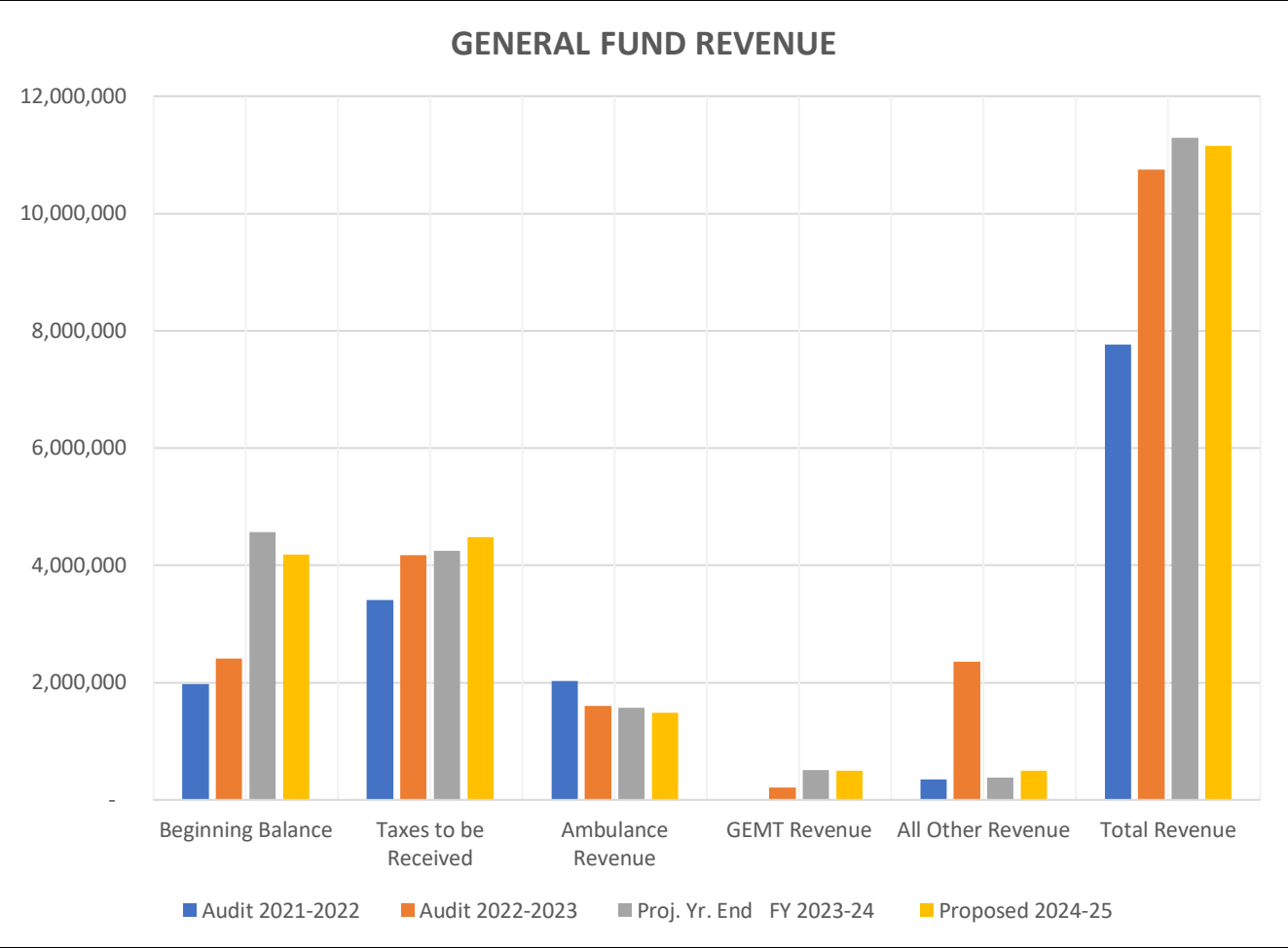
Diana Bailey	2023-2027
Walter Denstedt	2023-2027
Dick Schaffeld	2023-2027
David Jacobs	2021-2025
Cory Case	2021-2025

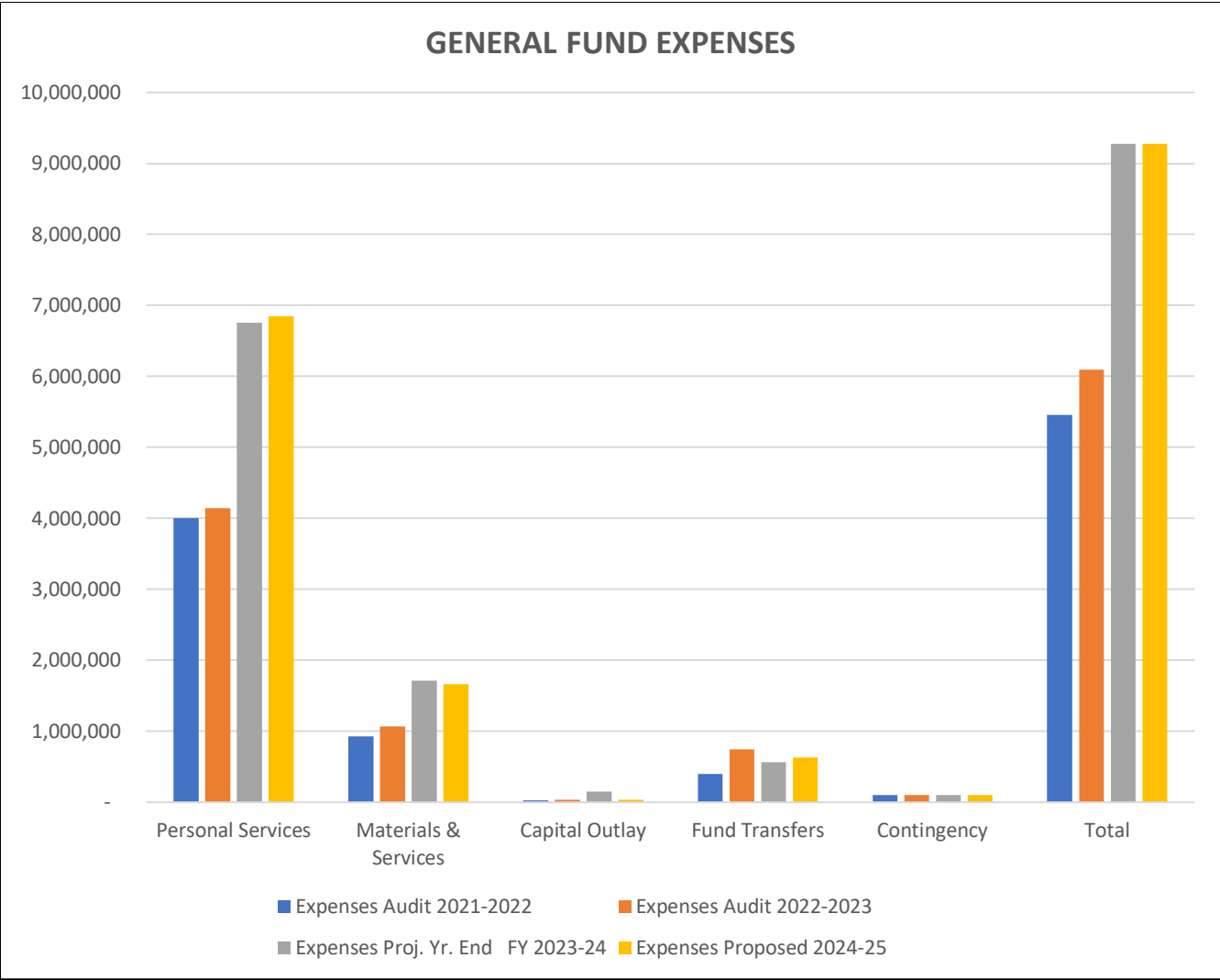
**General Fund Budget Worksheet**  
**Estimated Property Tax Revenue 2024-2025**  
**Based on Permanent Tax Rate of \$2.1004 per \$1,000 of Assessed Value**

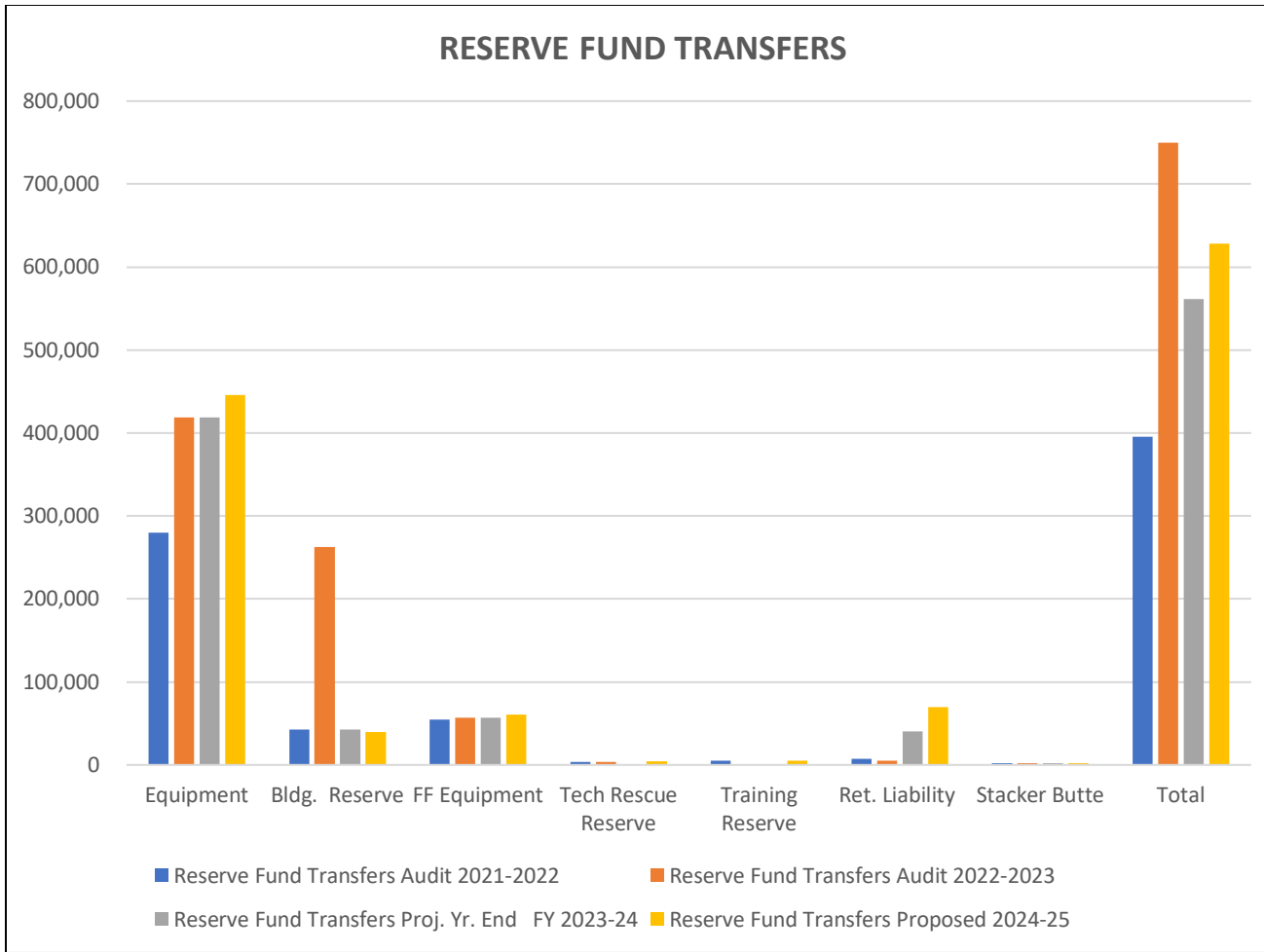
<b>Revenue</b>		<b>Proposed</b>	<b>Approved</b>	<b>Adopted</b>
2024-2025 Tax Base		4,711,000	4,711,000	4,711,000
Less 5% Uncollectible Taxes		225,000	225,000	225,000
<b>Net Estimated Current Year Tax Revenue</b>		<b>4,486,000</b>	<b>4,486,000</b>	<b>4,486,000</b>
<b>Other Revenue 2024-2025:</b>				
2023-2024 Carry-over	(Apprenticeship/CRR Mitigation Grant program funds incorporated within this BFB are restricted for these programs only).	4,179,801	4,179,801	4,179,801
Prior Year Taxes		130,000	130,000	130,000
Interest Income		120,000	120,000	120,000
Ambulance Income (Adjusted)		1,490,000	1,490,000	1,490,000
Ambulance GEMT		500,200	500,200	500,200
Fire Protection Agreements		10,000	10,000	10,000
Miscellaneous Revenue		84,000	84,000	84,000
Transfer from FireMed		5,000	5,000	5,000
Transfer from Retirement Liability Fund		110,000	110,000	110,000
Grant Proceeds		35,000	35,000	35,000
Total Other Revenue		6,664,001	6,664,001	6,664,001
<b>Total Revenue All Sources</b>		<b>11,150,001</b>	<b>11,150,001</b>	<b>11,150,001</b>
<b>Expenditures</b>				
Personal Services		6,844,377	6,844,377	6,879,627
Materials and Services		1,662,800	1,662,800	1,662,800
Capital Outlay		37,900	37,900	37,900
Equipment Reserve Transfer		446,000	446,000	446,000
Building Reserve Transfer		40,000	40,000	40,000
Training Reserve Transfer		5,000	5,000	5,000
Technical Rescue Reserve Transfer		4,000	4,000	4,000
Stacker Butte Transfer		2,350	2,350	2,350
Firefighting Reserve Transfer		61,000	61,000	61,000
Retirement Liability Transfer		70,000	70,000	70,000
<b>Total Expenditures and Transfers</b>		<b>9,173,427</b>	<b>9,173,427</b>	<b>9,208,677</b>
Contingency		100,000	100,000	100,000
Total Expenditures and Contingency		9,273,427	9,273,427	9,308,677
Carry-over to fiscal year 2024-2025	(Apprenticeship/CRR Mitigation Grant program funds incorporated within this BFB are restricted for these programs only).	1,876,574	1,876,574	1,841,324
<b>Total Appropriations</b>		<b>11,150,001</b>	<b>11,150,001</b>	<b>11,150,001</b>

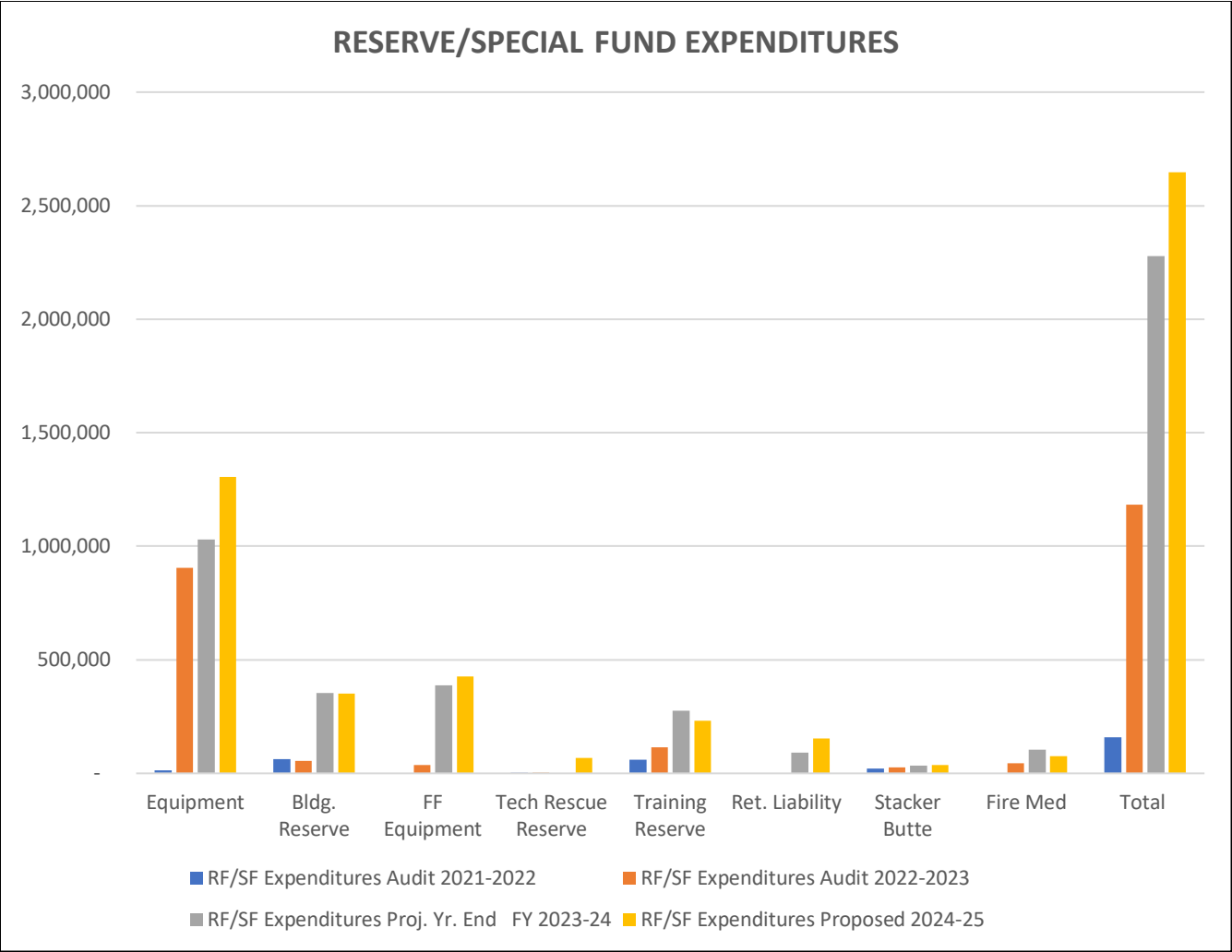
**2024-2025 General Fund Resources and Requirements**

