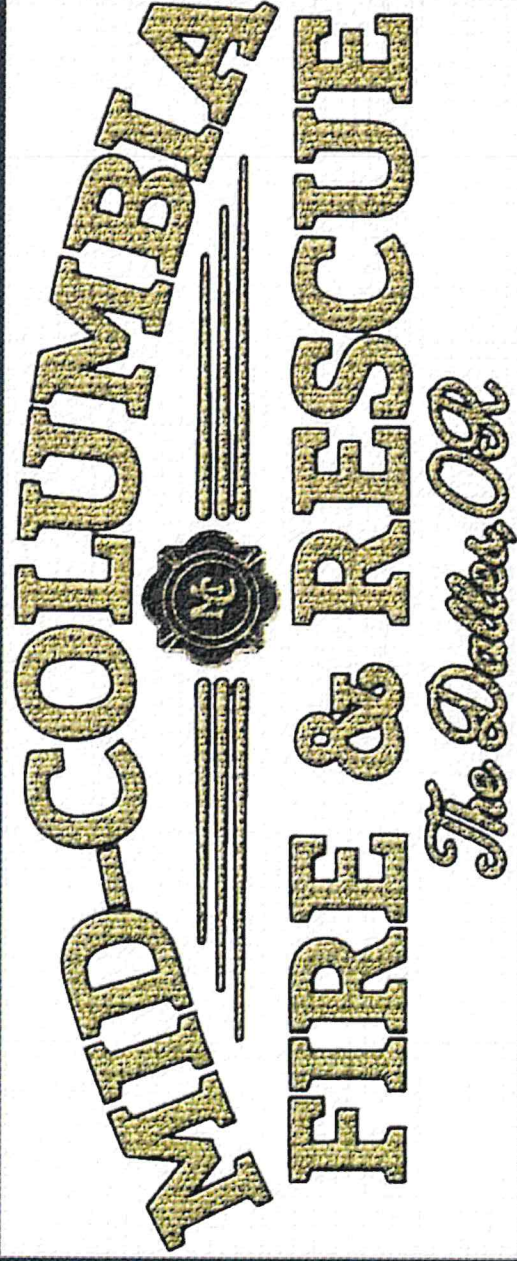


2021-22 Budget Document



**“PROVIDING PROFESSIONAL SERVICES
AND EDUCATION THAT MINIMIZES LOSS
OF LIFE AND PROPERTY”**

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MID-COLUMBIA FIRE AND RESCUE BUDGET GOALS AND OBJECTIVES FY 2021-22

MCFER MOTTO

Educate, Serve and Protect

MISSION

*To provide professional services and education
that minimizes loss of life and property.*

VISION

*To provide professional, safe, and reliable service to earn the trust and respect of the people we
serve through: Community outreach; Financial stability; Community risk reduction education; and
Labor/management collaboration.*

VALUES

*Be professional; Good stewards; Knowledgeable; Flexible; Dedicated; Approachable; Personable;
Motivated; Safety conscious; Observant; Desire to be here; Family-oriented; Open-minded-
Dependable; and Don't sweat the small stuff.*

ORGANIZATIONAL GOALS

The organizational goals from our 2018-2021 Priority Planning Process as identified below remain in the process of being completed:

- **PP-4-F:** *Divide existing Admin. Policies and Protocols for review and update as appropriate. The Chief has the final signatory to the Admin. Policies and Fire/Rescue Protocols. Upon final review, the chief officer responsible for Procedure/Guideline will be responsible for implementing or delegating the revisions.*
- **OE-6-I:** *Revise MCFR Standards of Cover to incorporate the above changes.*
 - **OE-6-A:** *Develop a process to benchmark response standards for first arriving and subsequent arriving fire resources and measure the performance against Standard of Cover.*
 - **OE-6-F:** *Revise urban and rural response times based on a two-station model.*
- **OE-6-H:** *Upgrade computer aided dispatch software that will allow for easy and pertinent data retrieval.*
 - **OE-6-B:** *Periodically measure dispatch times to ensure 911 Center compliance (phone to tone time).*
 - **OE-6-C:** *Periodically review call Dispatch call-taking time.*
- **OE-7-A:** *Prioritize inspections by hazards and establish District standard for frequency of inspections based on occupancy hazards.*

ADMINISTRATIVE DIVISION

- **GOAL: TO INCREASE THE DISTRICT'S EFFECTIVENESS, EFFICIENCY AND PROFESSIONALISM IN DISTRICT ADMINISTRATION.**
 - **Objective: To provide a balanced budget, maintain fiscal responsibility and comply with Oregon Revised Statute.**
 - ✓ **Performance Measure:** Approve, adopt, and submit a balanced budget for FY 2021-22 to Wasco County within established timelines.
 - ✓ **Performance Measure:** Maintain necessary carryover of funds per District policy to meet required financial obligations from July through October.
 - ✓ **Performance Measure:** Ensure budget appropriations support service level requirements.
 - **Objective: To enhance the fire district's current service level.**
 - ✓ **Performance Measure:** Appropriate funds to support the operational objective of establishing a single-role EMS program.
 - ✓ **Performance Measure:** Maintain the continuation of the SAFER Recruitment and Retention position.
 - ✓ **Performance Measure:** Appropriate necessary funds to support the District's Capital Improvement Plan.
 - ✓ **Performance Measure:** Continue accessing GEMT funding.