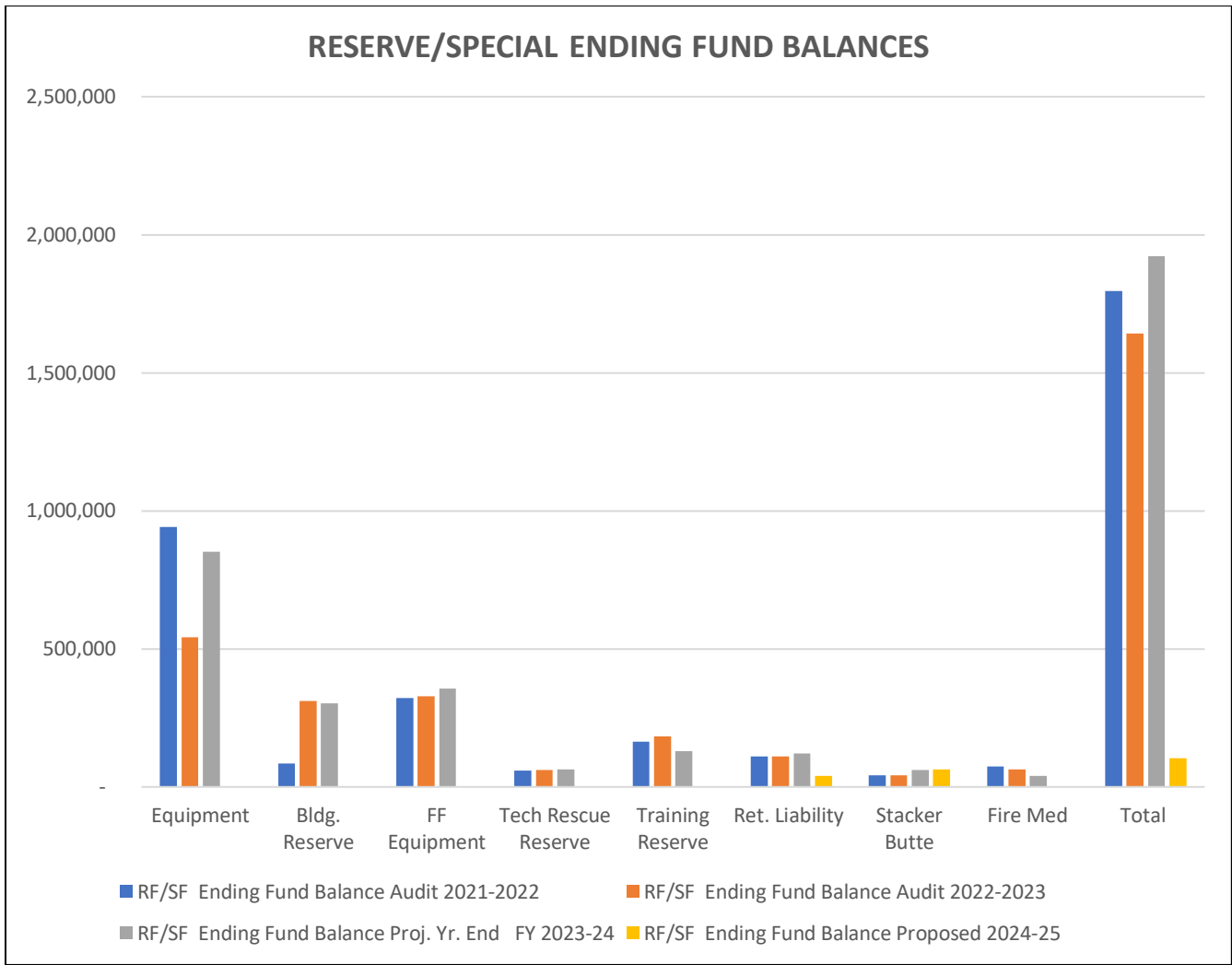
			<b>Resources</b>			
<i><b>2021-2022 Actual</b></i>	<i><b>2022-23 Actual</b></i>	<i><b>2023-24 Adopted</b></i>	<i><b>Description</b></i>	<i><b>2024-25 Proposed</b></i>	<i><b>2024-25 Approved</b></i>	<i><b>2024-25 Adopted</b></i>
1,889,898	2,062,112	4,571,157	Carry-over (Apprenticeship/CRR Mitigation Grant program funds incorporated within this BFB are restricted for these programs only).	4,179,801	4,179,801	4,179,801
110,000	110,000	110,000	Prior Year Taxes	130,000	130,000	130,000
42,000	42,000	60,000	Interest Earnings	120,000	120,000	120,000
3,400,754	3,940,000	4,250,000	Current Year Taxes	4,486,000	4,486,000	4,486,000
0	0	0	Payments In lieu of Taxes	0	0	0
1,515,000	1,350,000	1,575,000	Ambulance Revenue	1,490,000	1,490,000	1,490,000
0	606,000	505,000	Ambulance GEMT	500,200	500,200	500,200
900	0	40,000	Fire Protection Agreements	10,000	10,000	10,000
5,000	5,000	5,000	Transfer from FireMed	5,000	5,000	5,000
10,000	50,000	91,242	Transfer from Retirement Liability	110,000	110,000	110,000
84,000	104,000	104,000	Miscellaneous Income	84,000	84,000	84,000
88,000	35,000	35,000	Grant Proceeds	35,000	35,000	35,000
0	0	0	Sale of Surplus Property	0	0	0
<b>7,145,552</b>	<b>8,304,112</b>	<b>11,346,399</b>	<b>Total Resources</b>	<b>11,150,001</b>	<b>11,150,001</b>	<b>11,150,001</b>
<b>Requirements</b>						
4,513,713	5,137,745	6,756,816	Personal Services	6,844,377	6,844,377	6,879,627
1,011,791	1,242,802	1,719,956	Materials and Services	1,662,800	1,662,800	1,662,800
56,445	43,975	149,855	Capital Outlay	37,900	37,900	37,900
398,430	529,560	561,450	Reserve and Special Funds Transfers	628,350	628,350	628,350
100,000	100,000	100,000	Contingency	100,000	100,000	100,000
0	0	0	Prior Period Adjustment	0	0	0
1,065,173	1,250,030	2,058,322	Unappropriated Ending Fund Balance (Apprenticeship/CRR Mitigation Grant program funds incorporated within this EFB are restricted for these programs only).	1,876,574	1,876,574	1,841,324
<b>7,145,552</b>	<b>8,304,112</b>	<b>11,346,399</b>	<b>Total Requirements</b>	<b>11,150,001</b>	<b>11,150,001</b>	<b>11,150,001</b>













## Personal Services

2021-2022 Actual	2022-2023 Actual	2023-2024 Adopted	Description	2024-2025 Proposed	2024-2025 Approved	2024-2025 Adopted
			<b>Personnel Wages</b>			
129,800	149,542	165,946	<b>Fire Chief:</b> Chief Administrator and Budget Officer of the District. Plans, directs, coordinates, organizes and supervises the operations of all District fire, EMS and administrative services. Administers District annual budget and provides planning for future fire protection and EMS needs. Coordinates District activities with outside agencies. Develops and implements policies and programs in accordance with District Mission Statement. Responds to major fire alarms and personally directs fire suppression activities as necessary. Supervises and evaluates staff, and maintains departmental efficiency and effectiveness.	173,421	173,421	173,421
0	0	153,444	<b>Assistant Fire Chief: Operations:</b> The Assistant Fire Chief is second in command of the Fire District and oversees the Operations, Training and Prevention Divisions. The role of the Assistant Fire Chief is to provide supervision over the planning, directing, and reviewing the operations, training and prevention programs of the Fire District including fire suppression, hazardous material mitigation, fire prevention, life safety code compliance, public safety education, emergency medical services, emergency management, human resource management, and administrative support services. Assists in coordinating assigned activities with other outside agencies; and provides highly responsible and complex executive level support to the Fire Chief as a member of the Fire Chief's management team.	160,352	160,352	160,352
0	0	0	<b>Division Chief:</b> The Division Chief classification directs, manages, supervised and coordinates the activities and operations of an assigned division to include operations, training, facility/equipment maintenance, fire prevention, code enforcement, disaster preparedness, public education, safety and risk management, recruitment, retention, and related programs and services, responds to emergency incidents, coordinates assigned activities with other divisions, departments and outside agencies, and provides highly responsible complex and administrative support to command staff.	446,281	446,281	446,281
122,966	140,316	0	<b>Division Chief:</b> Training and Operations - Transitioned to A/C classification	0	0	0
120,009	135,639	150,521	<b>Division Chief:</b> Fire Prevention and Public Education - (Incorporated into D/C line above)	0	0	0
120,009	135,639	150,521	<b>Division Chief:</b> Training/Volunteer Recruitment and Retention - FEMA Funded - (Incorporated into D/C line above)	0	0	0
0	40,706	134,760	<b>Division Chief:</b> Operations/Admin Support - (Incorporated into D/C line above)	0	0	0
0	0	0	<b>Administrative Assistant:</b> Position eliminated due to Office re-structuring FY 13-14	0	0	0
0	0	0	<b>Office Specialist:</b> Position eliminated due to Office re-structuring FY 13-14	0	0	0
50,957	56,619	63,632	<b>Office Manager:</b> Exercises discretion when performing confidential duties for the management team. The work is of an independent nature under the general command of the Fire Chief and/or his designee, and with latitude for administrative judgment and discretion, provides a high level of administrative, clerical and operational support for the management staff. This position performs tasks, some of which require advanced or specialized knowledge and skills such as human resource functions; equipment, facilities; and inventory management; specialized record keeping and database management; and/or specified information-gathering.	69,814	69,814	69,814
4,234	0	0	<b>Background Investigator:</b> A temporary position that conducts background investigations of applicants to determine suitability of employment, researches information and prepares written recommendations based on findings. This position is utilized by the fire district as required when a conditional offer of employment has been given to a potential candidate.	0	0	0
0	0	0	<b>Data Entry Clerk / Receptionist:</b> Assists in providing administrative support to the daily operations of the Fire District and various management personnel; performs a wide variety of clerical, secretarial, and support duties; types, files, distributes a variety of documents; responds to requests for information from management/supervisory personnel or general public.	0	0	0
0	0	40,785	<b>Vacation Accrual:</b> Cashout upon retirement.	81,320	81,320	81,320
0	0	15,957	<b>S/L Accrual:</b> Cashout upon retirement.	31,815	31,815	31,815

## Personal Services

2021-2022 Actual	2022-2023 Actual	2023-2024 Adopted	Description	2024-2025 Proposed	2024-2025 Approved	2024-2025 Adopted
278,856	294,641	335,000	<b>Captain:</b> Manages shift activities (station duties as well as call response), personnel and equipment. Co-ordinates activities between shifts and administers District policies. Supervises work assignments of fire personnel, directs the frequent inspection of equipment and apparatus to assure proper functioning. Supervises, trains and evaluates assigned staff. In addition to carrying out their duties relative to training and operations, the captains dedicate significant time in the following areas: apparatus specifications, technical rescue, EMS software development and network integration. Wage includes base, education, EMT and Paramedic incentives. <b>(3 - FTE's).</b>	361,600	361,600	361,600
255,389	211,609	297,900	<b>Lieutenant:</b> Responds to emergencies and calls for assistance as an officer, supervising the performance and safety of assigned firefighting personnel and determines the necessity for additional resources at the scene of an emergency incident; directs firefighting and emergency operations until relieved by a superior officer. Performs a wide variety of general staff work as assigned; participates in department meetings, assists in coordinating the maintenance and repair of apparatus, support equipment and the fire station. Supervises, trains and evaluates assigned staff. Wage includes base, education, EMT and paramedic incentives. <b>(3 - FTE's).</b>	312,500	312,500	312,500
0	0	0	<b>Engineer:</b> Change in classification based on Collective Bargaining Agreement.	0	0	0
1,027,030	968,180	1,829,450	<b>Firefighter:</b> The Firefighter is an entry-level class for emergency service work in the Fire District. The Firefighter will undergo initial recruit training while on probation and will continue to learn the general duties of firefighter/EMS work. Firefighters will attend regularly scheduled training in firefighting methods, emergency medical services, fire code enforcement and prevention practices, salvage operations, public relations, public education, physical fitness and associated topics throughout his/her tenure within this class. The Firefighter will play an active role in preserving and protecting life and property by performing firefighting, basic and advanced emergency medical care, hazardous materials, fire prevention and public education, emergency driving, apparatus operation and other associated job performance requirements. The Firefighter will ensure the readiness of firefighting equipment, apparatus and facilities. Drives and operates all fire and emergency equipment when qualified to do so. <b>(20 - DR FF FTE's and 3 - WL FF FTE's).</b>	2,114,100	2,114,100	2,114,100
105,760	177,256	368,000	<b>Single Role EMS:</b> This position responds to calls for basic and advanced life support emergency medical services, mass casualty and man-made/natural disasters, rescues and other incidents. Single Role EMT's (EMT's and Paramedics) assist in emergency medical services training and education; and operate District vehicles and EMS apparatus, specialized equipment, and tools. These positions assist in the routine maintenance and inspection of the ambulance, equipment, and tools; and participate in the cleaning and maintenance of the Fire District. <b>(2 - SR EMS FTE's).</b>	135,000	135,000	135,000
<b>2,215,010</b>	<b>2,310,147</b>	<b>3,705,916</b>	<b>TOTAL PERSONNEL WAGES</b>	<b>3,886,203</b>	<b>3,886,203</b>	<b>3,886,203</b>
			<b>Programs and Benefits</b>			
11,002	15,086	22,250	<b>Volunteer Program/Employee Recognition:</b> Covers costs associated with the annual awards banquet, Christmas party, summer picnic, 501(c)(3) non-profit status for Ft. Dalles Fire Fund, Project ELFF, and other program support.	21,250	21,250	21,250
2,512	1,930	7,000	<b>Volunteer Reimbursement:</b> Covers the costs associated with reimbursement of volunteer/student volunteer members for their participation in shiftwork, callback, transfers, standby, and incident response.	0	0	0
0	0	0	<b>Cadet Program:</b> Discontinued.	0	0	0
27,338	37,527	48,320	<b>Uniforms:</b> Uniforms, badges, boots, name tags for District staff and Volunteers.	47,195	47,195	47,195
44,746	44,984	76,017	<b>Holiday:</b> Per Union contract, accrued holiday time used or taken in cash.	89,039	89,039	89,039
118,820	118,570	88,200	<b>Overtime - Sick:</b> Overtime paid to career staff called in to work for sick employees when number of on-duty personnel drops below minimum manning standards .	96,075	96,075	96,075

## Personal Services

2021-2022 Actual	2022-2023 Actual	2023-2024 Adopted	Description	2024-2025 Proposed	2024-2025 Approved	2024-2025 Adopted
27,222	35,551	100,827	<b>Overtime - Fire:</b> All fire suppression related overtime (excluding training), including call-back to meet minimum manning standards. Paid at time and 1/2 with two hour minimum.	71,538	71,538	71,538
116,034	71,325	86,520	<b>Overtime - Ambulance:</b> All EMS related overtime (excluding training), including call-back to meet minimum manning standards. Paid at time and 1/2 with two hour minimum.	53,500	53,500	53,500
13,139	0	34,760	<b>Overtime - Technical Rescue:</b> Training overtime for Technical Rescue. More training planned for this year.	32,025	32,025	32,025
28,562	41,636	109,201	<b>Overtime - Training:</b> Overtime paid to career personnel for required training.	64,284	64,284	64,284
28,000	83,329	76,000	<b>Overtime - Other:</b> Fire pre-planning, Safety Committee, Shift Officer's meeting, Apparatus Committee, Staff meetings and District projects, Backfill of personnel to maintain minimum staffing.	80,200	80,200	80,200
12,842	10,946	12,000	<b>Ambulance Stand-By :</b> Implemented 2007-2008 Budget Year to enable District to staff more Portland Transfers	9,500	9,500	9,500
0	0	0	<b>Callback Response Incentive:</b> Discontinued	0	0	0
62,075	63,148	116,565	<b>Overtime - FLSA (Fair Labor Standards Act):</b> Firefighter regularly scheduled shift hours (before overtime) which exceed 52 hours per week are to be paid overtime. District career personnel work a 27 day cycle, requiring FLSA payment for 6.4 hours per month.	73,306	73,306	73,306
490,609	479,648	834,656	<b>Retirement:</b> District transitioned to PERS FY 12-13. Set by Union contract and required by law. District to pay Employee 6% IAP portion.	909,975	909,975	909,975
50,010	46,244	68,677	<b>PEHP (Retiree Medical Savings Account):</b> Per Union contract, District contributes 2% of base pay plus incentives for each employee for the purpose of purchasing post employment health insurance.	72,392	72,392	72,392
48,562	60,437	90,480	<b>Workers Compensation:</b> Premium includes coverage for career staff, administration, volunteers and board members.	89,750	89,750	125,000
16,269	20,328	19,878	<b>Life Insurance:</b> Term life and dependent life insurance for career staff, administration and volunteers as required by law and union contract.	21,520	21,520	21,520
506,510	491,414	851,358	<b>Health Insurance:</b> Medical, dental and vision coverage for all paid staff. Budget reflects 10% employee contribution toward premium cost. This line item also includes administrative costs for Section 125 plan as well as the VEBA contribution.	766,062	766,062	766,062
30,535	32,868	53,195	<b>Occupational Healthcare:</b> Employee and volunteer fitness resource materials and supplies. Annual physicals for all respirator users (required by OSHA). Inoculation Program included in this item as of FY 2005-06.	61,100	61,100	61,100
13,030	17,068	26,070	<b>Long Term Disability:</b> Group long term disability insurance covering all full-time paid staff.	31,994	31,994	31,994
37,760	39,289	64,188	<b>Medicare:</b> 1.45% of total wages, including overtime, as required by law.	67,274	67,274	67,274
94,028	112,859	180,180	<b>Defined Contribution:</b> Fire Chief Employment Contract and new hires while they serve required PERS waiting period. Also includes contribution paid by the District.	179,131	179,131	179,131
2,355	1,954	9,600	<b>Payroll Expenses :</b> Social Security 6.2% for Temporary Employees.	11,300	11,300	11,300
192	162	0	<b>Unemployment Expense</b>	0	0	0
152	0	44,058	<b>Vacation:</b> Costs associated with use of vacation accrual, retirement cash-out or VEBA contribution.	79,181	79,181	79,181
6,235	0	0	<b>Funeral Leave</b>	0	0	0
140	0	13,000	<b>Sick Leave Used:</b> Costs associated with retirement cashout or VEBA contribution.	12,500	12,500	12,500
0	6,025	17,900	<b>PLO:</b> Costs associated with Paid Leave Oregon (4% of payroll).	18,083	18,083	18,083

## Personal Services

2021-2022 Actual	2022-2023 Actual	2023-2024 Adopted	Description	2024-2025 Proposed	2024-2025 Approved	2024-2025 Adopted
1,788,679	1,832,328	3,050,900	<b>TOTAL PROGRAMS &amp; BENEFITS</b>	2,958,174	2,958,174	2,993,424
4,003,689	4,142,475	6,756,816	<b>TOTAL PERSONAL SERVICES</b>	6,844,377	6,844,377	6,879,627

## Materials and Services

2021-2022 Actual	2022-23 Actual	2023-24 Adopted	Description	2024-25 Proposed	2024-25 Approved	2024-25 Adopted
72,372	79,328	94,046	<b>General Insurance:</b> Buildings, apparatus, business personal property and liability. Excess liability coverage of \$10,000,000. Public officials bond.	106,466	106,466	106,466
2,973	7,447	6000	<b>Advertising, Publications:</b> Fire District Program Marketing, Project ELFF, budget and other public notices.	7000	7000	7000
22,196	28,267	35,276	<b>Dues, Subscriptions:</b> Annual subscriptions for Fire, EMS, Occupational Health related publications and computer applications. Yearly membership fees for Special Districts, National Fire Protection Association (NFPA), Oregon Fire Chiefs Association (OFCA), Oregon Fire District Directors Association (OFDDA), Oregon State Amb. Assn. (OSAA), IAFC and IAAI, technology app. fees, and other related association dues.	45,290	45,290	45,290
0	7,213	0	<b>Elections:</b> Certification of Board Member Election - 2 positions up for election.	4,850	4,850	4,850
16,480	28,821	32,350	<b>Office Expense:</b> Paper and pre-printed forms (letterhead, envelopes, time sheets, purchase orders, etc.). General office supplies for all District activities and software updates.	36,778	36,778	36,778
1,175	2,432	1,600	<b>Office Equipment Maintenance:</b> Copier maintenance agreement.	1,600	1,600	1,600
3,268	7,419	0	<b>Office Equipment Lease :</b> Lease / Purchase Networkable printer, copier, scanner for open office.	600	600	600
2,279	3,032	3,600	<b>Bank Charges:</b> Local Government Investment Pool (LGIP) ,Online Banking, ACH , eBay / PayPal Fees as well as other associated fees.	3,500	3,500	3,500
2,614	2,688	4,000	<b>Janitorial Supplies:</b> General cleaning supplies and paper products for both stations.	4,000	4,000	4,000
1,136	1,511	1,600	<b>Residence Supplies:</b> Small Kitchen appliances / utensils - both Stations.	2,500	2,500	2,500
54,803	65,725	75,000	<b>Gas and Diesel:</b> For all Fire and EMS apparatus and equipment.	70,500	70,500	70,500
9,095	15,529	15,700	<b>Tires and Batteries:</b> Apparatus tires and batteries replacement as needed.	18,850	18,850	18,850
38,599	58,043	42,500	<b>Equipment Maintenance:</b> Medic and fire apparatus parts, repair and general maintenance. Station generator annual maintenance.	40,000	40,000	40,000
959	3,970	4,600	<b>Communication Repair:</b> Radio batteries, parts and labor costs for repair and maintenance of all portable radios and pagers.	4,450	4,450	4,450
834	928	1,250	<b>Small Equipment Maintenance, Shop Supplies:</b> Repair, maintenance and replacement of small equipment. General shop supplies (cleaning fluids, shop rags, hardware).	2,300	2,300	2,300
660	2,167	6,100	<b>Fire Equipment Maintenance:</b> Repairs and maintenance of fire hose, SCBA (self contained breathing apparatus), SCBA compressor and fill station. Includes MSA equipment, portacount, radiological monitor, extrication tool, portable pump, breathing air quality testing and other fire equipment as needed.	9,250	9,250	9,250

## Materials and Services

2021-2022 Actual	2022-23 Actual	2023-24 Adopted	Description	2024-25 Proposed	2024-25 Approved	2024-25 Adopted
8,445	7,278	14,334	<b>EMS Equipment Maintenance:</b> Covers maintenance agreement for LifePaks, Zolls, and battery support systems (reducing repair and upgrade costs), BioMedic equipment checks. Stryker cot annual maintenance and EMS equipment repairs. Meets Federal and State testing requirements for patient care equipment used in monitoring and patient resuscitation.	12,080	12,080	12,080
5,441	9,219	11,266	<b>Equipment Testing:</b> Annual testing and calibration req. (per manufacturer, ISO, NFPA, DPSST, OSHA) of the following equipment: Aerial ladder, waterway and waterway pressure, ground ladders, MSA monitors, portacount, pump testing, Posicheck cal. and testing, oil Spectro analysis of aerial ladder hyd. fluid, SCBA bottle hydrotesting, PPE extractor ozone maintenance testing, breathing air testing as well as other associated testing.	15,975	15,975	15,975
158,798	142,472	191,218	<b>Ambulance Billing Expense:</b> Billing services fee - invoiced monthly at \$22.50 per billable account plus postage. GEMT FFS/CCO reimbursement program contract reports, payments, and fees.	191,218	191,218	191,218
20,400	21,805	22,910	<b>Audit, Budget:</b> Annual audit services, preparation of financial statements, and state audit filing fee.	29,740	29,740	29,740
55,821	31,980	72,800	<b>Legal Services:</b> Contract review, legal advice and research, Board meetings, legal defense, contract bargaining, review and interpretation, dispute res., mediation, arbitration, document/policy review.	72,800	72,800	72,800
53,565	128,632	166,072	<b>Professional Services:</b> Wasco County GIS, computer network IT, ERS/ESO contract fee, web domain, website hosting, financial services contract, examinations/backgrounds, other professional services.	140,297	140,297	140,297
2,125	4,175	4,500	<b>Water:</b> Station 1, Station 2.	4,000	4,000	4,000
13,535	14,112	16,500	<b>Natural Gas:</b> Station 1, Station 2 and storage building.	15,000	15,000	15,000
13,953	13,896	14,500	<b>Electricity:</b> Station 1, Station 2 and storage building.	14,500	14,500	14,500
25,999	23,279	18,028	<b>Telephone:</b> Local and long distance service, Gorge Networks, First Net lines, Net Motion VPN, US Cellular cell phone service; both stations.	23,112	23,112	23,112
3,399	3,399	4,000	<b>Sewer:</b> Station 1, Station 2.	4,000	4,000	4,000
5,764	5,026	6,780	<b>Garbage:</b> EMS hazardous waste removal and bi-monthly garbage service for both stations.	6,780	6,780	6,780
0	0	0	<b>Laundry:</b> MCMC ambulance laundry charges, general laundry supplies.	0	0	0
5,865	5,861	6,275	<b>EMS Training Supplies:</b> Target Solutions Online Training, maintenance training, CPR Cards as well as other associated supplies.	5,380	5,380	5,380
1,805	2,806	1775	<b>EMS Dues:</b> Ambulance and ambulance service licenses, CLEA lab license, EMT, AEMT, Intermediate and Paramedic recertification fees as necessary.	6050	6050	6050
6,000	6,000	22,000	<b>Physician Advisor:</b> Annual contract with Oregon certified physician who serves as supervising physician for the ambulance service. The District operates under physician's medical license as required by law.	24,500	24,500	24,500
9,135	8,400	11,000	<b>Ambulance Expense - Transport:</b> Meal costs for District EMS staff transporting patients to Portland hospitals. Currently \$21.00 per diem as per union contract.	3,300	3,300	3,300
68,196	84,931	95,000	<b>Ambulance Expendable Supplies:</b> Disposable items, medications and supplies used in patient care, RFID reader inventory tracking tags.	95,000	95,000	95,000

## Materials and Services

2021-2022 Actual	2022-23 Actual	2023-24 Adopted	Description	2024-25 Proposed	2024-25 Approved	2024-25 Adopted
2,562	3,117	10,560	<b>Ambulance Non Expendable Supplies:</b> Cot batteries, Airway bags, med boxes, trauma bags, and other non-expendable supplies.	4,015	4,015	4,015
297	297	1,500	<b>Hazardous Materials:</b> Absorbent and cache supplies	1,500	1,500	1,500
15,465	27,217	32,935	<b>Firefighting Supplies - Tools / Equip.</b> Wildland hose, wildland hand tools, hose supplies, firefighting supplies, Class A & AFFF foam, Apprentice FF equipment, etc.	11,950	11,950	11,950
17,092	20,251	31,600	<b>Firefighting Supplies - PPE</b> Wildland equipment - helmets, helmet shrouds, goggles, gloves, boots, clothing, headlamps, fire shelters, radio harnesses, nozzles, mitigation tools, hand tools, appliances, digital weather equipment, chainsaw chain, etc.. Structural equipment - protective hoods, turnout boots, spanner wrenches, flashlights, turnout bags, structural helmets, saw blades, halyard rope, power tool batteries, etc.	28,618	28,618	28,618
12,792	12,920	16,400	<b>Fire Prevention Supplies:</b> First Due size-up, pre-plan, Community Connect, First Due prevention module, NFPA NFC subscription, investigation tools/supplies, Address signs/numbers, printed materials, Smartdraw 5 user subscriptions, Mid-Columbia Fire Prevention program, direct mail costs for self-inspection program, etc.	14,600	14,600	14,600
7,467	4,739	25,500	<b>Public Education:</b> Materials and advertisement used to support Community Risk Reduction programs conducted by the Fire District. Handout materials would include items like fire & life safety brochures, coloring books, junior firefighter badges & helmets. Other items would include things like fire safety advertisement and purchasing of smoke detectors and other items necessary to support the Fire District's Community Risk Reduction programs.	23,850	23,850	23,850
3,851	11,600	19,855	<b>Fire Training Supplies:</b> Instructional programs, manuals and supplies to provide District personnel with current information and training materials to meet state and federal certification and safety requirements and support the Fire District training programs. Lumber, liquid smoke, hardware, propane tank rental, fuel and other miscellaneous supplies for training props.	12,275	12,275	12,275
5,985	4,056	325,000	<b>Fire Suppression &amp; Mitigation Expense:</b> Meal and fluid costs for firefighters engaged in active fire suppression; certain training sessions, and special meetings; mitigation grant contractor fees.	277,357	277,357	277,357
553	2,501	6,900	<b>Fire Board Meals and Lodging:</b> Oregon Fire District Directors Association (OFDDA) annual conference, Special Districts conference and Board of Directors special meetings.	6,900	6,900	6,900
0	2,428	2,800	<b>Fire Board Conference:</b> Registrations costs for annual OFDDA and Special Districts conference.	2,800	2,800	2,800
1,360	0	3,200	<b>EMS Scholarships:</b> EMS course costs associated with in-house training and licensing of District members to the Paramedic, EMT Intermediate and EMT Advanced levels.	87,000	87,000	87,000
7,905	6,700	10,500	<b>Voluntary Training - Bargaining Unit:</b> Training, skills development and continuing education for District career staff. Includes tuition, transportation, meals and lodging.	9,000	9,000	9,000
34,497	32,269	92,650	<b>General Training - All :</b> Refreshments for training,, staff conferences/training meetings, lodging, officer level training, course instructors, DPSST fingerprints, SCBA tech. training, Zoll training, FF apprentice college tuition and supplies, other assigned or approved training. .	49,700	49,700	49,700

## Materials and Services

2021-2022 Actual	2022-23 Actual	2023-24 Adopted	Description	2024-25 Proposed	2024-25 Approved	2024-25 Adopted
1,084	590	5,400	<b>Voluntary Training - Administration:</b> Training and continuing education for District administration over and above required training. Includes tuition, transportation, meals, lodging.	6,000	6,000	6,000
3,326	18,539	33,000	<b>Volunteers Training:</b> No appropriated funds.	0	0	0
10,203	19,501	17,154	<b>Building Maintenance:</b> Floors and carpet cleaning, general repair and maintenance for Station 1 and Station 2.	21,946	21,946	21,946
6,572	7,523	7,000	<b>Building Maintenance Agreements:</b> Elevator, fire alarm and fire sprinkler maintenance contracts and testing. Elevator monitor agreement and inspections.	7,000	7,000	7,000
0	3,105	3,500	<b>Grounds Maintenance:</b> Landscape maintenance for Station 1 and Station 2. Includes, pruning, weed control, plant replacement where needed, parking lot (asphalt) cleaning, sprinkler system repairs, yard debris dump fees and snow removal as needed.	3,500	3,500	3,500
1,419	2,073	2,372	<b>Postage and Shipping:</b> Postage and postal meter lease. Delivery charges in-bound and out-bound.	2,008	2,008	2,008
2,371	5,071	7,550	<b>Miscellaneous Expense:</b> Remembrances, get well, congratulations, thank you (cards, flowers, plants, etc.), shift calendars, meals and snacks for meetings, business cards, costs not related to a specific line.	5,300	5,300	5,300
103,887	57,070	59,000	<b>911 Services:</b> Annual Wasco County Communications Agency (WCCA) contract	62,815	62,815	62,815
835	845	3,000	<b>Training Prop Maintenance:</b> General repair and maintenance costs. Parts, supplies, tool, tower parts.	3,000	3,000	3,000
<b>927,212</b>	<b>1,070,203</b>	<b>1,719,956</b>	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>1,662,800</b>	<b>1,662,800</b>	<b>1,662,800</b>



## Capital Outlay

2021-2022 Actual	2022-2023 Actual	2023-2024 Adopted	Description	2024-2025 Proposed	2024-2025 Approved	2024-2025 Adopted
11,665	18,750	102,230	<b>Firefighting Equipment:</b> LDH, 1 3/4" Structural Hose, 1 1/2" Nozzles, 2 1/2 " Nozzles, 1 1/2" Shutoffs, 2 1/2" Shutoffs, Alt. Air 4 Gas., Battery Powered K-12 Saw.	8,050	8,050	8,050
2,718	11,200	4,000	<b>Office Equipment:</b> Computers & Monitors, Surface Pro Tablets and Accessories, Replacement Monitors, Desktop Computers and Keyboards, Surface Go Tablet, Accessories, and Replacement as needed, Starlink Hardware.	18,025	18,025	18,025
0	0	0	<b>Station Equipment:</b> No planned purchases.	0	0	0
0	0	0	<b>Ambulance Equipment:</b> No planned purchases.	0	0	0
2,723	10,125	6,875	<b>Radio Equipment:</b> Portable radios, Pagers and Cradlepoints.	5,525	5,525	5,525
0	0	36,750	<b>Fire Training Equipment:</b> No planned purchases.	0	0	0
0	1,600	0	<b>Public Ed/Prevention:</b> Pop-up Tents (Project 002), A Frame Signage (Project 002), Portable Rechargeable Power Station System (Delta Flow 2 or Sim).	6,300	6,300	6,300
0	0	0	<b>Occupational Healthcare Equipment:</b> No planned purchases.	0	0	0
13,313	2,300	0	<b>EMS:</b> No planned purchases.	0	0	0
<b>30,419</b>	<b>43,975</b>	<b>149,855</b>	<b>Total Capital Outlay</b>	<b>37,900</b>	<b>37,900</b>	<b>37,900</b>

## Special Funds Summary

2021-2022 Actual	2022-2023 Actual	2023-2024 Adopted	SPECIAL FUNDS SUMMARY	2024-2025 Proposed	2024-2025 Approved	2024-2025 Adopted
			<b>Debt Service Fund</b>			
38,408	57,117	66,893	Beginning Fund Balance	92,343	92,343	92,343
8,656	13,598	6,000	Prior Year Taxes	6,300	6,300	6,300
797	5,931	2,500	Interest Earned	3,000	3,000	3,000
294,504	303,076	299,596	Current Year Taxes	308,700	308,700	308,700
90,249	85,679	79,596	Interest Expense	73,700	73,700	73,700
195,000	210,000	220,000	Bond Principal Payments	235,000	235,000	235,000
0	0	0	Other Financing Sources: Bond Refinancing /Admin Expense	500	500	500
0	0	0	Prior Period Adjustment	0	0	0
57,117	84,043	75,393	Ending Fund Balance	101,143	101,143	101,143

			FireMed Fund			
37,189	74,563	63,563	Beginning Fund Balance	39,140	39,140	39,140
351	6698	1000	Interest Earned	1000	1000	1000
0	0	0	Transfer from Other Funds	0	0	0
42,022	42,825	41,000	FireMed Fees - Memberships	41,000	41,000	41,000
5,000	5,000	5,000	FireMed Write-Offs: Transferred to General Fund	5,000	5,000	5,000
0	0	0	FireMed Other Revenue: Marketing agreement with LifeFlight	0	0	0
0	300	8,000	Materials and Services: Qtrly Licensing Fee, and Payments to Outside Agencies	8,000	8,000	8,000
0	44,945	65,800	Planned Capital Outlay Purchases: Replacement of EMS equipment and related accessories.	68,140	68,140	68,140
74,563	73,840	26,763	Ending Fund Balance	0	0	0

## Special Funds Summary

2021-2022 Actual	2022-2023 Actual	2023-2024 Adopted	SPECIAL FUNDS SUMMARY	2024-2025 Proposed	2024-2025 Approved	2024-2025 Adopted
			<b>Stacker Butte Fund</b>			
42,134	40,952	41,404	<b>Beginning Fund Balance</b>	60,673	60,673	60,673
219	1012	750	<b>Interest Earned</b>	1000	1000	1000
3,119	7,858	9,625	<b>SB Consortium Utilities</b>	12,000	12,000	12,000
2,350	2,350	2,350	<b>Transfer from General Fund</b>	2,350	2,350	2,350
14,611	22,164	20,088	<b>Sub-lease and Rental Fees:</b> USFS , Gorge Networks, ODOT, WSDOT, Klickitat County	23,468	23,468	23,468
21,482	24,157	28,510	<b>Materials and Services:</b> Lease Agreement, Utilities and Maintenance	28,934	28,934	28,934
0	2,640	5,000	<b>Planned Capital Outlay Purchases:</b> Building and Site Improvements (\$8,000), Battery Backup System Replacement - ODOT Partnership (\$30,000).	38,000	38,000	38,000
0	0	0	<b>Prior Period Adjustment</b>	0	0	0
40,952	47,539	40,707	<b>Ending Fund Balance</b>	32,557	32,557	32,557

			<b>Capital Project Fund</b>			
0	0	0	Beginning Fund Balance	0	0	0
0	0	0	Interest Earned	0	0	0
0	0	0	Sale of Bonds	0	0	0
0	0	0	Capital Outlay	0	0	0
0	0	0	Ending Fund Balance	0	0	0

2021-2022 Actual	2022-23 Actual	2023-24 Adopted	<b>RESERVE FUNDS SUMMARY</b>	2024-2025 Proposed	2024-2025 Approved	2024-2025 Adopted
			<b>Apparatus Equipment Reserve Fund</b>			
671,195	942,488	542,988	Beginning Fund Balance	851,883	851,883	851,883
4,194	15,730	5,000	Interest Earned	7,500	7,500	7,500
280,000	419,000	419,000	Transferred from Other Funds	446,000	446,000	446,000
0	0	64,000	Sale of Equipment :	0	0	0
0	0	0	FEMA Grant Proceeds	0	0	0
12,901	904,384	565,000	Planned Capital Outlay Purchases: 1 - Type VI engine, and 2- ambulances (\$600,000). Other Appropriations: For use in the case of a major unforeseen emergency replacement or repairs (\$705,383).	1,305,383	1,305,383	1,305,383
942,488	472,833	465,988	Ending Fund Balance	0	0	0