- **Objective:** *To market the fire district to provide higher visibility within the community, improved communications with internal and external customers and create an understanding as to the fire district's services, costs, benefits, and culture.*
 - ✓ **Performance Measure:** *To implement a Community Risk Reduction (CRR) program to identify and prioritize local risks, followed by the integrated and strategic investment of resources (emergency response and prevention) to reduce their occurrence and impact.*
- **Objective:** *To meet collective bargaining contractual obligations of the fire district.*
 - ✓ **Performance Measure:** *Continue to meet contractual obligations associated with represented employees.*
 - ✓ **Performance measure:** *Continue to meet financial obligations associated with non-represented employees and members.*
- **Objective:** *To comply with SDAO best practices to reduce risk, liability and improve organizational safety.*
 - ✓ **Performance Measure:** *Follow SDAO best practices relative to risk management and liability.*
 - ✓ **Performance Measure:** *Follow safety guidelines established by OR-OSHA.*
 - ✓ **Performance Measure:** *Maintain a program for assessing fitness for duty for fire district pre-employment candidates and incumbent personnel.*
 - ✓ **Performance Measure:** *Provide members with the tools and associated materials necessary to effectively stay fit for duty.*
- **Objective:** *Continue completion of the 2018-2021 Fire District priority planning objectives.*
 - ✓ **Performance Measure:** *Finalize remaining priority planning objectives.*

OPERATIONS DIVISION

➤ GOAL: TO INCREASE THE DISTRICT'S EFFECTIVENESS, EFFICIENCY AND PROFESSIONALISM IN DISTRICT OPERATIONS.

- **Objective: To enhance the fire district's current service level.**
 - ✓ **Performance Measure:** Fill budgeted Firefighter vacancies.
 - ✓ **Performance Measure:** Ensure consistent network connection between MCFR Stations and the Dispatch Center.

Note: Funds have been budgeted to replace the Virtual Private Network (VPN) connection to the County Dispatch Center with a dark fiber line if communication prove to be inconsistent. This provision will not be used if the link is consistent and sustainable.

- ✓ **Performance Measure:** Addition of 6 career EMS only positions to add a primary Advanced Life Support ambulance to the MCFR System.

Note: These positions are on 12-hour schedules, spread over 3 platoons, to manage employee fatigue. This will:

- Add a 24-hour service to the District and serve as the primary ambulance.
- Hold out-of-town transfer responsibilities.
- Add two layers of upward mobility to attract employees who are beginning their emergency services career.
- Serve as the Mutual-aid Response ambulance, and
- Add an on-site dedicated medical unit to Fire and Rescue emergency scenes among other assignments.

- **Objective: To ensure the continual planned replacement of apparatus as scheduled**
 - ✓ **Performance Measure: Replace Two- Type 3 Wildland Engines as scheduled in the Capital Outlay Plan**
- **Objective: Ensure Firefighters have safe equipment to perform their work**
 - ✓ **Performance Measure: Purchase Firefighting Escape Belts for each Operational Firefighter**
- **Objective: Introduce the latest medical technologies to improve patient outcomes**
 - ✓ **Performance Measure: Purchase Video laryngoscopes used for patient intubation.**
- **Objective: To ensure effective and fair testing for Fire Officers**
 - ✓ **Performance Measure: Implement officer testing process to establish promotional register for Lieutenant.**

TRAINING DIVISION

- **GOAL: TO INCREASE THE DISTRICT'S EFFECTIVENESS, EFFICIENCY AND PROFESSIONALISM IN TRAINING, EDUCATION, VOLUNTEER RECRUITMENT AND RETENTION**
 - **Objective: To provide quality, cost-effective training and development designed to increase individual and organizational productivity, enhance knowledge, develop skills, and enrich the organization.**
 - ✓ **Performance Measure: To provide training opportunities for developing the knowledge and skills of existing firefighters.**
 - ✓ **Performance Measure: To provide training opportunities for developing the knowledge and skills of existing staff and company officers.**
 - ✓ **Performance Measure: Maintain a comprehensive safety and health program to reduce physical risk to and protect the psychological health of our members.**
 - ✓ **Performance Measure: Provide training to enhance District technical rescue and regional technical rescue development.**
 - ✓ **Performance Measure: Administer recruit training program for onboarding new hire workforce.**
 - **Objective: To continue our efforts to increase the number of certified, trained, and competent volunteer emergency responders within the fire district and to market the program within the community.**
 - ✓ **Performance Measurement: To provide training opportunities for firefighters to attain certifications at the levels of NFPA FF I, FFII, Driver, apparatus equipped with a fire pump and aerial operator.**
 - ✓ **Performance Measurement: Acquire a Live Fire Vehicle prop to meet the current need for regional FFII Training.**

- ✓ **Performance Measure:** To provide training opportunities for new officer certification for existing and aspiring officers.
- ✓ **Performance Measurement:** To provide training opportunities for firefighters to attain certifications at the levels of S130/S190/ L180 (Firefighter Type 2), S131/133 (Firefighter Type 1), S215 (Wildland Urban Interface), S231/290 (Engine Boss, Firing Boss), S330 (Strike team/ Taskforce Leader), NFPA Wildland Apparatus Operator, NFPA Mobile Water Supply
- **Objective:** To facilitate the education, training, and understanding of injury and illness prevention and our role in the response, treatment, and transportation of the sick and injured.
 - ✓ **Performance Measure:** To provide continuing education for the maintenance of personnel EMT licenses.
 - ✓ **Performance Measure:** To provide training opportunities for developing the emergency medical knowledge and skills of personnel.
 - ✓ **Performance Measure:** To maintain a comprehensive assessment program to ensure the delivery of quality EMS treatment and transport services.
- **Objective:** To continue our efforts to stop the decline of volunteers within the fire district and improve retention rates.
 - ✓ **Performance Measure:** To maintain a comprehensive marketing and recruitment campaign to attract quality volunteer members.
 - ✓ **Performance Measure:** To maintain realistic performance and participation standards for volunteer members to follow.

- ✓ *Performance Measure: To provide quality training and activities to attract and retain volunteer members.*
- ✓ *Performance Measure: To provide opportunities for volunteer members to apply their skills and knowledge on a consistent basis.*

Objective: To become a regional training facility and faculty.

- ✓ *Performance Measure: To provide Live Fire Training to the Region.*
- ✓ *Performance Measure: To continue to provide training and education for the region to create greater Mutual-Aid and Automatic-Aid partner effectiveness.*

FIRE PREVENTION DIVISION

- ***GOAL: TO ENHANCE AND IMPROVED THE DISTRICT'S EFFECTIVENESS, EFFICIENCY AND PROFESSIONALISM IN FIRE PREVENTION, PUBLIC EDUCATION AND CODE ENFORCEMENT***
 - ***Objective: To Provide fire safety and other public education to the community.***
 - ✓ ***Performance Measure: Work with K-12 schools to provide annual Fire Prevention Week and Team-Teaching activities.***
 - ✓ ***Performance Measure: Identify populations at risk to develop programs targeted to adult groups to provide fire safety education.***
 - ✓ ***Performance Measure: Continue to participate and coordinate the regional "Get Ready" event held annually at Mid-Columbia Fire and Rescue.***
 - ***Objective: Work with regional partners to provide education for community risk reduction.***
 - ✓ ***Performance Measure: Attend meetings of and participate in activities sponsored by the Mid-Columbia Fire Prevention Cooperative.***
 - ✓ ***Performance Measure: Develop and utilize regional materials and methods to educate the public.***
 - ✓ ***Performance Measure: Develop local materials and methods to educate the public within our fire district.***

- **Objective:** *Develop new and innovative methods to educate the public in community risk reduction activities.*
 - ✓ **Performance Measure:** *Research programs being delivered to the community by organizations of similar size and prevention staff make-up.*
 - ✓ **Performance Measure:** *Develop programs that will be effectively managed by this division.*

- **Objective:** *Provide response personnel with the information needed to mitigate an incident at commercial and residential occupancies throughout the district.*
 - ✓ **Performance Measure:** *Continue to conduct pre-incident planning research and development.*
 - ✓ **Performance Measure:** *Continue to add information within the First Due Size Up system to ensure response personnel have pre-incident information at their fingertips.*
 - ✓ **Performance Measure:** *Work with Operations Division to provide pre-incident plans in an effective manner to response personnel.*
 - ✓ **Performance Measure:** *Educate district personnel and Automatic Aid partners on developed pre-incident plans and work with Training Division to develop methods to educate personnel.*
 - ✓ **Performance Measure:** *Encourage Automatic/Mutual Aid participation in exercising the pre-incident plans. Work with Training Division to communicate with our partners the importance of joint operational training to exercise pre-incident plans.*

- **Objective:** *Ensure that commercial occupancies within the district operate in a safe manner to protect citizens as well as property.*
 - ✓ **Performance Measure:** *Conduct Fire and Life Safety Inspections in the greatest number of commercial occupancies as possible.*
 - ✓ **Performance Measure:** *Ensure that Shift Personnel conducts Fire and Life Safety Inspections in Mercantile and Business Occupancies. Make assignments based on Occupancy Vulnerability Assessment Profile (OVAP) score.*
 - ✓ **Performance Measure:** *Work with Oregon State Fire Marshal's Office in licensed facilities and educational occupancies to ensure that Fire and Life Safety hazards are mitigated.*
 - ✓ **Performance Measure:** *Continue to utilize The Compliance Engine system that tracks compliance and deficiencies within Fire Suppression and Life Safety Systems within the Fire District.*

- **Objective:** *Investigate programs to reduce the risk of wildland fires within our fire district.*
 - ✓ **Performance Measure:** *Continue to work with local/regional partners in preventing wildland fire within the district.*
 - ✓ **Performance Measure:** *Investigate alternatives to outdoor burning as the go to method for disposal of yard debris in the city and urban areas of the fire district.*
 - ✓ **Performance Measure:** *Evaluate current efforts to reduce wildland fire risks within the district.*

- **Objective: Investigate the origin and cause of all fires within the fire district.**
 - ✓ **Performance Measure:** Identify any responsible party for educational and enforcement activities.
 - ✓ **Performance Measure:** Identify equipment involved in a fire's origin and cause so fires of a similar nature are prevented.
 - ✓ **Performance Measure:** Identify a criminally responsible party with the assistance of Oregon State Fire Marshal's Office, Local Law Enforcement and Oregon State Police.

- **Objective: Provide innovative public outreach campaigns to minimize loss of life and property.**
 - ✓ **Performance Measure:** Investigate the top three reasons citizens call for EMS and develop messaging to educate the public in prevention of those types of calls for service.
 - ✓ **Performance Measure:** Provide citizens, agencies and industry basic life supporting education and training that can be used to help save lives and property.
 - ✓ **Performance Measure:** Furnish and install smoke alarms to vulnerable populations. Educate others as to why smoke alarms are important.
 - ✓ **Performance Measure:** Provide address signs to areas where access and identification of properties is difficult for emergency responders.

**Fiscal Year 2021 – 2022
BUDGET MESSAGE**

MID-COLUMBIA FIRE AND RESCUE

The Fire District budget proposal for FY 2021-2022 was prepared by the Fire Chief, Assistant Fire Chief and Office Manager. Budget input and information for this process was provided by administrative and career staff. This budget complies with current regulations set forth within the Oregon Revised Statute and is compiled each year with the governing body's intention to achieve the following: 1) provide a balanced budget; 2) encourage fiscal responsibility; and 3) comply with Oregon State Budget Law.

The District continues efforts to overcome financial limitations associated with tax limitation measures, ambulance billing write-offs, enterprise zone tax exemption programs, and urban renewal district impacts. New opportunities continue to develop which are helping administrative staff provide an enhanced level of service to our District patrons and those we serve.

The proposed budget incorporates funds to enhance employee wages and benefits. Carryover and reserve fund objectives have been met without the significant cutbacks to balance this year's budget. This can be attributed to the continued stabilization of our ambulance revenue, the Ground Emergency Fund Transport (GEMT) funds, and our continued diligence to maintaining a high level of fiscal responsibility.