			<b>Building Reserve Fund</b>			
105,250	85,099	311,099	Beginning Fund Balance	301,788	301,788	301,788
478	2,985	1,200	Interest Earned	8,500	8,500	8,500
0	0	0	Enterprise Zone Fee Revenue	0	0	0
0	7,500	0	Grant / Other Revenue	0	0	0
42,500	262,500	42,500	Transferred from Other Funds	40,000	40,000	40,000
63,129	53,795	110,100	Planned Capital Outlay Purchases: Painting streets in training area, interior painting Station 1, appliance replacement as needed, replace white boards (3), install sink in turnout area, replacement of workout equipment, Station 1 gutter replacement, purchase of lot for a new fire station - contingent after completion of Standards of Cover Plan and property availability (\$335,150). Other Appropriations: For use in the case of a major unforeseen emergency replacement or repairs. (\$15,138).	350,288	350,288	350,288
85,099	304,288	244,699	Ending Fund Balance	0	0	0

			<b>Training Reserve Fund</b>			
153,603	162,826	183,930	Beginning Fund Balance	129,365	129,365	129,365
926	3,630	2,000	Interest Earned	2,000	2,000	2,000
7,425	29,987	33,000	Training Reserve Income - Classes	40,000	40,000	40,000
56,847	56,000	56,000	Training Reserve Other Income	56,000	56,000	56,000
5,090	0	0	Transferred from Other Funds	5,000	5,000	5,000
0	0	0	Insurance Recovery	0	0	0
0	0	0	Training Tower Loan Proceeds	0	0	0

2021-2022 Actual	2022-23 Actual	2023-24 Adopted	<b>RESERVE FUNDS SUMMARY</b>	2024-2025 Proposed	2024-2025 Approved	2024-2025 Adopted
0	47,117	0	<b>Planned Capital Outlay Purchases:</b> Rescue Randy, Sun shade roof and elevator prop addition to training tower and associated consultation, engineering and permit costs for construction, bleachers (\$95,500). <b>Other Appropriations:</b> For use in the case of a major unforeseen emergency replacement or repairs. (\$21,469).	116,969	116,969	116,969
0	8,008	34,500	<b>Training Reserve Materials and Services:</b> Contracted instructors for training hosted at Fire District, training prop parts and repairs, training conference materials, truck chauffer course.	56,000	56,000	56,000
50,808	51,829	52,871	<b>Training Tower Loan Principal</b>	53,934	53,934	53,934
10,257	7,526	6,526	<b>Training Tower Loan Interest</b>	5,462	5,462	5,462
162,826	137,962	181,033	<b>Ending Fund Balance</b>	0	0	0

			<b>Technical Rescue Reserve Fund</b>			
55,674	59,693	62,193	<b>Beginning Fund Balance</b>	62,362	62,362	62,362
322	1,465	1,000	<b>Interest Earned</b>	1,000	1,000	1,000
0	0		<b>Grant / Other Revenue</b>	0	0	0
3,710	3,710	0	<b>Transferred from Other Funds</b>	4,000	4,000	4,000
13	0	5,425	<b>Materials and Services:</b> Harnesses, anchor straps, pulleys, rope bags, helmets, hardware for RAT bags, rope for RAT bags.	13,740	13,740	13,740
0	3,216	8,528	<b>Planned Capital Outlay Purchases :</b> Structure collapse kit, and trailer storage project (\$13,740). <b>Other Appropriations:</b> For use in the case of a major unforeseen emergency replacement or repairs. (\$18,622).	53,622	53,622	53,622
59,693	61,652	49,240	<b>Ending Fund Balance</b>	0	0	0

			<b>Firefighting Equipment Reserve Fund</b>			
264,595	320,959	327,259	<b>Beginning Fund Balance</b>	356,115	356,115	356,115
1,584	7,673	3,500	<b>Interest Earned</b>	8,500	8,500	8,500
54,780	57,000	57,000	<b>Transferred from Other Funds</b>	61,000	61,000	61,000
0	0	0	<b>FEMA Grant Proceeds: None</b>	0	0	0
0	0	0	<b>Grant Matching Funds: None</b>	0	0	0
0	27,717	122,900	<b>Planned Capital Outlay Purchases:</b> Structural turnouts, CAD Replacement Project, scene cameras for engines, and mobile radio replacements for M24 and M25 dual heads with installs (\$112,200). <b>Other Appropriations:</b> For use in the case of a major unforeseen emergency replacement or repairs. (\$263,415).	375,615	375,615	375,615
0	7,800	50,000	<b>FF Equipment/Suppression Expense - MS:</b> Contractor Expenses	50,000	50,000	50,000
320,959	350,115	214,859	<b>Ending Fund Balance</b>	0	0	0

2021-2022 Actual	2022-23 Actual	2023-24 Adopted	<b>RESERVE FUNDS SUMMARY</b>	2024-2025 Proposed	2024-2025 Approved	2024-2025 Adopted
			<b>Retirement Liability Fund</b>			
101,745	109,333	110,733	<b>Beginning Fund Balance</b>	120,696	120,696	120,696
588	2,763	1,500	<b>Interest Earned</b>	3,000	3,000	3,000
7,000	5,000	40,600	<b>Transferred from Other Funds</b>	70,000	70,000	70,000
0	0	91,242	<b>Retirement Expense Appropriation</b>	0	0	0
0	0		<b>Transfer to GF : To cover expense of vacation / holiday / sick leave payout upon retirement.</b>	153,200	153,200	153,200
109,333	117,096	61,591	<b>Ending Fund Balance</b>	40,496	40,496	40,496

**General Fund  
Capital Outlay Summary  
FY 2024-25**

<b>Description</b>	<b>24-25</b>	<b>25-26</b>	<b>26-27</b>	<b>27-28</b>	<b>28-29</b>	<b>29-30</b>	<b>30-31</b>	<b>31-32</b>	<b>32-33</b>	<b>33-34</b>	<b>34-35</b>
Radio Equipment	-	-	22,500	72,000	12,000	8,000	60,000	-	-	30,500	72,000
Prevention	-	-	-	500	15,000	22,000	3,500	-	500	-	-
Office Equipment	5,100	9,600	26,800	5,100	4,800	1,800	11,100	3,600	12,800	10,100	3,300
Fire Fighting Equipment	1,500	2,100	20,300	13,500	15,000	30,100	100,900	14,000	9,500	57,350	16,000
Ambulance Equipment	58,000	47,600	68,500	47,800	165,000	121,280	6,900	13,800	6,000	6,400	60,800
Fire Training Equipment	7,000	5,500	5,200	5,000	2,000	2,000	14,000	5,500	500	-	11,500
EMS Training Equipment	4,250	5,700	3,100	7,550	9,600	-	4,500	2,400	-	7,200	2,500
Annual Total	75,850	70,500	146,400	151,450	223,400	185,180	200,900	39,300	29,300	111,550	166,100

**General Fund  
Capital Outlay - Radio Equipment  
FY 2024-25**

Item	Budget Line	Qty	Life	Cost Ea	Rep Qty	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35
Pager / Radios		30	7	400	70					12,000						
Portable Radio / Chargers		70	7	1,000	70				72,000							72,000
David Clark Intercom System		5	12	4,000	1						8,000				8,000	
Mobile Radios		30	10	2,000	30							60,000				
MDT		9	7	2,300				22,500							22,500	
<b>Totals</b>						<b>0</b>	<b>0</b>	<b>22,500</b>	<b>72,000</b>	<b>12,000</b>	<b>8,000</b>	<b>60,000</b>	<b>0</b>	<b>0</b>	<b>30,500</b>	<b>72,000</b>



**General Fund  
Capital Outlay - Office Equipment  
FY 2024-25**

Item	Budget Line	Qty	Life	Cost Ea	Rep Qty	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35
PC Workstation - Sta. 1	6533-01	10	5	1,800	1-3	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800
Computer-Training Room	6533-01	1	5	2,300	2					1,500					1,500	
Computer/Monitors - PPE Tracking	6533-01	1	5	1,600	1		1,600					1,600				
Monitors	6533-02	1	5	200	10		2,000					2,000				
CAD TVs	6533-03	4	8	900	11										3,800	
CAD interface	6533-04	2	8	600	8										1,200	
Mini Laptops / iPad	6533-01	4	5	500	2		1,800						1,800			
Telephone System - 2011	6533-01	1	15	25,000	1			25,000								
PC Workstation - Sta. 2	6533-01	2	5	1,500	1				1,500					1,500		
Telephone System - Sta. 2	6533-01	1	15	8,500	1									9,500		
SCBA Computer	6533-01	1	5	1,500	1		900					900				
Training Lab Computers	6533-01	2	6	1,500		1,800			1,800			1,800			1,800	
Video Conferencing Equipment	6533-01	2	5	1,500			1,500					1,500				
Printer, Color Laser, Chiefs Office	6533-01	4	5	750	3	1,500				1,500		1,500				1,500
<b>Total</b>						<b>5,100</b>	<b>9,600</b>	<b>26,800</b>	<b>5,100</b>	<b>4,800</b>	<b>1,800</b>	<b>11,100</b>	<b>3,600</b>	<b>12,800</b>	<b>10,100</b>	<b>3,300</b>

**General Fund  
Capital Outlay - Prevention  
FY 2024-25**

Item	Qty	Life	Cost Ea	Rep Qty	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35
Sparky Head	2	15	1,500								1,500				
Sparky Turnouts	4	15	500					500					500		
Digital Camera	1	10	2000								2000				
LED Reader Board	1	20	22,000							22,000					
Investigation Trailer	1	20	7,500												
Extinguisher Prop	1	10	15,000						15,000						
<b>Totals</b>					-	-	-	500	15,000	22,000	3,500	-	500	-	-

**General Fund  
Capital Outlay - FF Equipment  
FY 2024-25**

Description	Budget Line	Qty	Life	Cost Ea	Rep Qty	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35
<b>Breathing Air, SCBA and Monitoring Equip.</b>																
Atmospheric Monitor		3	4	700	3		2,100				2,100				2,100	
<b>Hose</b>																
Large Diameter Hose		60	10	990	60							59,400				
2-1/2" Structural Hose		120	10	250	120							30,000				
1-3/4" Structural Hose		120	10	225	6						27,000					
Hard Suction Drafting Hose		14	15	500	14											7,000
<b>Applicators</b>																
Structure Nozzles 1 1/2"		25	10	500	6										12,500	
Structure Nozzles 2 1/2"		12	10	800	6										8,000	
1 1/2" Piercing Nozzles		4	10	550	4										2,200	
<b>Appliances</b>																
Suction Intake Appliance		3	15	1000	1											
Hydrant Valves		8	15	500	2	1,000				1,000				1,000		
<b>Generators and Portable Pumps</b>																
Electric PPV Fans		2	10	5000	2								10,000			
Float Pump or Portable Pump		2	10	3750	1							7,000				
Small Pumps		2	15	1500	1											

**General Fund  
Capital Outlay - FF Equipment  
FY 2024-25**

Description	Budget Line	Qty	Life	Cost Ea	Rep Qty	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35
Portable Generator - 35 kw		2	10	500							1,000					
<b>Power Tools</b>																
Chain Saws		9	8	1500	1					13,500						
Circular Saw (2000 & 2002) - K12		4	10	1000	4							4,000				
<b>Ventilation Equipment</b>																
Fan		4	15	2000	4									8,000		
<b>Accountability, RIT, and Self-Rescue</b>																
Self Rescue Escape Kits (2001)		18	8	500	18				9,000							9,000
RIT Kits and Accessories		6	12	500	1	500		500		500		500		500		
<b>Miscellaneous</b>																
Flow Meter w/gauges (2017)		1	20	2250	1											
Knox Box Key Retainers		15	15	850	3										12,750	
Hose Tester (2007)		1	15	3000	1											
Rescue Jacks		1	15	4500	1				4,500							
Fold-a-Tank Frame w/liner (new in 2018)		2	15	2000	2								4,000			
Apparatus Light Bar Replacements		30	15	2000	2											
Thermal Imager Cameras		6	7	3300	6			19,800							19,800	
<b>Total</b>						<b>1,500</b>	<b>2,100</b>	<b>20,300</b>	<b>13,500</b>	<b>15,000</b>	<b>30,100</b>	<b>100,900</b>	<b>14,000</b>	<b>9,500</b>	<b>57,350</b>	<b>16,000</b>

**General Fund  
Capital Outlay - Ambulance Equipment  
FY 2024-25**

Description	Budg Line	Qty	Life	Cost Ea	Rep Qty	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35
PowerLOAD for Stretcher Loading		5	10	22,500	3,2			67,500	45,000							
Back Board		12	15	250	6							1,500				
Monitor/Defib		7	10	40,000	4,3					160,000	120,000					
Vacuum Mattress Set		5	7	1,400	3,2				2,800				4,200			2,800
Traction Splints		5	15	640	3,2						1,280					
Monitor Battery Support System		2	10	2,200	1							4,400				
Portable Suction Unit		5	7	800	5					4,000						
Stair Chair		5	7	3,200	3,2		9,600						9,600		6,400	
Equipment Bags		5	7	500	2	1,000		1,000		1,000		1,000		1,000		1,000
Scoop Stretcher		5	10	1,000	1									5,000		
Power Cots		5	10	19,000	3,2	57,000	38,000									57,000
<b>Total</b>						<b>58,000</b>	<b>47,600</b>	<b>68,500</b>	<b>47,800</b>	<b>165,000</b>	<b>121,280</b>	<b>6,900</b>	<b>13,800</b>	<b>6,000</b>	<b>6,400</b>	<b>60,800</b>

**General Fund  
Capital Outlay - Fire Training Equipment  
FY 2024-25**

Description	Qty	Life	Cost Ea	Rep Qty	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35
Projection Screen, Freestanding	1	10	225	1		250									350
Projector, LCD, Mounted	2	18	9000	1		2,000				2,000					2,000
Television	2	5	1200	1		2,500						2,500			
Sound System, Training Room	1	12	2000	1							2,000				1,750
Conference Room A/V	1	10	750	1		750									
Easel Board	1	8	250	2	500								500		
Child Rescue Manikin	1	8	2000	1	2,000										
Adult Rescue Manikin	1	8	2700	1							2,000				
Smoke Simulator/Generator	1	10	1700	1				2,000							
Forcible Entry Prop	1	8	7000	2							10,000				
White Boards, Training Room	3	10	650	3	2,250										2,500
White Boards, Conference Room	3	10	650	3	2,250										2,500
Training Room Tables	30	12	160	30			5,200								
Training Room Chairs	48	10	40	75											2,400
Conference Room Tables	1	30	20,000	1											
Conference Room Chairs	12	10	150	12					2,000			3,000			
Flow Meter, Portable	1	10	2250	1				3,000							
<b>Total</b>					<b>7,000</b>	<b>5,500</b>	<b>5,200</b>	<b>5,000</b>	<b>2,000</b>	<b>2,000</b>	<b>14,000</b>	<b>5,500</b>	<b>500</b>	<b>-</b>	<b>11,500</b>

**General Fund  
Capital Outlay - EMS Training Equipment  
FY 2024-25**

Description	Qty	Life	Cost Ea	Rep Qty	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35
Resusci Infant (Crisis)	1	10	3200	1				4,600							
Resusci Annie CPR-D	1	6	3600	1	4,250						4,500				
Resusci Infant	1	6	600	1		900						1,100			
Adult Intubation Manikin	2	10	1200	1										1200	
Infant Intubation Head	2	7	1100	1				1,200							1,300
IV Arm	2	7	650	1					850						
Cricothyrotomy Simulator	2	8	600	1				700				800			
Infant IV Head	1	7	500	1					750						
Resusci Junior (4 Pack)	1	7	750	1				1,050							1,200
Chest Decompression Manikin	2	6	500	1	-	500						500			
Little Annie (4 Pack)	1	7	800	1			1,100							1,200	
ALS Infant	1	8	2500	1		3,600								4,000	
ALS Child	1	8	6800	1					8,000						
Fat Fred / CPR	1	8	600	1		700								800	
LCD Projector	1	10	2000	1			2,000								
<b>Total</b>					<b>4,250</b>	<b>5,700</b>	<b>3,100</b>	<b>7,550</b>	<b>9,600</b>	<b>-</b>	<b>4,500</b>	<b>2,400</b>	<b>-</b>	<b>7,200</b>	<b>2,500</b>

## RESERVE FUND SUMMARY

Description	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35	35-36	36-37	37-38	37-39	15 Year Average		20 Year
<b>Building</b>	56,800	26,800	16,100	83,250	36,950	62,650	19,450	41,550	36,900	33,650	63,600	39,650	49,800	1,800	15,800		\$ 38,983.33	\$ 38,983.33
<b>FF Equipment</b>	20,400	32,900	20,400	52,900	135,400	350,400	24,400	40,400	38,400	66,400	37,400	20,400	20,400	20,400	20,400		\$ 60,066.67	\$ 60,066.67
<b>Technical Rescue</b>	10,800	1,800	1,750	1,400	0	0	20,000	0	1,500	14,000	1,750	0	1,750	1,751	1,752		\$ 3,883.53	\$ 3,883.53
<b>Fire Apparatus</b>	460,000	0	1,400,000	180,000	0	450,000	0	0	120,000	300,000	260,000	0	120,000	800,000	1,200,000		\$ 352,666.67	\$ 445,211
<b>Training</b>	65,500	65,500	65,500	65,500	65,500	65,500	65,500	43,500	26,500	66,500	26,500	26,500	26,500	26,500	26,500		\$ 48,500.00	\$ 48,500.00
<b>Total</b>	<b>613,500</b>	<b>127,000</b>	<b>1,503,750</b>	<b>383,050</b>	<b>237,850</b>	<b>928,550</b>	<b>129,350</b>	<b>125,450</b>	<b>223,300</b>	<b>480,550</b>	<b>389,250</b>	<b>86,550</b>	<b>218,450</b>	<b>850,451</b>	<b>1,264,452</b>		<b>\$ 504,100.20</b>	<b>\$ 596,644.06</b>



## BUILDING RESERVE FUND- FACILITY

Item	Qty	Life	Cost Ea.	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34
Interior Painting (1 & 2)		10						5,250	5,500	6,000	6,500	7,000	
Exterior Painting (1 & 2)		10							20,000				
West Bay Painting		10						14,000					
East Bay Painting		10					16,000						
Station 2 Bay Painting												9,000	
Mezzanine Painting - Upper and Lower		10					4,500						
Carpet		8	3.70 / sq ft	10,000	10,200								10,300
Tile Flooring		10	6.50 / sq ft		9,800	9,900	10,000	10,200					
Replace A/C Units	7	15	8,000									16,000	16,000
Duct Cleaning	2,3	3	3,000	3,000			3,000			3,000			3,000
Seal Asphalt Station 1 & 2	1	5	19,000	20,000					20,000				
Kitchen Cabinets (1 & 2)	1	15											
Misc. - Roof, Gutters, Bldg. Locks, etc.							40,000						
<b>Sub Total - Facility</b>				<b>33,000</b>	<b>20,000</b>	<b>9,900</b>	<b>73,500</b>	<b>29,450</b>	<b>45,500</b>	<b>9,000</b>	<b>6,500</b>	<b>32,000</b>	<b>29,300</b>
<b>Sub Total - Contents</b>				<b>23,800</b>	<b>6,800</b>	<b>6,200</b>	<b>9,750</b>	<b>7,500</b>	<b>17,150</b>	<b>10,450</b>	<b>35,050</b>	<b>4,900</b>	<b>4,350</b>