The 2021-22 FY proposed budget is tailored to provide an increased level of operations in comparison to that of the previous fiscal year with the addition of a single role EMS

program. This program involves the addition of six new EMS positions which is intended to enhance the service level to the community based on the ever-increasing demands placed on Fire District resources. Additionally, this budget maintains our current contracts with the City (payroll agreement) and County (911 and GIS agreements) and reserve transfers necessary to provide current and future funding for larger purchases of apparatus, equipment and facilities maintenance based upon the Capital Improvement and Replacement Plan.

Reserve funds are used for planned replacement of apparatus, equipment and HR costs not budgeted within the General Fund. Remaining reserves that are not used for planned purchases are appropriated in certain funds as well to provide spending authority for unforeseen/emergency circumstances. The primary goal is to build these reserves over time to fund our Capital Replacement/Improvement plans.

The taxpayers of the fire district approved a General Obligation Bond measure on the November 2016 ballot in the amount of \$3,850,000.00. The issuance of the Bonds was completed in February 2018. A bond project fund has been exhausted and closed out. The debt service fund is in place to retire the 15-year bonded indebtedness. We are certainly appreciative of the support received from taxpayers for this bond but realize the need for and remain committed to continue funding reserve fund accounts for future apparatus, equipment, and facilities replacement/improvements.

Enterprise Zone (EZ) program funds in the amount of \$56,000.00 each year continue to be received from the EZ Sponsors to help retire a 15-year debt from a loan that the district incurred from the purchase and construction of a

training tower. A debt service fund is incorporated into the Training Reserve Fund to retire this debt. An additional \$34,000.00 is received to support our Student Volunteer Program.

We have entered the fourth year of the SAFER grant which funds our Recruitment and Retention Coordinator. The period of performance of this grant ends in November 2021. We have submitted another request for funding to maintain this position over a four-year period in the amount of \$507,320.00. It is our intent is to maintain this position if the grant is not favorably approved. We have additionally submitted an AFG request for propane gas fire training props to expand our training program in this skill set in the amount of \$52,100.00.

The beginning fund balance for FY 2021-22 is projected to be \$1,889,898.00. Our ending fund balance is projected to be \$1,065,473.00. The projected carryover amount is utilized in conjunction with our monthly ambulance collections to carry the fire district through the first 4 to 4 ½ months of conducting business without tax revenue per Fire District policy.

Uncollectable current year tax revenues are estimated at 6.0%. Measure 5 compression for the 2020-21 FY is \$76,860 and was \$89,353.00 for the 2019-20 FY, reflecting a decrease of \$12,493. The Urban Renewal tax assessment for FY 2020-21 is \$190,338 and was \$187,024 for FY 2019-20, reflecting an increase of \$3,314.00.

District property values have been adjusted to reflect a 3.5% growth. A contingency of \$100,000 has been incorporated into the proposed budget. Contingency is used for certain

expenditures which may become necessary that cannot be foreseen and planned during the budget process.

The Personal Service category reflects wages, benefits and equipment for 4-administrative staff, 1-support staff, 21-line fire/EMS personnel, 6-EMS only personnel, and funding to maintain our volunteer program. We are in the fourth period of funding for the SAFER Volunteer Recruitment & Retention Coordinator and as stated above submitted a grant request to maintain this position.

Each budget category is listed below, highlighting the budget amount initially proposed, the final proposed amount and any cutbacks that may have been required to balance this year's budget. Year-end projections are a primary factor in determining budget estimates.

PERSONAL SERVICES

Initial Proposal: \$4,600,606
Final Proposal: \$4,513,713
Reductions: (\$86,893)
Increases: \$0

MATERIALS & SERVICES

Initial Proposal: 1,004,891
Final Proposal: \$1,011,791
Reductions: \$15,600
Increases: \$22,500

GENERAL FUND CAPITAL OUTLAY

Initial Proposal: \$65,195
Final Proposal: \$56,445
Reductions: \$8,750
Increases: \$0

RESERVE FUND TRANSFERS

Initial Proposal: \$535,280

Final Proposal: \$396,080

Reductions: (\$139,200)

Increases: \$0

The annual reserve fund transfer requirements necessary to meet Capital Improvement/Replacement projects for the budget year are noted below. Amounts may vary from year to year based upon annual project requirements. Figures are rounded to the nearest dollar amount.

FUND	REQ.	PLAN TIME
Apparatus Reserve	\$280,000	Over 15 Years
Building Reserve	\$42,500	Over 15 Years
FF Equipment Reserve	\$54,780	Over 15 Years
Training Reserve	\$5,090	Over 40 Years
Technical Rescue Reserve	\$3,710	Over 15 Years
Retirement Liability Reserve	\$10,000	Tx. based on ret. liability
Total Transfer Requirements	\$396,080	

SPECIAL FUNDS

Stacker Butte and Fire Med are special funds established for managing the funds associated with the Stacker Butte radio site and the Fire Med subscription program.

The Fire Med fund is a separate budget that accounts for the following line items: Fire Med fees; Fire Med grants & other revenue; Fire Med Materials & Services and Fire Med Capital Outlay. The Lifeflight Network handles all marketing, promotions, and fee collections for MCFR’s Fire Med program through a partnership agreement. Fire Med supplies funds for

the perpetuation of this program as well as for EMS training and equipment.

The Stacker Butte fund is a separate budget that accounts for the following items: Stacker Butte utilities; Sublease fees; Stacker Butte Materials & Services; and Stacker Butte Capital Outlay. Stacker Butte is managed by a Consortium partnership consisting of MCFR, ODF and Inter-Tribe. The Consortium leases the site from the Eddin’s Estate. The Consortium subleases site space to four other public agencies and one private business. All agencies rely heavily on this site for effective radio coverage/communications.