## BUILDING RESERVE FUND- FACILITY

Item	Qty	Life	Cost Ea.	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34
Total				56,800	26,800	16,100	83,250	36,950	62,650	19,450	41,550	36,900	33,650

## BUILDING RESERVE FUND- CONTENTS

Item	Qty	Life	Cost Ea	Rep Qty	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34
Twin Bed Box Spring/Mattress	21	10	400 SET	3 SETS	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800
Dishwasher - Living Quarters	2	5	400	2				1,200					1,200	
Dishwasher - Breakroom	1	5	600	1	600					600				
Snow 4x4 - Sta. 1		10	10,000	1						10,000				
Ice Machine - Sta. 1 & 2	2	15	2,000								2,000			
Flammable Liq. Cab - Sta. 1 & 2	3	27	1,500					1,500						
Washer - Living Quarters	1	10	1,100	1	1,100									1,100
Dryer - Living Quarters	1	10	700	1	700									700
Washer - Apparatus Bay	1	10	1,100	1	1,100								1,100	
Dryer - Apparatus Bay	1	10	700						700					
Eye Wash Station	2	10	250	1		250					250			
Microwave	3	8	500	1	500			500				500		
Couch - Day Room	2	10	600	2			3,000							
Refrigerator - Kitchen	5	10	1,800	1								9,000		
Refrigerator - Under Counter	1	10	800	1								800	800	
Refrigerator - Rehab Fluids	1	10	1,200	1						1,200		1,200		

## BUILDING RESERVE FUND- CONTENTS

Item	Qty	Life	Cost Ea	Rep Qty	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34
Recliner	6	8	1,000	3		3,000						3,000		
Stove (Station 1 and 2)	3	10	1,400	1						2,800				
Office Chairs (Dormitory Rooms)	6	10	250	6		750		750		750		750		750
Kitchen Table	1	12	2,000	1								2,000		
Kitchen Chairs	8	10	200	10				2,000						
Lobby Furniture Set	3	15	2,000	10								2,000		
Vacuum Cleaners	3	4	300	2			900				900			
Powersmith Machine	1	20	2000	1										
Exercise Bike	2	8	2000	1				2,000				2,000		
Stair Mill	2	8	5000	1	6,000						5,000			
Dumb Bells 5 - 60 lbs. 2 ea.	1	-	500	1			500							
Treadmill	1	5	7500	1	12,000							12,000		
Television Monitor	1	5	500	1		500					500			
Leg Press Machine	1	20	1500	1										

## BUILDING RESERVE FUND- CONTENTS

Item	Qty	Life	Cost Ea	Rep Qty	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34
Roman Chair	1	5	500	1		500								
Elliptical Trainer	1	10	5000	1					5,000					
					23,800	6,800	6,200	9,750	7,500	17,150	10,450	35,050	4,900	4,350

**FIRE FIGHTING EQUIPMENT RESERVE FUND**

Item	Qty	Purchase Date	Initial cost	Unit Life (Years)	Replacement Cost Per Unit	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35	35-36	36-37	37-38	38-39
V-Force Turnouts	60			10	3,400	20,400	20,400	20,400	20,400	20,400	20,400	20,400	20,400	20,400	20,400	20,400	20,400	20,400	20,400	20,400
Ext. Turnouts	6				700											5,000				
Turnout Washer	1	1998	7000	12	20,000								20,000							
Breathing Air Compressor	1	2013	15,000	20	45,000										45,000					
Breathing Air Fill Station	1	1995	15,000	20	15,000															
Extrication Tool (Genesis)	1	2019	24,000	10	30,000						30,000									
Air Bag System	1	1998	8,000	10	10,000										1,000					
IRIS Cam (MSA)	2	2003/2012	10,000	15	15,000				15,000											
SCBA & Accessories	44	2015	261,270	15	300,000						300,000									
Solar Panels w/Battery Bank	4	2003	2,600	20	5,000	Transitioned to County Consortium														
Station 2 - FN Control Station (Digital)	1	2007	15,500	20	17,500				17,500											
Station 2 - FS Control Station (Digital)	1	2008	15,500	20	17,500	Transitioned to County Consortium														
Item	Qty	Purchase Date	Initial cost	Unit Life	Replacement Cost Per Unit	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35	35-36	36-37	37-38	37-38
Stacker Butte - FN Repeater (Digital)	1	2008	17,500	20	20,000					20,000										
Mosier Repeater (Digital)	1	2008	17,500	20	20,000					20,000										
Central-FN Backup 100 W Mobile Base (Digital)	1	2008	15,500	20	17,500					17,500										
Stacker Butte - FS Backup Control Station	1	2008	15,500	20	17,500					17,500										
Central - Tac 2/Tac 5100 W Mobile Base (Digital)	1	2008	15,500	20	17,700					17,500										
Central - Microwave Link - Central to Stacker	1	2008	20,000	20	22,500					22,500										
Backup Generator - Station 2	1	2003	10,000	20	12,500		12,500													
Master Stream Device	4	2019	2,500	20	4,000							4,000								
Extrication Struts	2	2023	5,000	10	12,000											12,000				
Extrication / stabilization equipment	Various	2010	Varies	20	Varies															

**FIRE FIGHTING EQUIPMENT RESERVE FUND**

Portaccount 8030	1	2023	18,000	10	18,000									18,000							
<b>Totals</b>						<b>20,400</b>	<b>32,900</b>	<b>20,400</b>	<b>52,900</b>	<b>135,400</b>	<b>350,400</b>	<b>24,400</b>	<b>40,400</b>	<b>38,400</b>	<b>66,400</b>	<b>37,400</b>	<b>20,400</b>	<b>20,400</b>	<b>20,400</b>	<b>20,400</b>	
<b>Starting Balance</b>						342,615	379,495	403,875	440,755	445,135	367,015	73,895	106,775	123,655	142,535	133,415	153,295	190,175	227,055	263,936	
Expense						20,400	32,900	20,400	52,900	135,400	350,400	24,400	40,400	38,400	66,400	37,400	20,400	20,400	20,400	20,400	
Transfer in						57,280	57,280	57,280	57,280	57,280	57,280	57,280	57,280	57,280	57,280	57,280	57,280	57,280	57,280	57,281	57,281
<b>Ending Balance</b>						<b>379,495</b>	<b>403,875</b>	<b>440,755</b>	<b>445,135</b>	<b>367,015</b>	<b>73,895</b>	<b>106,775</b>	<b>123,655</b>	<b>142,535</b>	<b>133,415</b>	<b>153,295</b>	<b>190,175</b>	<b>227,055</b>	<b>263,936</b>	<b>300,817</b>	

# TECH RESCUE RESERVE FUND

Description	Qty	Life	Cost Ea	Rep Qty	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34
Rescue Harness	18	8	600	6	10,800									10,800
Victim Harness	3	8	400	1		1,800								1,800
Artificial High Directional	1	15	20,000	1							20,000			
Stokes Stretcher - SST w/accessories	2	10	1500	1			1,750							
Load Cell	1	5	1000	1				1,400					1,500	
Sked Stretcher	1	12	700	1										1400
<b>Total</b>					<b>10,800</b>	<b>1,800</b>	<b>1,750</b>	<b>1,400</b>	<b>-</b>	<b>-</b>	<b>20,000</b>	<b>-</b>	<b>1,500</b>	<b>14,000</b>



## TRAINING RESERVE FUND

Item	Qty	Purchase Date	Initial Cost	Unit Life (Years)	Projected Cost	Note	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35
							Orange (Tower Payments)						Savings toward 1				
Training Tower	1	2018	500,000	40	700,000.00	Planned Purchase/Possible Grant	62,000	62,000	62,000	62,000	62,000	62,000	62,000	23,000	23,000	23,000	23,000
Car Fire Prop	1	2022	56,000	20	70,000.00	Replace in 2042 3,500 each year in savings	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500
FLAG Props	1 Set	2023	30,000	10	40,000.00											40,000	
ALS Manikin	1	2023	14,000	10	17,000.00									17,000			
	Total						65,500	65,500	65,500	65,500	65,500	65,500	65,500	43,500	26,500	66,500	26,500

## APPARATUS RESERVE FUND

Unit ID	Year of Unit	Make	Initial Cost	Unit Life (Years)	Projected Cost	Note	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34
E-23	2007	KME	100,000	20	\$ 889,000.00	Replace 2026			\$ 700,000							
E-21	2019	Rosenbauer	610,000	20	\$ 889,000.00	Replace 2039										
E-24	2001	Central States	280,000	20	\$ 889,000.00	Replace 2026			\$ 700,000							
E-22	2019	Rosenbauer	610,000	20	\$ 889,000.00	Replace 2039										
TR21	2018	Rosenbauer	910,000	20	\$ 1,200,000.00	Replace 2038										
WT21	2018	Rosenbauer	376,000	20	\$ 400,000.00	Replace 2038										
WT23	2018	Rosenbauer	376,000	20	\$ 400,000.00	Replace 2038										
BR23	2018 Type 6	Cascade Fire Equip	120,000	15	\$ 130,000.00	Replace 2034										
BR24	2017 Type 6	Cascade Fire Equip	120,000	15	\$ 130,000.00	Replace 2034										
B-21	1995 Type 3	BME	350,000	15	\$ 400,000.00	Replace 2023										
B-22	Type 3	BME	350,000	15	\$ 400,000.00	Replace 2023										
C21	2023	F-250	60,000	8	\$ 60,000.00	Replace 2031									\$ 60,000	
C22	2023	F-250	60,000	8	\$ 60,000.00	Replace 2031									\$ 60,000	
C24	2020	F-250	60,000	8	\$ 60,000.00	Replace 2028				\$ 60,000						
C23	2020	F-250	60,000	8	\$ 60,000.00	Replace 2028				\$ 60,000						
U21	2013	Chev.	48,000	12	\$ 60,000.00	Replace 2027				\$ 60,000						
Unit ID	Year of Unit	Make	Initial Cost	Unit Life (Years)	Projected Cost	Note	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34
M-23	2018	Horton Dodge	220,000	10	263000/ 150000 remount	Replace 2028						\$ 150,000				
M-24	2013 Type I	Dodge	95,000	10	225,000	Replace 2023	\$ 230,000									\$ 150,000
M-25	2014 Type I	Chevy Braun	85,000	10	248,000	Replace 2024	\$ 230,000									\$ 150,000
M21	2018	Horton Dodge	220,000	10	263000/ 150000 remount	Replace 2028						\$ 150,000				
M22	2018	Horton Dodge	220,000	10	263000/ 150000 remount	Replace 2028						\$ 150,000				
Total							\$ 460,000	\$ -	\$ 1,400,000	\$ 180,000	\$ -	\$ 450,000	\$ -	\$ -	\$ 120,000	\$ 300,000

**RESOURCES**  
**General Fund**

(Fund)

**Mid-Columbia Fire and Rescue**

(Name of Municipal Corporation)

	Historical Data			RESOURCE DESCRIPTION	Budget for Next Year 2024-2025			
	Actual		Adopted Budget This Year Year 2023-24		Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body	
	Second Preceding Year 2021-22	First Preceding Year 2022-23						
1	\$ 1,978,074	\$ 2,412,746	\$ 4,571,157	1 Available cash on hand* (cash basis) or	\$ 4,179,801	\$ 4,179,801	\$ 4,179,801	1
2				2 Net working capital (accrual basis)				2
3	\$ 116,105	\$ 160,776	\$ 110,000	3 Previously levied taxes estimated to be received	\$ 130,000	\$ 130,000	\$ 130,000	3
4	\$ 12,743	\$ 100,102	\$ 60,000	4 Interest	\$ 120,000	\$ 120,000	\$ 120,000	4
5	\$ 96,592	\$ 2,036,100	\$ 35,000	5 Grant	\$ 35,000	\$ 35,000	\$ 35,000	5
6	\$ 124,744	\$ 62,869	\$ 104,000	6 Miscellaneous Income	\$ 84,000	\$ 84,000	\$ 84,000	6
7	\$ 2,031,663	\$ 1,604,131	\$ 1,575,000	7 Ambulance Service Income	\$ 1,490,000	\$ 1,490,000	\$ 1,490,000	7
8		\$ 209,319	\$ 505,000	8 Ambulance Revenue GEMT	\$ 500,200	\$ 500,200	\$ 500,200	8
9		\$ -	\$ 40,000	9 Fire Protection Agreements	\$ 10,000	\$ 10,000	\$ 10,000	9
10		\$ -		10 Sale of Surplus Property				10
11	\$ 5,000	\$ 5,000	\$ 5,000	11 Transfer from Fire Med	\$ 5,000	\$ 5,000	\$ 5,000	11
12		\$ -	\$ 91,242	12 Transfer from Retirement Liability	\$ 110,000	\$ 110,000	\$ 110,000	12
13				13				13
14				14				14
15				15				15
16				16				16
17				17				17
18				18				18
19				19				19
20				20				20
21				21				21
22				22				22
23				23				23
24				24				24
25				25				25
26				26				26
27				27				27
28				28				28
29	\$ 4,364,921	\$ 6,591,043	\$ 7,096,399	29 Total resources, except taxes to be levied	\$ 6,664,001	\$ 6,664,001	\$ 6,664,001	29
30			\$ 4,250,000	30 Taxes estimated to be received	\$ 4,486,000	\$ 4,486,000	\$ 4,486,000	30
31	\$ 3,404,575	\$ 4,168,040		31 Taxes collected in year levied				31
32	\$ 7,769,497	\$ 10,759,083	\$ 11,346,399	32 <b>TOTAL RESOURCES</b>	\$ 11,150,001	\$ 11,150,001	\$ 11,150,001	32

\*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

**REQUIREMENTS SUMMARY**

**FORM  
LB-30**

**ALLOCATED TO AN ORGANIZATIONAL UNIT OR PROGRAM & ACTIVITY**

General Fund  
(name of fund)

1	Historical Data			REQUIREMENTS FOR: <b>Administration</b>	Budget For Next Year 2024-25			1
	Actual		Adopted Budget This Year 2023-24		Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body	
	Second Preceding Year 2021-22	First Preceding Year 2022-23						
2				PERSONNEL SERVICES				2
3								3
4								4
5								5
6								6
7								7
8	836,302	980,499	1,310,608	<b>TOTAL PERSONNEL SERVICES</b>	1,405,497	1,405,497	1,406,247	8
9	5.00	5.25	6.00	<b>Total Full-Time Equivalent (FTE)</b>	6.00	7.00	8.00	9
10				MATERIALS AND SERVICES				10
11								11
12								12
13								13
14								14
15								15
16								16
17								17
18								18
19								19
20								20
21								21
22								22
23								23
24								24
25								25
26								26
27	0	0	0	<b>TOTAL MATERIALS AND SERVICES</b>	0	0	0	27
28				CAPITAL OUTLAY				28
29								29
30								30
31								31
32								32
33								33
34								34
35	0	0	0	<b>TOTAL CAPITAL OUTLAY</b>	0	0	0	35
36	836,302	980,499	1,310,608	<b>ORGANIZATIONAL UNIT / ACTIVITY TOTAL</b>	1,405,497	1,405,497	1,406,247	36

FORM  
LB-30

**REQUIREMENTS SUMMARY**  
**NOT ALLOCATED TO AN ORGANIZATIONAL UNIT OR PROGRAM**  
 General Fund  
 \_\_\_\_\_  
 (name of fund)

	Historical Data			REQUIREMENTS DESCRIPTION	Budget For Next Year 20__-__			
	Actual		Adopted Budget This Year 20__-__		Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body	
	Second Preceding Year 20__-__	First Preceding Year 20__-__						
1				1 PERSONNEL SERVICES NOT ALLOCATED				1
2				2				2
3				3				3
4	0	0	0	4 <b>TOTAL PERSONNEL SERVICES</b>	0	0	0	4
5				5 <b>Total Full-Time Equivalent (FTE)</b>				5
6				6 MATERIALS AND SERVICES NOT ALLOCATED				6
7				7				7
8				8				8
9	0	0	0	9 <b>TOTAL MATERIALS AND SERVICES</b>	0	0	0	9
10				10 CAPITAL OUTLAY NOT ALLOCATED				10
11				11				11
12				12				12
13	0	0	0	13 <b>TOTAL CAPITAL OUTLAY</b>	0	0	0	13
14				14 DEBT SERVICE				14
15				15				15
16				16				16
17	0	0	0	17 <b>TOTAL DEBT SERVICE</b>	0	0	0	17
18				18 SPECIAL PAYMENTS				18
19				19				19
20				20				20
21	0	0	0	21 <b>TOTAL SPECIAL PAYMENTS</b>	0	0	0	21
22				22 INTERFUND TRANSFERS				22
23				23				23
24				24				24
25				25				25
26				26				26
27				27				27
28	0	0	0	28 <b>TOTAL INTERFUND TRANSFERS</b>	0	0	0	28
29				29 OPERATING CONTINGENCY				29
30	0	0	0	30 <b>Total Requirements NOT ALLOCATED</b>	0	0	0	30
31				31 Total Requirements for ALL Org.Units/Programs within fund				31
32				32 Reserved for future expenditure				32
33				33 Ending balance (prior years)				33
34				34 UNAPPROPRIATED ENDING FUND BALANCE				34
35	0	0	0	35 <b>TOTAL REQUIREMENTS</b>	0	0	0	35

**REQUIREMENTS SUMMARY**

**FORM  
LB-30**

**ALLOCATED TO AN ORGANIZATIONAL UNIT OR PROGRAM & ACTIVITY**

General Fund

(name of fund)

	Historical Data			REQUIREMENTS FOR: <b>Public Safety</b>	Budget For Next Year 2024-25				
	Actual		Adopted Budget This Year 2023-24		Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body		
	Second Preceding Year 2021-22	First Preceding Year 2022-23							
1			1	PERSONNEL SERVICES				1	
2			2					2	
3			3					3	
4			4					4	
5			5					5	
6			6					6	
7			7					7	
8	3,167,388	3,161,977	5,446,208	8	TOTAL PERSONNEL SERVICES	5,438,880	5,438,880	5,473,380	8
9	24.00	30.00	36.00	9	Total Full-Time Equivalent (FTE)	34.00	34.00	34.00	9
10				10	MATERIALS AND SERVICES				10
11				11					11
12				12					12
13				13					13
14				14					14
15				15					15
16				16					16
17				17					17
18				18					18
19				19					19
20				20					20
21				21					21
22				22					22
23				23					23
24				24					24
25				25					25
26				26					26
27	927,212	1,067,502	1,719,956	27	TOTAL MATERIALS AND SERVICES	1,662,800	1,662,800	1,662,800	27
28				28	CAPITAL OUTLAY				28
29				29					29
30				30					30
31				31					31
32				32					32
33				33					33
34				34					34
35	30,419	36,137	149,855	35	TOTAL CAPITAL OUTLAY	37,900	37,900	37,900	35
36	4,125,019	4,265,616	7,316,019	36	ORGANIZATIONAL UNIT / ACTIVITY TOTAL	7,139,580	7,139,580	7,174,080	36

FORM  
LB-30

**REQUIREMENTS SUMMARY**  
**NOT ALLOCATED TO AN ORGANIZATIONAL UNIT OR PROGRAM**  
 Public Safety  
 (name of fund)

	Historical Data			REQUIREMENTS DESCRIPTION	Budget For Next FY 2024-25			
	Actual		Adopted Budget This Year FY 2023-24		Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body	
	Second Preceding FY Year 2021-22	First Preceding FY Year 2022-23						
1				1 PERSONNEL SERVICES NOT ALLOCATED				1
2				2				2
3				3				3
4	0	0	0	4 <b>TOTAL PERSONNEL SERVICES</b>	0	0	0	4
5				5 <b>Total Full-Time Equivalent (FTE)</b>				5
6				6 MATERIALS AND SERVICES NOT ALLOCATED				6
7				7				7
8				8				8
9	0	0	0	9 <b>TOTAL MATERIALS AND SERVICES</b>	0	0	0	9
10				10 CAPITAL OUTLAY NOT ALLOCATED				10
11				11				11
12				12				12
13	0	0	0	13 <b>TOTAL CAPITAL OUTLAY</b>	0	0	0	13
14				14 DEBT SERVICE				14
15				15				15
16				16				16
17	0	0	0	17 <b>TOTAL DEBT SERVICE</b>	0	0	0	17
18				18 SPECIAL PAYMENTS				18
19				19				19
20				20				20
21	0	0	0	21 <b>TOTAL SPECIAL PAYMENTS</b>	0	0	0	21
22				22 INTERFUND TRANSFERS				22
23	395,430	749,560	559,100	23 Transfer to Reserve Funds	626,000	626,000	626,000	23
24			2,350	24 Transfer to Special Funds	2,350	2,350	2,350	24
25				25				25
26				26				26
27				27				27
28	395,430	749,560	561,450	28 <b>TOTAL INTERFUND TRANSFERS</b>	628,350	628,350	628,350	28
29			100,000	29 <b>OPERATING CONTINGENCY</b>	100,000	100,000	100,000	29
30	395,430	749,560	661,450	30 <b>Total Requirements NOT ALLOCATED</b>	728,350	728,350	728,350	30
31	4,961,321	5,015,176	8,616,627	31 <b>Total Requirements for ALL Org.Units/Programs within fund</b>	7,867,930	7,867,930	7,902,430	31
32				32 Reserved for future expenditure				32
33	2,412,746	4,763,408		33 Ending balance (prior years)				33
34			2,058,322	34 <b>UNAPPROPRIATED ENDING FUND BALANCE</b>	1,876,574	1,876,574	1,841,324	34
35	7,769,497	9,778,584	11,336,399	35 <b>TOTAL REQUIREMENTS</b>	9,744,504	9,744,504	9,743,754	35

**DETAILED REQUIREMENTS**

**General Fund**

(Name of Fund)

Historical Data			REQUIREMENTS FOR:		Budget for Next Year 2024 - 25			
Actual		Adopted Budget This Year Year 2023-24	Administration		Proposed by Budget Officer	Approved by Budget Committee	Adopted by Governing Body	
Second Preceding Year 2021 - 22	First Preceding Year 2022 - 23		Object Classification	Detail				
1			1					1
2	129,800	149,542	2	Personnel Services Fire Chief	173,421	173,421	173,421	2
3	0	140316	3	Personnel Services Assistant Fire Chief	160,352	160,352	160,352	3
4	120,009	40,706	4	Personnel Services Division Chief (All at DC Rank in 24-25)	446,281	446,281	446,281	4
5	122,966	135,639	5	Personnel Services Division Chief : Prevention / Pub. Ed				5
6	120,009	135,639	6	Personnel Services Division Chief : Training				6
7	50,957	56,619	7	Personnel Services Office Manager / Admin Clerk	69,814	69,814	69,814	7
8	4,234	-	8	Personnel Services Background Investigator				8
9	1,710	3,903	9	Personnel Services Uniforms	5,000	5,000	5,000	9
10	-	-	10	Personnel Services Sick Leave Redemption				10
11	114,154	126,851	11	Personnel Services Retirement	189,819	189,819	189,819	11
12	1,930	2,579	12	Personnel Services Workers Compensation	3,250	3,250	4,000	12
13	1,500	1,875	13	Personnel Services Life Insurance	2,000	2,000	2,000	13
14	119,019	125,072	14	Personnel Services Health Insurance	146,350	146,350	146,350	14
15	2,463	2,159	15	Personnel Services Occupational Healthcare	6,750	6,750	6,750	15
16	3,015	3,790	16	Personnel Services Long Term Disability	6,294	6,294	6,294	16
17	-	-	17	Personnel Services Unemployment				17
18	7,639	9,538	18	Personnel Services Medicare	12,749	12,749	12,749	18
19	24,254	32,021	19	Personnel Services Defined Contribution	49,431	49,431	49,431	19
20	-	1,432	20	Personnel Services Social Security	-	-	-	20
21	12,643	12,816	21	Personnel Services PEHP Plan	16,998	16,998	16,998	21
22		40,785	22	Personnel Services Vacation Payout	81320	81320	81320	22
23		15957	23	Personnel Services Sick Leave Payout	31815	31815	31815	23
24		3400	24	Personnel Services PLO	3853	3853	3853	24
25			25					25
26			26					26
27			27					27
28			28					28
29			29					29
30			30	<b>Total Full Time Equivalent (FTE)* : 6</b>				30
31			31	Ending balance (prior years)				31
32			32	<b>UNAPPROPRIATED ENDING FUND BALANCE</b>				32
<b>33</b>	<b>836,302</b>	<b>980,499</b>	<b>33</b>	<b>TOTAL REQUIREMENTS : Admin</b>	<b>1,405,497</b>	<b>1,405,497</b>	<b>1,406,247</b>	<b>33</b>

\* When budgeting for Personnel Services Expenditures, include number of related full-time equivalent positions.



## DETAILED REQUIREMENTS

**General Fund**  
(Name of Fund)

	Historical Data				REQUIREMENTS FOR: Public Safety		Budget for Next Year 2024-2025			
	Actual		Adopted Budget This Year Year 2023 - 24				Proposed by Budget Officer	Approved by Budget Committee	Adopted by Governing Body	
	Second Preceding Year 2021 - 22	First Preceding Year 2022 - 23								
1				1	<b>Object Classification</b>	<b>Detail</b>				1
2	278,856	294,641	335,000	2	Personnel Services	Captain (3-FTE)	361,600	361,600	361,600	2
3	255,389	211,609	297,900	3	Personnel Services	Lieutenant (3-FTE)	312,500	312,500	312,500	3
4	1,027,030	968,180	1,829,450	4	Personnel Services	Firefighter(20-FTE + 3 FTE Wildland)	2,114,100	2,114,100	2,114,100	4
5	105,760	177,256	368,000	5	Personnel Services	Single Role EMS (2- FTE)	135,000	135,000	135,000	5
6	11,002	15,086	22,250	6	Personnel Services	Volunteer Program (employee Recog)	21,250	21,250	21,250	6
7	2,512	1,930	7,000	7	Personnel Services	Volunteer Reimbursement	-	-	-	7
8				8	Personnel Services	Cadet Program				8
9	25,628	33,624	43,320	9	Personnel Services	Uniforms	42,195	42,195	42,195	9
10	44,746	44,984	76,017	10	Personnel Services	Holiday	89,039	89,039	89,039	10
11	118,820	118,570	88,200	11	Personnel Services	Overtime-Sick	96,075	96,075	96,075	11
12	27,222	35,551	100,827	12	Personnel Services	Overtime-Fire	71,538	71,538	71,538	12
13	116,034	71,325	86,520	13	Personnel Services	Overtime-Ambulance	53,500	53,500	53,500	13
14	13,139	-	34,760	14	Personnel Services	Overtime-Technical Rescue	32,025	32,025	32,025	14
15	28,562	41,636	109,201	15	Personnel Services	Overtime-Training	64,284	64,284	64,284	15
16	28,000	83,329	76,000	16	Personnel Services	Overtime-Other	80,200	80,200	80,200	16
17	12,842	10,946	12,000	17	Personnel Services	Ambulance Stand-By	9,500	9,500	9,500	17
18		6,025	14,500	18	Personnel Services	PLO	14,230	14,230	14,230	18
19	62,075	63,148	116,565	19	Personnel Services	Overtime-FLSA	73,306	73,306	73,306	19
20	376,455	352,797	663,205	20	Personnel Services	Retirement	720,156	720,156	720,156	20
21	46,632	57,858	86,520	21	Personnel Services	Workers Compensation	86,500	86,500	121,000	21
22	14,769	18,453	18,128	22	Personnel Services	Life Insurance	19,520	19,520	19,520	22
23	387,492	366,342	688,258	23	Personnel Services	Health Insurance	619,712	619,712	619,712	23
24	28,073	30,709	47,195	24	Personnel Services	Occupational Healthcare	54,350	54,350	54,350	24
25	10,015	13,278	21,929	25	Personnel Services	Long Term Disability	25,700	25,700	25,700	25
26	30,121	29,751	51,905	26	Personnel Services	Medicare	54,525	54,525	54,525	26
27	69,774	80,838	132,600	27	Personnel Services	Defined Contribution	129,700	129,700	129,700	27
28	37,367	33,428	52,300	28	Personnel Services	PEHP Plan	55,394	55,394	55,394	28
29	6,235			29	Personnel Services	Funeral Leave				29
30	140	-	13,000	30	Personnel Services	Sick Leave Used	12,500	12,500	12,500	30
31	152	-	44,058	31	Personnel Services	Vacation	79,181	79,181	79,181	31
32	2,355	522	9,600	32	Personnel Services	Social Security-Payroll Expenses	11,300	11,300	11,300	32
33	192	162	-	33	Personnel Services	Unemployment				33
34				34	<b>Total Full Time Equivalent (FTE)* : 33</b>					34
35				35	Ending balance (prior years)					35
36				36	<b>UNAPPROPRIATED ENDING FUND BALANCE</b>					36
<b>37</b>	<b>3,167,388</b>	<b>3,161,977</b>	<b>5,446,208</b>	<b>37</b>	<b>TOTAL REQUIREMENTS : Public Safety Personnel Services</b>		<b>5,438,880</b>	<b>5,438,880</b>	<b>5,473,380</b>	<b>137</b>

**DETAILED REQUIREMENTS**

**General Fund**

(Name of Fund)

1	Historical Data			REQUIREMENTS FOR: Public Safety		Budget for Next Year 2024 - 25			1	
	Actual		Adopted Budget This Year Year 2023-24			Proposed by Budget Officer	Approved by Budget Committee	Adopted by Governing Body		
	Second Preceding Year 2021 - 22	First Preceding Year 2022-23								
1				1	<b>Object Classification</b>	<b>Detail</b>				1
2	72,372	79,328	94,046	2	Materials & Services	General Insurance	106,466	106,466	106,466	2
3	2,973	4,747	6,000	3	Materials & Services	Advertising, Publications	7,000	7,000	7,000	3
4	22,196	28,267	35,276	4	Materials & Services	Dues, Subscriptions	45,290	45,290	45,290	4
5	-	7,213	-	5	Materials & Services	Elections	4,850	4,850	4,850	5
6	16,480	28,821	32,350	6	Materials & Services	Office Expense	36,778	36,778	36,778	6
7	1,175	2,432	1,600	7	Materials & Services	Office Equipment Maintenance	1,600	1,600	1,600	7
8	3,268	7,419	-	8	Materials & Services	Office Equipment Lease	600	600	600	8
9	2,279	3,032	3,600	9	Materials & Services	Bank Charges	3,500	3,500	3,500	9
10	2,614	2,688	4,000	10	Materials & Services	Janitorial Supplies	4,000	4,000	4,000	10
11	1,136	1,511	1,600	11	Materials & Services	Residence Supplies	2,500	2,500	2,500	11
12	54,803	65,725	75,000	12	Materials & Services	Gas and Diesel	70,500	70,500	70,500	12
13	9,095	15,529	15,700	13	Materials & Services	Tires, Batteries	18,850	18,850	18,850	13
14	38,599	58,043	42,500	14	Materials & Services	Equipment Maintenance	40,000	40,000	40,000	14
15	959	3,970	4,600	15	Materials & Services	Communication Repair	4,450	4,450	4,450	15
16	833	928	1,250	16	Materials & Services	Small Equip Maintenance, Shop Supplies	2,300	2,300	2,300	16
17	660	2,167	6,100	17	Materials & Services	Fire Equipment Maintenance	9,250	9,250	9,250	17
18	8,445	7,278	14,334	18	Materials & Services	EMS Equipment Maintenance	12,080	12,080	12,080	18
19	5,441	9,219	11,266	19	Materials & Services	Equipment Testing	15,975	15,975	15,975	19
20	158,798	142,472	191,218	20	Materials & Services	Ambulance Billing Expense	191,218	191,218	191,218	20
21	20,400	21,805	22,910	21	Materials & Services	Audit, Budget	29,740	29,740	29,740	21
22	55,821	31,980	72,800	22	Materials & Services	Legal Services	72,800	72,800	72,800	22
23	53,565	128,632	166,072	23	Materials & Services	Professional Services	140,297	140,297	140,297	23
24	2,125	4,175	4,500	24	Materials & Services	Water	4,000	4,000	4,000	24
25	13,535	14,112	16,500	25	Materials & Services	Natural Gas	15,000	15,000	15,000	25
26	13,953	13,896	14,500	26	Materials & Services	Electricity	14,500	14,500	14,500	26
27	25,999	23,279	18,028	27	Materials & Services	Telephone	23,112	23,112	23,112	27
28	3,399	3,399	4,000	28	Materials & Services	Sewer	4,000	4,000	4,000	28
29	5,764	5,026	6,780	29	Materials & Services	Garbage	6,780	6,780	6,780	29
30	-			30	Materials & Services	Laundry				30
31	5,865	5,861	6,275	31	Materials & Services	EMS Training Supplies	5,380	5,380	5,380	31
32	1,805	2,806	1,775	32	Materials & Services	EMS Dues	6,050	6,050	6,050	32
33				33						33
34				34	Ending balance (prior years)					34
35				35	UNAPPROPRIATED ENDING FUND BALANCE					35
36	<b>604,357</b>	<b>725,760</b>	<b>874,580</b>	36	<b>TOTAL REQUIREMENTS : This Page</b>		<b>898,866</b>	<b>898,866</b>	<b>898,866</b>	<b>36</b>

**DETAILED REQUIREMENTS**

**General Fund**

(Name of Fund)

1	Historical Data			REQUIREMENTS FOR: Public Safety		Budget for Next Year 2024 - 25			1	
	Actual		Adopted Budget This Year Year 2023 - 24			Proposed by Budget Officer	Approved by Budget Committee	Adopted by Governing Body		
	Second Preceding Year 2021 - 22	First Preceding Year 20212- 23								
1	Object Classification	Detail								
2	6,000	6,000	22,000	2	Materials & Services	Physician Advisor	24,500	24,500	24,500	2
3	9,135	8,400	11,000	3	Materials & Services	Ambulance Expense - Transport	3,300	3,300	3,300	3
4	68,196	84,931	95,000	4	Materials & Services	Ambulance Expendable Supplies	95,000	95,000	95,000	4
5	2,562	3,117	10,560	5	Materials & Services	Ambulance Non Expendable Supplies	4,015	4,015	4,015	5
6	297	297	1,500	6	Materials & Services	Hazardous Materials	1,500	1,500	1,500	6
7	15,465	27,217	32,935	7	Materials & Services	Firefighting Supplies - Tools / Equip.	11,950	11,950	11,950	7
8	17,092	20,251	31,600	8	Materials & Services	Firefighting Supplies - PPE	28,618	28,618	28,618	8
9	12,792	12,920	16,400	9	Materials & Services	Fire Prevention Supplies	14,600	14,600	14,600	9
10	7,467	4,739	25,500	10	Materials & Services	Public Education	23,850	23,850	23,850	10
11	3,851	11,600	19,855	11	Materials & Services	Fire Training Supplies and Materials	12,275	12,275	12,275	11
12	5,985	4,056	325,000	12	Materials & Services	Fire Suppression Expense	277,357	277,357	277,357	12
13	553	2,501	6,900	13	Materials & Services	Fire Board Meals and Lodging	6,900	6,900	6,900	13
14	-	2,428	2,800	14	Materials & Services	Fire Board Conference	2,800	2,800	2,800	14
15	1,360	-	3,200	15	Materials & Services	EMS Scholarships	87,000	87,000	87,000	15
16	7,905	6,700	10,500	16	Materials & Services	Voluntary Training - Bargaining Unit	9,000	9,000	9,000	16
17	34,497	32,269	92,650	17	Materials & Services	General Training - ALL	49,700	49,700	49,700	17
18	1,084	590	5,400	18	Materials & Services	Voluntary Training - Administration	6,000	6,000	6,000	18
19	3,326	18,539	33,000	19	Materials & Services	Voluntary Training - Volunteers	-	-	-	19
20	10,203	19,501	17,154	20	Materials & Services	Building Maintenance	21,946	21,946	21,946	20
21	6,572	7,523	7,000	21	Materials & Services	Building Maintenance Agreements	7,000	7,000	7,000	21
22	-	3,105	3,500	22	Materials & Services	Grounds Maintenance	3,500	3,500	3,500	22
23	1,419	2,073	2,372	23	Materials & Services	Postage and Shipping	2,008	2,008	2,008	23
24	2,371	5,071	7,550	24	Materials & Services	Miscellaneous Expense	5,300	5,300	5,300	24
25	103,887	57,070	59,000	25	Materials & Services	911 Services	62,815	62,815	62,815	25
26	835	845	3,000	26	Materials & Services	Training Prop Maintenance and Operation	3,000	3,000	3,000	26
27				27						27
28				28						28
29				29						29
30				30						30
31				31						31
32				32						32
33				33	Ending balance (prior years)					33
34				34	UNAPPROPRIATED ENDING FUND BALANCE					34
35	<b>322,854</b>	<b>341,743</b>	<b>845,376</b>	35	<b>TOTAL REQUIREMENTS : This Page</b>		<b>763,934</b>	<b>763,934</b>	<b>763,934</b>	<b>35</b>
36	<b>927,212</b>	<b>1,067,502</b>	<b>1,719,956</b>	36	<b>TOTAL REQUIREMENTS : Public Safety Materials &amp; Service</b>		<b>1,662,800</b>	<b>1,662,800</b>	<b>1,662,800</b>	<b>36</b>

**DETAILED REQUIREMENTS**

**General Fund**

(Name of Fund)