DEBT SERVICE FUND

The apparatus/equipment bond in the amount of \$3,850,000 was approved by the fire district patrons in on November 7, 2017. General Obligation Bonds, Series 2018 were issued on January 19, 2018. A capital project fund was created in the budget to appropriate funds for the purchase of apparatus and complete facilities improvements authorized by the bond. A capital project fund is normally established when a capital project or series of projects is authorized. The bond project is complete, and the fund is dissolved.

A debt service fund is required by statute to retire the 15-year debt incurred by the District for the bond proceeds. The District will levy \$306,935.00 for fiscal year 2021-22. The District will budget \$285,450.00 in current year taxes, \$4000 in prior year taxes and \$2,000 in interest earned for the debt service fund. The total principal payment obligation for the proposed 2021-22 budget will amount to \$195,000.00. The

total interest expense payment obligation for the Debt Service Fund will amount to \$90,450.00.

We will continue to work towards enhancement of Fire District resources to achieve our mission of providing professional services and education that minimizes loss of life and property to those we serve.

Mid-Columbia Fire and Rescue

2021-22 Budget Calendar

December 21, 2020	Appoint Budget Officer
December – February 2021	Prepare Proposed Budget
April 21, 2021	Publish Notice of Budget Committee Meeting (Chronicle & MCFR Website)
May 18, 2021	Budget Committee Meets/Approves Proposed Budget
May 19 - May 28, 2021	Budget Committee Meets if Necessary
June 9, 2021	Publish Notice of Hearing and Summary
June 21, 2021	Hold Budget Hearing
June 21, 2021	Adopt Budget, Make Appropriations
July 15, 2021	Submit Budget to County Assessor

BUDGET COMMITTEE

John Willer
Dr. Wallace Wolf
Michael Hamilton
Kiel Nairns
Tom Ashmore

TERM

2021-22, 2022-23, 2023-24
2019-20, 2020-21, 2021-22
2021-22, 2022-23, 2023-24
2019-20, 2020-21, 2021-22
2019-20, 2020-21, 2021-22

BOARD OF DIRECTORS

Diana Bailey
David Peters
Dick Schaffeld
David Jacobs
Mike Cronin

TERM

2019-2023
2019-2023
2019-2023
2017-2021
2017-2021

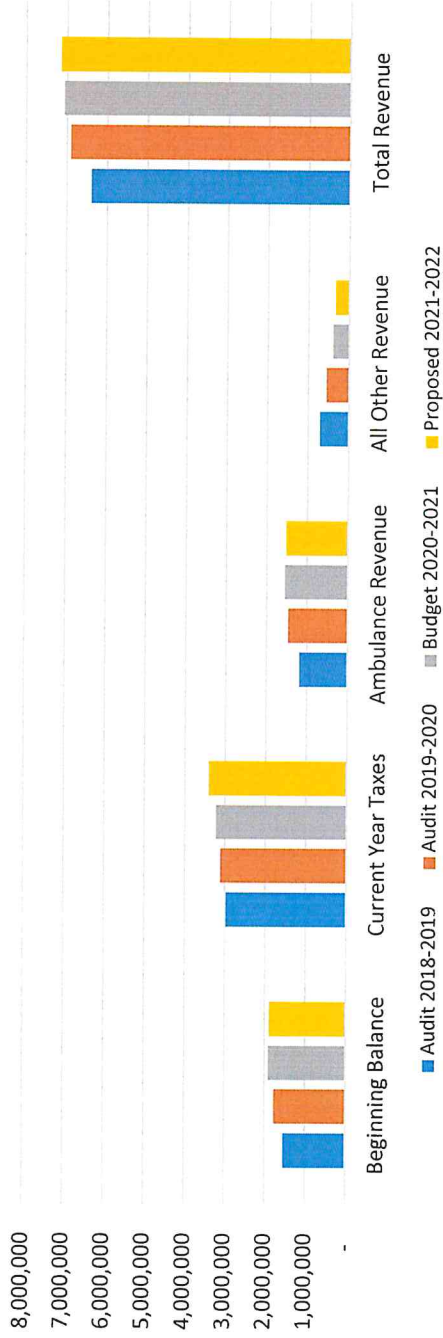
General Fund Budget Worksheet

Estimated Property Tax Revenue 2021-2022

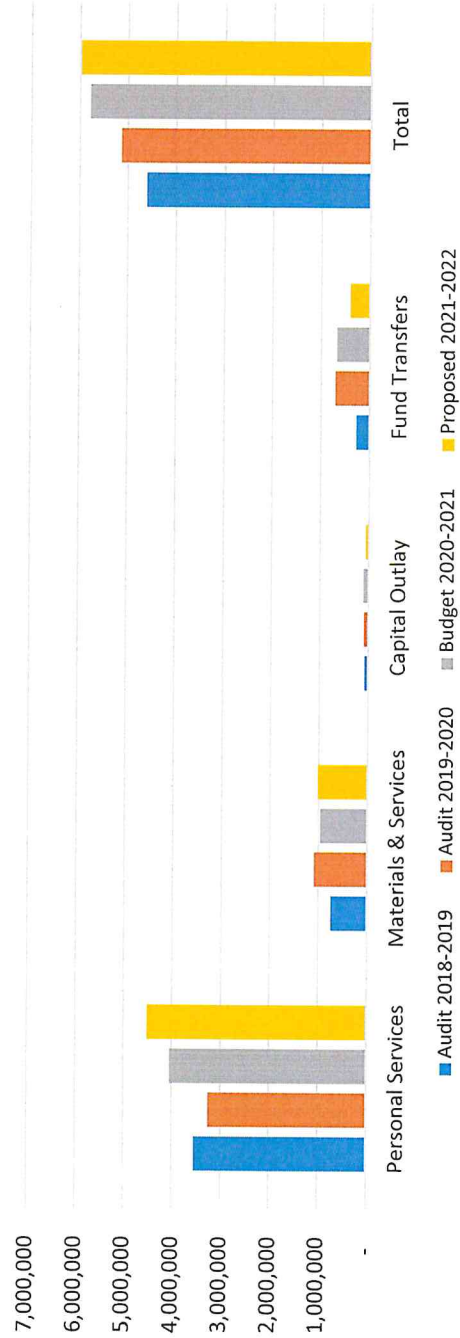
Based on Permanent Tax Rate of \$2.1004 per \$1,000 of Assessed Value