1	Historical Data			REQUIREMENTS FOR: Public Safety		Budget for Next Year 2024-25			1	
	Actual		Adopted Budget This Year Year 20203- 24			Proposed by Budget Officer	Approved by Budget Committee	Adopted by Governing Body		
	Second Preceding Year 2021 - 22	First Preceding Year 2022- 23								
2	11,666	8,783	102,230	2	Capital Outlay	Firefighting Equipment	8,050	8,050	8,050	2
3	2,718	15,817	4,000	3	Capital Outlay	Office Equipment	18,025	18,025	18,025	3
4				4	Capital Outlay	Station Equipment				4
5				5	Capital Outlay	Ambulance Equipment				5
6	2,723	9,281	6,875	6	Capital Outlay	Radio Equipment	5,525	5,525	5,525	6
7			36,750	7	Capital Outlay	Fire Training Equipment				7
8			-	8	Capital Outlay	Prevention	6,300	6,300	6,300	8
9				9	Capital Outlay	Occupational Healthcare Equipment				9
10	13,313	2,256		10	Capital Outlay	EMS Training Equipment				10
11				11						11
12				12						12
13				13						13
14				14						14
15				15						15
16				16						16
17				17						17
18				18						18
19				19						19
20				20						20
21				21						21
22				22						22
23				23						23
24				24						24
25				25						25
26				26						26
27				27						27
28				28						28
29				29						29
30				30						30
31				31						31
32				32						32
33				33	Ending balance (prior years)					33
34				34	UNAPPROPRIATED ENDING FUND BALANCE					34
35	30,419	36,137	149,855	35	<b>TOTAL REQUIREMENTS : This Page</b>		<b>37,900</b>	<b>37,900</b>	<b>37,900</b>	<b>35</b>
36	30,419	36,137	149,855	36	<b>TOTAL REQUIREMENTS : Public Safety</b>		<b>37,900</b>	<b>37,900</b>	<b>37,900</b>	<b>36</b>

**SPECIAL FUND  
RESOURCES AND REQUIREMENTS**

**FireMed**  
(Fund)

Mid-Columbia Fire and Rescue  
(Name of Municipal Corporation)

1	Historical Data			2	DESCRIPTION RESOURCES AND REQUIREMENTS	Budget for Next Year 2024 - 25			1
	Actual		Adopted Budget Year 2023-24			Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body	
	Second Preceding Year 2021- 22	First Preceding Year 2022 - 23							
2	37,189	74,563	63,563	2	Cash on hand * (cash basis), or	39,140	39,140	39,140	2
3				3	Working Capital (accrual basis)				3
4				4	Previously levied taxes estimated to be received				4
5	351	6,698	1,000	5	Interest	1,000	1,000	1,000	5
6				6	Transferred IN, from other funds				6
7				7	FireMed Other Revenue				7
8	42,022	42,825	41,000	8	FireMed Fees	41,000	41,000	41,000	8
9				9					9
10	79,562	124,086	105,563	10	Total Resources, except taxes to be levied	81,140	81,140	81,140	10
11				11	Taxes estimated to be received				11
12				12	Taxes collected in year levied				12
13	<b>79,563</b>	<b>124,086</b>	<b>105,563</b>	13	<b>TOTAL RESOURCES</b>	<b>81,140</b>	<b>81,140</b>	<b>81,140</b>	13
14				14	REQUIREMENTS **				14
15				15	Org. Unit or Prog. & Activity				15
16		300	8,000	16	Object Classification				16
17		44,945	65,800	17	Detail				17
18	5,000	5,000	5,000	18	Materials and Services	8,000	8,000	8,000	18
19			26,763	19	Capital Outlay	68,140	68,140	68,140	19
20				20	Transfer to General Fund	5,000	5,000	5,000	20
21				21	Other Appropriations				21
22				22					22
23				23					23
24				24					24
25				25					25
26				26					26
27				27					27
28				28					28
29	74,563	73,840		29	Ending balance (prior years)				29
30				30	<b>UNAPPROPRIATED ENDING FUND BALANCE</b>	-	-	-	30
31	<b>79,563</b>	<b>124,086</b>	<b>105,563</b>	31	<b>TOTAL REQUIREMENTS</b>	<b>81,140</b>	<b>81,140</b>	<b>81,140</b>	31

\*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

\*\*List requirements by organizational unit or program, activity, object classification, then expenditure detail. If the requirement is "not allocated", then list by object classification and expenditure detail.

**SPECIAL FUND  
RESOURCES AND REQUIREMENTS**

**Stacker Butte**  
(Fund)

Mid-Columbia Fire and Rescue  
(Name of Municipal Corporation)

	Historical Data			DESCRIPTION RESOURCES AND REQUIREMENTS	Budget for Next Year 2024 - 25					
	Actual		Adopted Budget Year 2023-24		Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body			
	Second Preceding Year 2021- 22	First Preceding Year 2022 - 23								
1				1	RESOURCES			1		
2	42,134	40,952	41,404	2	Cash on hand * (cash basis), or	60,673	60,673	60,673	2	
3				3	Working Capital (accrual basis)				3	
4				4	Previously levied taxes estimated to be received				4	
5	219	1,012	750	5	Interest	1,000	1,000	1,000	5	
6	2,350	2,350	2,350	6	Transferred IN, from other funds	2,350	2,350	2,350	6	
7	14,611	22,164	20,088	7	Sub-Lease and Rental Fees	23,468	23,468	23,468	7	
8	3,119	7,858	9,625	8	SB Consortium Utilities	12,000	12,000	12,000	8	
9				9					9	
10	62,433	74,336	74,217	10	Total Resources, except taxes to be levied	99,491	99,491	99,491	10	
11				11	Taxes estimated to be received				11	
12				12	Taxes collected in year levied				12	
13	<b>62,434</b>	<b>74,336</b>	<b>74,217</b>	13	<b>TOTAL RESOURCES</b>	<b>99,491</b>	<b>99,491</b>	<b>99,491</b>	13	
14				14	REQUIREMENTS **				14	
15				15	Org. Unit or Prog. & Activity	Object Classification	Detail		15	
16	21,482	24,157	28,510	16			Materials and Services	28,934	28,934	28,934
17	-	2,640	5,000	17			Capital Outlay	38,000	38,000	38,000
18	-			18						18
19				19						19
20				20						20
21				21						21
22				22						22
23				23						23
24				24						24
25				25						25
26				26						26
27				27						27
28				28						28
29	40,952	47,539		29	Ending balance (prior years)					
30			40,707	30	<b>UNAPPROPRIATED ENDING FUND BALANCE</b>			32,557	32,557	32,557
31	<b>62,434</b>	<b>74,336</b>	<b>74,217</b>	31	<b>TOTAL REQUIREMENTS</b>			<b>99,491</b>	<b>99,491</b>	<b>99,491</b>

\*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

\*\*List requirements by organizational unit or program, activity, object classification, then expenditure detail. If the requirement is "not allocated", then list by object classification and expenditure detail.

**FORM  
LB-11**

This fund is authorized and established by resolution / ordinance number  
**06-95** on (date) **05/15/1995** for the following specified purpose:

To Purchase and Maintain Fire Suppression Equipment

**RESERVE FUND  
RESOURCES AND REQUIREMENTS**

Year this reserve fund will be reviewed to be continued or abolished.

Date can not be more than 10 years after establishment.

Review Year: Reviewed Annually

**Equipment Reserve  
(Fund)**

**Mid-Columbia Fire and Rescue  
(Name of Municipal Corporation)**

1	Historical Data			2	DESCRIPTION RESOURCES AND REQUIREMENTS	Budget for Next Year 2024 - 25			1
	Actual		Adopted Budget Year 2023 - 24			Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body	
	Second Preceding Year 2021-22	First Preceding Year 2022-23							
2	671,195	942,488	542,988	2	Cash on hand * (cash basis), or	851,883	851,883	851,883	2
3				3	Working Capital (accrual basis)				3
4				4	Previously levied taxes estimated to be received				4
5	4,194	15,730	5,000	5	Interest	7,500	7,500	7,500	5
6	280,000	419,000	419,000	6	Transferred IN, from other funds	446,000	446,000	446,000	6
7	-		64,000	7	Sale of Equipment				7
8				8	FEMA Grant Proceeds				8
9				9					9
10	955,389	1,377,218	1,030,988	10	Total Resources, except taxes to be levied	1,305,383	1,305,383	1,305,383	10
11				11	Taxes estimated to be received				11
12				12	Taxes collected in year levied				12
13	<b>955,389</b>	<b>1,377,218</b>	<b>1,030,988</b>	13	<b>TOTAL RESOURCES</b>	<b>1,305,383</b>	<b>1,305,383</b>	<b>1,305,383</b>	13
14				14	REQUIREMENTS **				14
15				15	Org. Unit or Prog. & Activity				15
16	12,901	904,384	565,000	16	Object Classification				16
17			465,988	17	Detail				17
18				18	Capital Outlay	600,000	600,000	600,000	18
19				19	Other Appropriations	705,383	705,383	705,383	19
20				20					20
21				21					21
22				22					22
23				23					23
24				24					24
25				25					25
26				26					26
27				27					27
28				28					28
29	942,488	472,833		29	Ending balance (prior years)				29
30			-	30	<b>UNAPPROPRIATED ENDING FUND BALANCE</b>	-			30
31	<b>955,389</b>	<b>1,377,218</b>	<b>1,030,988</b>	31	<b>TOTAL REQUIREMENTS</b>	<b>1,305,383</b>	<b>1,305,383</b>	<b>1,305,383</b>	31

\*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

\*\*List requirements by organizational unit or program, activity, object classification, then expenditure detail. If the requirement is "not allocated", then list by object classification and expenditure detail.

**FORM  
LB-11**

This fund is authorized and established by resolution / ordinance number  
**06-95** on (date) **05/15/1995** for the following specified purpose:

Capital Expenditure / Building Maintenance

**RESERVE FUND  
RESOURCES AND REQUIREMENTS**

Year this reserve fund will be reviewed to be continued or abolished.

Date can not be more than 10 years after establishment.

Review Year: Reviewed Annually

**Building Reserve  
(Fund)**

**Mid-Columbia Fire and Rescue  
(Name of Municipal Corporation)**

1	Historical Data			2	DESCRIPTION RESOURCES AND REQUIREMENTS	Budget for Next Year 2024 - 25			1
	Actual		Adopted Budget Year 2023-24			Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body	
	Second Preceding Year 2021-22	First Preceding Year 2022-23							
2	105,250	85,099	311,099	2	Cash on hand * (cash basis), or	301,788	301,788	301,788	2
3				3	Working Capital (accrual basis)				3
4				4	Previously levied taxes estimated to be received				4
5	478	2,985	1,200	5	Interest	8,500	8,500	8,500	5
6	42,500	262,500	42,500	6	Transferred IN, from other funds	40,000	40,000	40,000	6
7				7	Enterprise Zone Fee Revenue				7
8		7,500		8	Other Revenue				8
9				9					9
10	148,228	358,084	354,799	10	Total Resources, except taxes to be levied	350,288	350,288	350,288	10
11				11	Taxes estimated to be received				11
12				12	Taxes collected in year levied				12
13	<b>148,228</b>	<b>358,084</b>	<b>354,799</b>	13	<b>TOTAL RESOURCES</b>	<b>350,288</b>	<b>350,288</b>	<b>350,288</b>	13
14				14	REQUIREMENTS **				14
15				15	Org. Unit or Prog. & Activity				15
16	63,129	53,795	110,100	16	Capital Outlay	60,150	60,150	60,150	16
17			244,699	17	Other Appropriations	290,138	290,138	290,138	17
18				18					18
19				19					19
20				20					20
21				21					21
22				22					22
23				23					23
24				24					24
25				25					25
26				26					26
27				27					27
28				28					28
29	85,099	304,288		29	Ending balance (prior years)				29
30			-	30	<b>UNAPPROPRIATED ENDING FUND BALANCE</b>	-			30
31	<b>148,228</b>	<b>358,084</b>	<b>354,799</b>	31	<b>TOTAL REQUIREMENTS</b>	<b>350,288</b>	<b>350,288</b>	<b>350,288</b>	31

\*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

\*\*List requirements by organizational unit or program, activity, object classification, then expenditure detail. If the requirement is "not allocated", then list by object classification and expenditure detail.



**FORM  
LB-11**

This fund is authorized and established by resolution / ordinance number  
**09-08** on (date) **06/15/98** for the following specified purpose:

Capital Expenditure / Maintenance

**RESERVE FUND  
RESOURCES AND REQUIREMENTS**

Year this reserve fund will be reviewed to be continued or abolished.

Date can not be more than 10 years after establishment.

Review Year: Reviewed Annually

**Training Reserve  
(Fund)**

**Mid-Columbia Fire and Rescue  
(Name of Municipal Corporation)**

1	Historical Data			2	DESCRIPTION RESOURCES AND REQUIREMENTS	Budget for Next Year 2024-25			1
	Actual		Adopted Budget Year 2023 - 24			Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body	
	Second Preceding Year 2021-22	First Preceding Year 2022-23							
2	153,603	162,826	183,930	2	Cash on hand * (cash basis), or	129,365	129,365	129,365	2
3				3	Working Capital (accrual basis)				3
4				4	Previously levied taxes estimated to be received				4
5	926	3,630	2,000	5	Interest	2,000	2,000	2,000	5
6	5,090			6	Transferred IN, from other funds	5,000	5,000	5,000	6
7	7,425	29,987	33,000	7	Income From Classes Held at MCFR	40,000	40,000	40,000	7
8	56,847	56,000	56,000	8	Training Reserve Other Revenue	56,000	56,000	56,000	8
9				9	Training Tower Loan Proceeds				9
10	223,891	252,443	274,930	10	Total Resources, except taxes to be levied	232,365	232,365	232,365	10
11				11	Taxes estimated to be received				11
12				12	Taxes collected in year levied				12
13	<b>223,891</b>	<b>252,443</b>	<b>274,930</b>	13	<b>TOTAL RESOURCES</b>	<b>232,365</b>	<b>232,365</b>	<b>232,365</b>	13
14				14	<b>REQUIREMENTS **</b>				14
15				15	Org. Unit or Prog. & Activity      Object Classification      Detail				15
16	-	8,008	34,500	16		Materials and Services	56,000	56,000	56,000
17	-	47,117		17		Capital Outlay	95,500	95,500	95,500
18	50,808	51,829	52,871	18		Training Tower Loan Principal	53,934	53,934	53,934
19	10,257	7,526	6,526	19		Training Tower Loan Interest	5,462	5,462	5,462
20			181,033	20		Other Appropriations	21,469	21,469	21,469
21				21					21
22				22					22
23				23					23
24				24					24
25				25					25
26				26					26
27				27					27
28				28					28
29	162,826	137,962	-	29	Ending balance (prior years)				29
30				30	<b>UNAPPROPRIATED ENDING FUND BALANCE</b>				30
31	<b>223,891</b>	<b>252,443</b>	<b>274,930</b>	31	<b>TOTAL REQUIREMENTS</b>	<b>232,365</b>	<b>232,365</b>	<b>232,365</b>	31

\*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

\*\*List requirements by organizational unit or program, activity, object classification, then expenditure detail. If the requirement is "not allocated", then list by object classification and expenditure detail.

**FORM  
LB-11**

This fund is authorized and established by resolution / ordinance number  
99-09 on (date) 06/21/99 for the following specified purpose:

Capital Expenditure / Maintenance

**RESERVE FUND  
RESOURCES AND REQUIREMENTS**

Year this reserve fund will be reviewed to be continued or abolished.

Date can not be more than 10 years after establishment.

Review Year: Reviewed Annually

**Technical Rescue  
(Fund)**

**Mid-Columbia Fire and Rescue  
(Name of Municipal Corporation)**

Historical Data				DESCRIPTION RESOURCES AND REQUIREMENTS			Budget for Next Year 2024 - 25		
Actual		Adopted Budget Year 2023-24	Proposed By Budget Officer				Approved By Budget Committee	Adopted By Governing Body	
Second Preceding Year 2021-22	First Preceding Year 2022-23								
1			1	RESOURCES					1
2	55,674	59,693	2	Cash on hand * (cash basis), or			62,362	62,362	62,362
3			3	Working Capital (accrual basis)					
4			4	Previously levied taxes estimated to be received					
5	322	1,465	5	Interest			1,000	1,000	1,000
6	3,710	3,710	6	Transferred IN, from other funds			4,000	4,000	4,000
7			7	Grant / Other Revenue					
8			8						
9			9						
10	59,706	64,868	10	Total Resources, except taxes to be levied			67,362	67,362	67,362
11			11	Taxes estimated to be received					
12			12	Taxes collected in year levied					
13	<b>59,706</b>	<b>64,868</b>	<b>13</b>	<b>TOTAL RESOURCES</b>			<b>67,362</b>	<b>67,362</b>	<b>67,362</b>
14			14	REQUIREMENTS **					
15			15	Org. Unit or Prog. & Activity	Object Classification	Detail			
16	13		16			Materials and Services	13,740	13,740	13,740
17		3,216	17			Capital Outlay	35,000	35,000	35,000
18			18			Other Appropriations	18,622	18,622	18,622
19			19						
20			20						
21			21						
22			22						
23			23						
24			24						
25			25						
26			26						
27			27						
28			28						
29	59,693	61,652	29	Ending balance (prior years)					
30			30	<b>UNAPPROPRIATED ENDING FUND BALANCE</b>			-	-	
31	<b>59,706</b>	<b>64,868</b>	<b>31</b>	<b>TOTAL REQUIREMENTS</b>			<b>67,362</b>	<b>67,362</b>	<b>67,362</b>

\*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

\*\*List requirements by organizational unit or program, activity, object classification, then expenditure detail. If the requirement is "not allocated", then list by object classification and expenditure detail.

**FORM  
LB-11**

This fund is authorized and established by resolution / ordinance number  
**00-06** on (date) **06/19/2000** for the following specified purpose:

Capital Equipment and Maintenance

**RESERVE FUND  
RESOURCES AND REQUIREMENTS**

Year this reserve fund will be reviewed to be continued or abolished.

Date can not be more than 10 years after establishment.