<u>Revenue</u>	
2021-2022 Tax Base	3,617,823
Less 6% Uncollectible Taxes	(217,069)
Net Estimated Current Year Tax Revenue	3,400,754
Other Revenue 2021-2022:	
2020-2021 Carry-over	1,889,898
Prior Year Taxes	110,000
Interest Income	42,000
Ambulance Income (Adjusted)	1,250,000
Ambulance GEMT	265,000
Fire Protection Agreements	900
Miscellaneous Revenue	84,000
Transfer from FireMed	5,000
Transfer from Retirement Liability Fund	10,000
FEMA Safer Grant Revenue	88,000
Total Other Revenue	3,744,798
Total Revenue All Sources	7,145,552
Expenditures	
Personal Services	4,513,713
Materials and Services	1,011,791
Capital Outlay	56,445
Equipment Reserve Transfer	280,000
Building Reserve Transfer	42,500
Training Reserve Transfer	5,090
Technical Rescue Reserve Transfer	3,710
Stacker Butte Transfer	2,350
Firefighting Reserve Transfer	54,780
Retirement Liability Fund	10,000
Total Expenditures and Transfers	5,980,379
Contingency	100,000
Total Expenditures and Contingency	6,080,379
Carry-over to fiscal year 2022-2023	1,065,173
Total Appropriations	7,145,552

GENERAL FUND REVENUE



GENERAL FUND EXPENDITURES



Personal Services

2018-2019 Actual	2019-2020 Actual	Description	2020-2021 Budget	2021-2022 Proposed
		Personnel Wages		
104,064	104,064	<p>Fire Chief: Chief Administrator and Budget Officer of the District. Plans, directs, coordinates, organizes and supervises the operations of all District fire, EMS and administrative services. Administers District annual budget and provides planning for future fire protection and EMS needs. Coordinates District activities with outside agencies. Develops and implements policies and programs in accordance with District Mission Statement. Responds to major fire alarms and personally directs fire suppression activities as necessary. Supervises and evaluates staff, and maintains departmental efficiency and effectiveness.</p>	106,149	129,800
0	0	<p>Assistant Fire Chief: Operations: The Assistant Fire Chief is second in command of the Fire District and oversees the Operations, Training and Prevention Divisions. The role of the Assistant Fire Chief is to provide supervision over the planning, directing, and reviewing the operations, training and prevention programs of the Fire District including fire suppression, hazardous material mitigation, fire prevention, life safety code compliance, public safety education, emergency medical services, emergency management, human resource management, and administrative support services. To assist in coordinating assigned activities with other outside agencies; and to provide highly responsible and complex executive level support to the Fire Chief as a member of the Fire Chief's management team.</p>	0	122,966
92,371	90,542	<p>Division Chief: Operations: The role of the Division Chief of Operations is to assist in planning, directing, and reviewing the activities and operations of the Fire District including fire suppression, hazardous material mitigation, fire prevention, life safety code compliance, public safety education, emergency medical services, emergency management, human resource management, and administrative support services. To assist in coordinating assigned activities with other outside agencies; and to provide highly responsible and complex executive level support to the Fire Chief as a member of the Fire Chief's management team.</p>	94,373	0
85,188	92,544	<p>Division Chief: Fire Prevention and Public Education – The role of the Division Chief of fire prevention and public education involves administrative work in the performance and direction of activities including the compliance with administrative codes, laws and ordinances, policies, procedures and/or special instructions, and fire investigations. The primary focus of this position is fire prevention, fire investigation and public education. It further involves specialized work in the instruction and training of the public and Fire District personnel in the techniques of fire prevention and fire investigation with the ability to develop, coordinate and conduct an effective program of fire prevention and education and to provide highly responsible and complex staff assistance to the Fire Chief.</p>	94,394	120,009

Personal Services

2018-2019 Actual	2019-2020 Actual	Description	2020-2021 Budget	2021-2022 Proposed
87,072	93,035	<p>Division Chief: Training and Volunteer Recruitment and Retention – The role of the Division Chief of Training and Volunteer Recruitment and Retention will include planning, implementing and monitoring the overall Department training and volunteer recruitment and retention programs. This position is responsible to plan, develop, coordinate, and implement the services and activities of the Fire Districts training program; to coordinate assigned activities with other outside agencies. This position additionally manages the District's volunteer and resident volunteer programs including the recruitment, training, scheduling, and retention of volunteers and may assist with coordination and participation of fire prevention and public education programs within the realm of volunteer recruitment and retention. This position is primarily responsible for the overall success of the training and volunteer/resident volunteer programs and to provide highly responsible and complex staff assistance to the Fire Chief.</p>	94,357	120,009
0	0	Administrative Assistant: Position eliminated due to Office re-structuring FY 13-14	0	0
0	0	Office Specialist: Position eliminated due to Office re-structuring FY 13-14	0	0
58,584	58,584	<p>Office Manager / Admin Clerk: Exercises discretion when performing confidential duties for the management team. The work is of an independent nature under the general command of the Fire Chief and/or his designee, and with latitude for administrative judgment and discretion, provides a high level of administrative, clerical and operational support for the management staff. This position performs tasks, some of which require advanced or specialized knowledge and skills such as human resource functions; equipment, facilities; and inventory management; specialized record keeping and database management; and/or specified information-gathering.</p>	59,746	49,960
1,957	0	<p>Background Investigator: A temporary position that conducts background investigations of applicants to determine suitability of employment, researches information and prepares written recommendations based on findings. This position is utilized by the fire district as required when a conditional offer of employment has been given to a potential candidate.</p>	3,600	9,900
0	0	<p>Data Entry Clerk / Receptionist: Assists in providing administrative support to the daily operations of the Fire District and various management personnel; performs a wide variety of clerical, secretarial, and support duties; types, files, distributes a variety of documents; responds to requests for information from management/supervisory personnel or general public.</p>	18,720	0
214,233	219,628	<p>Captain: Manages shift activities (station duties as well as call response), personnel and equipment. Co-ordinates activities between shifts and administers District policies. Supervises work assignments of fire personnel, directs the frequent inspection of equipment and apparatus to assure proper functioning. Supervises, trains and evaluates assigned staff. In addition to carrying out their duties relative to training and operations, the captains dedicate significant time in the following areas: apparatus specifications, technical rescue, EMS software development and network integration. Wage includes base, education, EMT and Paramedic incentives.</p>	286,218	283,866