Review Year: Reviewed Annually

**FF Equipment and Suppression Reserve  
(Fund)**

**Mid-Columbia Fire and Rescue  
(Name of Municipal Corporation)**

Historical Data				DESCRIPTION RESOURCES AND REQUIREMENTS	Budget for Next Year 2024 - 25				
Actual		Adopted Budget Year 2023 - 24	Proposed By Budget Officer		Approved By Budget Committee	Adopted By Governing Body			
Second Preceding Year 2021-22	First Preceding Year 2022-23								
1				1	RESOURCES			1	
2	264,595	320,959	327,259	2	Cash on hand * (cash basis), or	356,115	356,115	356,115	2
3				3	Working Capital (accrual basis)				3
4				4	Previously levied taxes estimated to be received				4
5	1,584	7,673	3,500	5	Interest	8,500	8,500	8,500	5
6	54,780	57,000	57,000	6	Transferred IN, from other funds	61,000	61,000	61,000	6
7				7	FEMA Grant Proceeds				7
8				8					8
9				9					9
10	320,959	385,632	387,759	10	Total Resources, except taxes to be levied	425,615	425,615	425,615	10
11				11	Taxes estimated to be received				11
12				12	Taxes collected in year levied				12
13	<b>320,959</b>	<b>385,632</b>	<b>387,759</b>	13	<b>TOTAL RESOURCES</b>	<b>425,615</b>	<b>425,615</b>	<b>425,615</b>	13
14				14	REQUIREMENTS **				14
15				15	Org. Unit or Prog. & Activity				15
					Object Classification				
					Detail				
16	-	27,717	122,900	16		112,200	112,200	112,200	16
17		-	214,859	17		263,415	263,415	263,415	17
18		7,800	50,000	18		50,000	50,000	50,000	18
19				19					19
20				20					20
21				21					21
22				22					22
23				23					23
24				24					24
25				25					25
26				26					26
27				27					27
28				28					28
29	320,959	350,115		29	Ending balance (prior years)				29
30			-	30	<b>UNAPPROPRIATED ENDING FUND BALANCE</b>		-	-	30
31	<b>320,959</b>	<b>385,632</b>	<b>387,759</b>	31	<b>TOTAL REQUIREMENTS</b>	<b>425,615</b>	<b>425,615</b>	<b>425,615</b>	31

\*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

\*\*List requirements by organizational unit or program, activity, object classification, then expenditure detail. If the requirement is "not allocated", then list by object classification and expenditure detail.

**FORM  
LB-35**

**BONDED DEBT  
RESOURCES AND REQUIREMENTS**

**Bond Debt Payments are for:**

- Revenue Bonds or
- General Obligation Bonds

Mid-Columbia Fire and Rescue

**DEBT SERVICE**

(Fund)

(Name of Municipal Corporation)

Historical Data			DESCRIPTION OF RESOURCES AND REQUIREMENTS	Budget for Next Year 2024-25					
Actual		Adopted Budget This Year 2023 - 24		Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body			
Second Preceding Year 2021- 22	First Preceding Year 2022- 23								
1			1	<b>Resources</b>			1		
2	38,408	57,117	2	Beginning Cash on Hand (Cash Basis), or	92,343	92,343	92,343	2	
3			3	Working Capital (Accrual Basis)				3	
4	8,656	13,598	4	Previously Levied Taxes to be Received	6,300	6,300	6,300	4	
5	797	5,931	5	Interest	3,000	3,000	3,000	5	
6			6	Transferred from Other Funds				6	
7			7					7	
8	47,861	76,646	8	Total Resources, Except Taxes to be Levied	101,643	101,643	101,643	8	
9			9	Taxes Estimated to be Received *	308,700	308,700	308,700	9	
10	294,504	303,076	10	Taxes Collected in Year Levied				10	
11	<b>342,365</b>	<b>379,722</b>	11	<b>TOTAL RESOURCES</b>	<b>410,343</b>	<b>410,343</b>	<b>410,343</b>	11	
				<b>Requirements</b>					
				<b>Bond Principal Payments</b>					
12			12	Bond Issue	Budgeted Payment Date			12	
13			13					13	
14	195,000	210,000	14	February 2018	June 15, 2023	235,000	235,000	235,000	14
15			15					15	
16	<b>195,000</b>	<b>210,000</b>	16	<b>Total Principal</b>		<b>235,000</b>	<b>235,000</b>	<b>235,000</b>	16
				<b>Bond Interest Payments</b>					
17			17	Bond Issue	Budgeted Payment Date			17	
18	45,125	42,840	18	February 2018	December 15, 2023	36,850	36,850	36,850	18
19	45,125	42,840	19	February 2018	June 15, 2024	36,850	36,850	36,850	19
20			20					20	
21	<b>90,249</b>	<b>85,679</b>	21	<b>Total Interest</b>		<b>73,700</b>	<b>73,700</b>	<b>73,700</b>	21
22			22	Prior Period Adjustment				22	
				<b>Unappropriated Balance for Following Year By</b>					
23			23	Bond Issue	Projected Payment Date			23	
24			24					24	
25			25					25	
26	0	0	26	Admin Expense / Bank Fees		500	500	500	26
27	57,117	84,043	27	Ending balance (prior years)					27
28			28	<b>Total Unappropriated Ending Fund Balance</b>		101,143	101,143	101,143	28
29			29	Loan Repayment to _____ Fund					29
30			30	Tax Credit Bond Reserve					30
31	<b>342,365</b>	<b>379,722</b>	31	<b>TOTAL REQUIREMENTS</b>		<b>410,343</b>	<b>410,343</b>	<b>410,343</b>	31

**FORM  
LB-11**

This fund is authorized and established by resolution / ordinance number  
on (date) **05/2010** for the following specified purpose:

Liabilities created by retirement of personnel

**RESERVE FUND  
RESOURCES AND REQUIREMENTS**

Year this reserve fund will be reviewed to be continued or abolished.

Date can not be more than 10 years after establishment.

Review Year: Reviewed Annually

**Retirement Liability Fund  
(Fund)**

**Mid-Columbia Fire and Rescue  
(Name of Municipal Corporation)**

1	Historical Data			2	DESCRIPTION RESOURCES AND REQUIREMENTS	Budget for Next Year 2024-25			1
	Actual		Adopted Budget Year 2023 - 24			Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body	
	Second Preceding Year 2021-22	First Preceding Year 2022-23							
1				1	RESOURCES				1
2	101,745	109,333	110,733	2	Cash on hand * (cash basis), or	120,696	120,696	120,696	2
3				3	Working Capital (accrual basis)				3
4				4	Previously levied taxes estimated to be received				4
5	588	2,763	1,500	5	Interest	3,000	3,000	3,000	5
6	7,000	5,000	40,600	6	Transferred IN, from other funds	70,000	70,000	70,000	6
7				7	Grant / Other Revenue				7
8				8					8
9				9					9
10	109,333	117,096	152,833	10	Total Resources, except taxes to be levied	193,696	193,696	193,696	10
11				11	Taxes estimated to be received				11
12				12	Taxes collected in year levied				12
13	<b>109,333</b>	<b>117,096</b>	<b>152,833</b>	13	<b>TOTAL RESOURCES</b>	<b>193,696</b>	<b>193,696</b>	<b>193,696</b>	13
14				14	REQUIREMENTS **				14
15				15	Org. Unit or Prog. & Activity				15
16	-	-	91,242	16	Object Classification				16
17				17	Detail				17
18				18	Transfer to General Fund/Ret. Expense	153,200	153,200	153,200	18
19				19					19
20				20					20
21				21					21
22				22					22
23				23					23
24				24					24
25				25					25
26				26					26
27				27					27
28				28					28
29	109,333	117,096		29	Ending balance (prior years)				29
30			61,591	30	<b>UNAPPROPRIATED ENDING FUND BALANCE</b>	<b>40,496</b>	<b>40,496</b>	<b>40,496</b>	30
31	<b>109,333</b>	<b>117,096</b>	<b>152,833</b>	31	<b>TOTAL REQUIREMENTS</b>	<b>193,696</b>	<b>193,696</b>	<b>193,696</b>	31

\*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

\*\*List requirements by organizational unit or program, activity, object classification, then expenditure detail. If the requirement is "not allocated", then list by object classification and expenditure detail.

**FORM LB-1**

**NOTICE OF BUDGET HEARING**

A public meeting of Mid-Columbia Fire and Rescue VI-801 will be held on Monday, June 17, 2024 at 5:30 pm at 1400 W. 8th Street, The Dalles, Oregon. The purpose of this meeting is to discuss and adopt the budget for the fiscal year beginning July 1, 2024 as approved by the Mid-Columbia Fire and Rescue VI-801 Budget Committee. A summary of the budget is presented below. This budget covers the period from July 1, 2024 to June 30, 2025. A copy of the budget may be inspected or obtained at Mid-Columbia Fire and Rescue, 1400 W. 8th Street, The Dalles Oregon, between the hours of 8:00 a.m. and 5:00 p.m. or online at [www.mcfr.org](http://www.mcfr.org). This budget is for an annual budget period, and was prepared on the basis of accounting that is the same as the preceding year. If different, the major changes and their effect on the budget are explained below. Public comment may be submitted in writing prior to the budget hearing to [rpalmer@mcfr.org](mailto:rpalmer@mcfr.org) by Wednesday, June 12, 2024, 5:00 p.m. PST. Public comment may also be provided in person during the public hearing on Monday, June 17, 2024. The public may either attend the budget hearing in person or secure access to participate in the budget hearing online by using the "Go To" meeting link or the telephone number and access code provided below: The public may register for the MCFR budget hearing meeting on Monday, June 17, 2024 5:30 PM PDT at <https://attendee.gotowebinar.com/register/69891995691299678>. The webinar ID is 123-925-939. After registering, you will receive a confirmation email containing information about joining the webinar. To join the MCFR budget hearing on Monday, June 17, 2024 5:30 PM PDT over the telephone, please follow the instructions below: Dial the following meeting phone number: +1 (213) 929-4212. Enter audio access code: 449-936-975.

Contact: Robert Palmer, Fire Chief Telephone: (541) 296-9445 Email: [rpalmer@mcfr.org](mailto:rpalmer@mcfr.org)

**FINANCIAL SUMMARY - RESOURCES**

TOTAL OF ALL FUNDS	Actual Amount 2022-2023	Adopted Budget This Year 2023-2024	Approved Budget Next Year 2024-2025
Beginning Fund Balance/Net Working Capital	4,265,774	6,281,219	6,194,166
Fees, Licenses, Permits, Fines, Assessments & Other Service Charges	1,908,426	2,223,713	2,256,668
Federal, State and all Other Grants, Gifts, Allocations and Donations	2,043,600	35,000	35,000
Revenue from Bonds and Other Debt			
Interfund Transfers / Internal Service Reimbursements	754,560	657,692	743,350
All Other Resources Except Current Year Property Taxes	274,715	418,450	291,800
Current Year Property Taxes Estimated to be Received	4,645,490	4,549,596	4,794,700
<b>Total Resources</b>	<b>13,892,565</b>	<b>14,165,670</b>	<b>14,315,684</b>

**FINANCIAL SUMMARY - REQUIREMENTS BY OBJECT CLASSIFICATION**

Personnel Services	4,150,276	6,756,816	6,844,377
Materials and Services (GF, Spec Funds)	1,099,968	1,846,391	1,819,974
Capital Outlay (all funds)	1,119,952	1,027,183	1,046,890
Debt Service	355,035	358,993	368,096
Interfund Transfers	754,560	657,692	786,550
Contingencies	0	100,000	100,000
Special Payments			
Unappropriated Ending Balance and Reserved for Future Expenditure	6,412,776	3,418,595	3,349,797
<b>Total Requirements</b>	<b>13,892,565</b>	<b>14,165,670</b>	<b>14,315,684</b>

**FINANCIAL SUMMARY - REQ AND FTE BY ORGANIZATIONAL UNIT OR PROGRAM \***

Name of Organizational Unit or Program FTE for that unit or program			
Administration	980,499	1,310,608	1,405,497
FTE	6	6	6
Public Safety	12,157,506	12,097,370	12,023,637
FTE	36	42	40
FTE			
FTE			
Not Allocated to Organizational Unit or Program	754,560	757,692	886,550
FTE			
<b>Total Requirements</b>	<b>13,892,565</b>	<b>14,165,670</b>	<b>14,315,684</b>
<b>Total FTE</b>	<b>42.00</b>	<b>48.00</b>	<b>46.00</b>

**STATEMENT OF CHANGES IN ACTIVITIES and SOURCES OF FINANCING**

--

**PROPERTY TAX LEVIES**

	Rate or Amount Imposed This Year 2023-2024	Rate or Amount Imposed This Year 2023-2024	Rate or Amount Approved Next Year 2024-2025
Permanent Rate Levy (rate limit \$2.1004 per \$1,000)	2.1004	2.1004	\$2.1004
Local Option Levy			
Levy For General Obligation Bonds	\$331,935.00		

**STATEMENT OF INDEBTEDNESS**

LONG TERM DEBT	Estimated Debt Outstanding on July 1.	Estimated Debt Authorized, But Not Incurred on July 1
General Obligation Bonds	\$2,750,000	
Other Bonds		
Other Borrowings	\$401,077	
<b>Total</b>	<b>\$3,151,077</b>	

# Notice of Property Tax and Certification of Intent to Impose a Tax, Fee, Assessment or Charge on Property

# FORM LB-50 2024-2025

To assessor of Wasco County

Check here if this is an amended form.

▪ Be sure to read instructions in the Notice of Property Tax Levy Forms and Instruction booklet

The Mid-Columbia Fire and Rescue has the responsibility and authority to place the following property tax, fee, charge or assessment on the tax roll of Wasco County. The property tax, fee, charge or assessment is categorized as stated by this form.

<u>1400 W. 8th Street</u>	<u>The Dalles</u>	<u>OR</u>	<u>97058</u>	<u>June 15, 2024</u>
Mailing Address of District	City	State	ZIP code	Date
<u>Robert Palmer</u>	<u>Fire Chief</u>	<u>(541) 296-9445</u>	<u>rpalmer@mcf.org</u>	
Contact Person	Title	Daytime Telephone	Contact Person E-Mail	

**CERTIFICATION** - You must check one box if your district is subject to Local Budget Law.

- The tax rate or levy amounts certified in Part I are within the tax rate or levy amounts approved by the budget committee.
- The tax rate or levy amounts certified in Part I were changed by the governing body and republished as required in ORS 294.456.

**PART I: TAXES TO BE IMPOSED**

		Subject to General Government Limits Rate -or- Dollar Amount		
1.	Rate per \$1,000 or Total dollar amount levied (within permanent rate limit) . . . . .	2.1004		
2.	Local option operating tax . . . . .			<b>Excluded from Measure 5 Limits Dollar Amount of Bond Levy</b>
3.	Local option capital project tax . . . . .			
4.	City of Portland Levy for pension and disability obligations . . . . .			
5a.	Levy for bonded indebtedness from bonds approved by voters <b>prior</b> to October 6, 2001 . . . . .		5a.	
5b.	Levy for bonded indebtedness from bonds approved by voters <b>on or after</b> October 6, 2001 . . . . .		5b.	331,935
5c.	Total levy for bonded indebtedness not subject to Measure 5 or Measure 50 (total of 5a + 5b) . . . . .		5c.	<b>331,935</b>

**PART II: RATE LIMIT CERTIFICATION**

6.	Permanent rate limit in dollars and cents per \$1,000 . . . . .		<b>2.1004</b>
7.	Election date when your <b>new district</b> received voter approval for your permanent rate limit . . . . .	7	
8.	<b>Estimated</b> permanent rate limit for newly <b>merged/consolidated district</b> . . . . .	8	

**PART III: SCHEDULE OF LOCAL OPTION TAXES** - Enter all local option taxes on this schedule. If there are more than two taxes, attach a sheet showing the information for each.

Purpose (operating, capital project, or mixed)	Date voters approved local option ballot measure	First tax year levied	Final tax year to be levied	Tax amount -or- rate authorized per year by voters

**Part IV. SPECIAL ASSESSMENTS, FEES AND CHARGES\***

Description	ORS Authority**	Subject to General Government Limitation	Excluded from Measure 5 Limitation
1			
2			

\*If fees, charges, or assessments will be imposed on specific property within your district, you must attach a complete listing of properties, by assessor's account number, to which fees, charges, or assessments will be imposed. Show the fees, charges, or assessments uniformly imposed on the properties. If these amounts are not uniform, show the amount imposed on each property.

\*\*The ORS authority for putting these assessments on the roll must be completed if you have an entry in Part IV.

**EXHIBIT "A"**  
**RESOLUTION NO. 2024-04**  
**RESOLUTION ADOPTING THE BUDGET**

BE IT RESOLVED that the Board of Directors of Mid-Columbia Fire and Rescue hereby adopts the budget for fiscal year 2024-2025 in the total amount of \$14,315,684.\* This budget is now on file at **Mid-Columbia Fire and Rescue 1400 W. 8th St.** in The Dalles, Oregon.

**RESOLUTION MAKING APPROPRIATIONS**

BE IT RESOLVED that the amounts shown below are hereby appropriated for the fiscal year beginning July 1, 2024, for the following purposes:

<b>General Fund</b>	
<u>Organizational Unit or Program:</u>	
<b>Administration</b>	1,406,247
<b>Public Safety</b>	7,174,080
	0
	0
<u>Not Allocated to Organizational Unit or Program:</u>	
Personnel Services.....	0
Materials & Services.....	0
Capital Outlay.....	0
Debt Service .....	0
Special Payments.....	0
Transfers Out.....	628,350
Contingency.....	100,000
<b>Total.....</b>	<b>\$9,308,677</b>

<b>Building Reserve Fund</b>	
Org. Unit/Program: Operations	0
Materials & Services	0
Capital Outlay	350,288
Transfers Out.....	0
Contingency.....	0
<b>Total.....</b>	<b>\$350,288</b>

<b>Equipment (App) Reserve Fund</b>	
Org. Unit/Program: Operations	0
Materials & Services	0
Capital Outlay	<b>\$1,305,383</b>
Transfers Out.....	0
Contingency.....	0
<b>Total.....</b>	<b>\$1,305,383</b>

<b>Technical Rescue Reserve Fund</b>	
Org. Unit/Program: Operations	0
Materials & Services	13,740
Capital Outlay	53,622
Transfers Out.....	0
Contingency.....	0
<b>Total.....</b>	<b>\$67,362</b>

<b>Debt Service Fund</b>	
Debt Service Principal	235,000
Debt Service Interest	73,700
Admin Fee	500
<b>Total.....</b>	<b>\$309,200</b>

<b>FireMed Fund</b>	
Org. Unit/Program: Operations	0
Materials & Services	8,000
Capital Outlay.....	68,140
Transfers Out.....	5,000
Contingency.....	0
<b>Total.....</b>	<b>\$81,140</b>

<b>Stacker Butte Fund</b>	
Org. Unit/Program: Operations	0
Materials & Services	28,934
Capital Outlay	38,000
Transfers Out.....	0
Contingency.....	0
<b>Total.....</b>	<b>\$66,934</b>

<b>Training Reserve Fund</b>	
Org. Unit/Program: Operations	0
Materials & Services	56,000
Capital Outlay	116,969
Training Tower Loan Principal	53,934
Training Tower Loan Interest	5,462
<b>Total.....</b>	<b>\$232,365</b>

<b>FF Equipment Reserve Fund</b>	
Org. Unit/Program: Operations	0
Materials & Services	50,000
Capital Outlay	375,615
Transfers Out.....	0
Contingency.....	0
<b>Total.....</b>	<b>\$425,615</b>

<b>Retirement Liability Fund</b>	
Org. Unit/Program: Operations	0
Special Payments.....	0
Transfers Out.....	153,200