Personal Services

2018-2019 Actual	2019-2020 Actual	Description	2020-2021 Budget	2021-2022 Proposed
191,504	196,580	Lieutenant: Responds to emergencies and calls for assistance as an officer, supervising the performance and safety of assigned firefighting personnel and determines the necessity for additional resources at the scene of an emergency incident; directs firefighting and emergency operations until relieved by a superior officer. Performs a wide variety of general staff work as assigned; participates in department meetings, assists in coordinating the maintenance and repair of apparatus, support equipment and the fire station. Supervises, trains and evaluates assigned staff. Wage includes base, education, EMT and paramedic incentives.	249,810	264,793
0	0	Engineer: Change in classification based on Collective Bargaining Agreement.	0	0
753,569	717,717	Firefighter: The Firefighter is an entry-level class for emergency service work in the Fire District. The Firefighter will undergo initial recruit training while on probation and will continue to learn the general duties of firefighter/EMS work. Firefighters will attend regularly scheduled training in firefighting methods, emergency medical services, fire code enforcement and prevention practices, salvage operations, public relations, public education, physical fitness and associated topics throughout his/her tenure within this class. The Firefighter will play an active role in preserving and protecting life and property by performing firefighting, basic and advanced emergency medical care, hazardous materials, fire prevention and public education, emergency driving, apparatus operation and other associated job performance requirements. The Firefighter will ensure the readiness of firefighting equipment, apparatus and facilities. Drives and operates all fire and emergency equipment when qualified to do so.	1,065,773	1,140,910
0	0	Single Role EMS: This position responds to calls for basic and advanced life support emergency medical services, mass casualty and man-made/natural disasters, rescues and other incidents. Single Role EMT's (EMT's and Paramedics) assist in emergency medical services training and education; and operate District vehicles and EMS apparatus, specialized equipment, and tools. These positions assist in the routine maintenance and inspection of the ambulance, equipment, and tools; and participate in the cleaning and maintenance of the Fire District.	0	192,489
1,588,542	1,572,694	TOTAL PERSONNEL WAGES	2,073,140	2,434,702
		Programs and Benefits		
0	16,233	Volunteer Program: Covers costs associated with the Volunteer Length of Service Award Program (LOSAP) and administrative fees, annual volunteer awards banquet, Volunteer Christmas Party, the 4 th of July Picnic, Volunteer Association memberships, 501(c)(3) non-profit status and other program support.	24,750	24,750
8,428	6,031	Volunteer Reimbursement: Covers the costs associated with reimbursement of volunteer/student volunteer members for their participation in shiftwork, callback, transfers, standby, and incident response.	28,000	20,000

Personal Services

2018-2019 Actual	2019-2020 Actual	Description	2020-2021 Budget	2021-2022 Proposed
0	0	Cadet Program: Discontinued.	0	0
18,928	16,220	Uniforms: Uniforms, badges, boots, name tags for District staff and Volunteers (<i>Note: "Uniforms Career" and "Uniforms Volunteers" consolidated in "Uniforms" fiscal year 04-05.</i>)	29,700	27,400
40,381	43,510	Holiday: Per Union contract, accrued holiday time used or taken in cash.	50,000	55,541
114,140	82,094	Overtime - Sick: Overtime paid to career staff called in to work for sick employees when number of on-duty personnel drops below minimum manning standards .	85,000	87,150
47,460	18,244	Overtime - Fire: All fire suppression related overtime (excluding training), including call-back to meet minimum manning standards. Paid at time and 1/2 with two hour minimum.	60,000	62,250
141,440	122,984	Overtime - Ambulance: All EMS related overtime (excluding training), including call-back to meet minimum manning standards. Paid at time and 1/2 with two hour minimum.	170,000	90,513
2,855	611	Overtime - Technical Rescue: Training overtime for Technical Rescue. More training planned for this year.	11,160	22,908
23,028	16,275	Overtime - Training: Overtime paid to career personnel for required training.	41,670	25,896
71,130	33,448	Overtime - Other: Fire pre-planning, Safety Committee, Shift Officer's meeting, Apparatus Committee, Staff meetings and District projects.	40,000	44,000
6,181	4,358	Ambulance Stand-By : Implemented 2007-2008 Budget Year to enable District to staff more Portland Transfers	15,000	4,375
2,285	0	Callback Response Incentive: Discontinued	0	0
41,080	37,438	Overtime - FLSA (Fair Labor Standards Act): Firefighter regularly scheduled shift hours (before overtime) which exceed 52 hours per week are to be paid overtime. District career personnel work a 27 day cycle, requiring FLSA payment for 6.4 hours per month.	43,730	78,078
451,814	442,532	Retirement: District transitioned to PERS FY 12-13. Set by Union contract and required by law. District to pay Employee 6% IAP portion.	520,652	569,945
34,497	35,142	PEHP (Retiree Medical Savings Account): Per Union contract, District contributes 2% of base pay plus incentives for each employee for the purpose of purchasing post employment health insurance.	41,391	48,505
76,997	44,648	Workers Compensation: Premium includes coverage for career staff, administration, volunteers and board members.	59,350	70,650

Personal Services

2018-2019 Actual	2019-2020 Actual	Description	2020-2021 Budget	2021-2022 Proposed
13,059	12,823	Life Insurance: Term life and dependent life insurance for career staff, administration and volunteers as required by law and union contract.	13,512	17,296
488,674	463,994	Health Insurance: Medical, dental and vision coverage for all paid staff. Budget reflects 10% employee contribution toward premium cost. This line item also includes administrative costs for Section 125 plan as well as the VEBA contribution.	585,394	618,768
43,672	18,337	Occupational Healthcare: Employee and volunteer fitness resource materials and supplies. Annual physicals for all respirator users (required by OSHA). Inoculation Program included in this item as of FY 2005-06.	57,298	60,015
13,820	15,260	Long Term Disability: Group long term disability insurance covering all full-time paid staff.	16,270	20,300
33,191	30,384	Medicare: 1.45% of total wages, including overtime, as required by law.	37,722	41,243
13,365	15,339	Defined Contribution: Fire Chief Employment Contract and new hires while they serve required PERS waiting period. Also includes contribution paid by the District.	51,975	85,927
5,256	2,155	Payroll Expenses : Social Security 6.2% for Temporary Employees.	3,829	3,500
1,018	0	Unemployment Expense	0	0
136,394	125,741	Vacation	0	0
8,160	12,091	Funeral Leave	0	0
112,686	68,775	Sick Leave Used	0	0
1,949,939	1,684,667	TOTAL PROGRAMS & BENEFITS	1,986,403	2,079,010
3,538,481	3,257,361	TOTAL PERSONAL SERVICES	4,059,543	4,513,712

Materials and Services

2018-2019 Actual	2019-2020 Actual	Description	2020-2021 Budget	2021-22 Proposed
53,344	60,675	General Insurance: Buildings, apparatus, business personal property and liability. Excess liability coverage of \$10,000,000. Public officials bond.	59,920	68,000
1,185	1,818	Advertising, Publications: Fire District and Volunteer Program Marketing, Project ELFF, budget and other public notices.	4,000	4,000
13,086	28,085	Dues, Subscriptions: Annual subscriptions for Fire, EMS and Occupational Health related publications. Yearly membership fees for Special Districts, National Fire Protection Association (NFPA), Oregon Fire Chiefs Association (OFCA), Oregon Fire District Directors Association (OFDDA), app. fees, and other related association dues.	24,680	24,350
8,268	0	Elections: Certification of Board Member Election - 2 positions up for election.	5,070	0
11,529	12,449	Office Expense: Paper and pre-printed forms (letterhead, envelopes, time sheets, purchase orders, etc.). General office supplies for all District activities and software updates.	15,700	28,024
1,872	1,656	Office Equipment Maintenance: Copier maintenance agreement.	3,150	3,150
3,274	3,062	Office Equipment Lease : Lease / Purchase Networkable printer, copier, scanner for open office.	3,150	3,150
262	25	Bank Charges: Local Government Investment Pool (LGIP), Online Banking, ACH , eBay / PayPal Fees as well a as other associated fees.	500	800
2,839	2,293	Janitorial Supplies: General cleaning supplies and paper products for both stations.	3,500	3,500
334	12	Residence Supplies: Small Kitchen appliances / utensils - both Stations.	850	1,000
40,739	28,664	Gas and Diesel: For all Fire and EMS apparatus and equipment.	40,000	40,000
6,557	7,416	Tires and Batteries: Apparatus tires and batteries replaced as needed.	16,950	8,500
42,682	64,606	Equipment Maintenance: Medic and fire apparatus parts, repair and general maintenance. Station generator annual maintenance.	40,000	37,000
3,998	4,850	Communication Repair: Radio batteries, parts and labor costs for repair and maintenance of all portable radios and pagers.	3,850	4,600
1,008	1,577	Small Equipment Maintenance, Shop Supplies: Repair, maintenance and replacement of small equipment. General shop supplies (cleaning fluids, shop rags, hardware).	3,000	2,000
5,582	6,508	Fire Equipment Maintenance: Repairs and maintenance of fire hose, SCBA (self contained breathing apparatus), SCBA compressor and fill station. Includes MSA equipment, portacount, radiological monitor, extrication tool, portable pump, breathing air quality testing and other fire equipment as needed.	9,200	5,950

Materials and Services

2018-2019 Actual	2019-2020 Actual	Description	2020-2021 Budget	2021-22 Proposed
15,626	10,730	EMS Equipment Maintenance: Covers maintenance agreement for LifePaks, Zolls, and battery support systems (reducing repair and upgrade costs), BioMedic equipment checks. Stryker cot annual maintenance and EMS equipment repairs. Meets Federal and State testing requirements for patient care equipment used in monitoring and patient resuscitation.	5,910	11,684
4,230	3,435	Equipment Testing: Annual testing and calibration req. (per manufacturer, ISO, NFPA, DPSST, OSHA) of the following equipment: Aerial ladder, waterway and waterway pressure, ground ladders, MSA monitors, portacount, pump testing, Posichex cal. and testing, oil Spectro analysis of aerial ladder hyd. fluid, SCBA bottle hydrotesting, PPE extractor ozone maintenance testing, breathing air testing as well as other associated testing.	13,700	11,280
35,646	157,775	Ambulance Billing Expense: Billing services fee - invoiced monthly at \$21.25 per billable account plus postage.	98,270	122,500
16,555	18,850	Audit, Budget: Annual audit services, preparation of financial statements, and state audit filing fee.	19,600	19,850
69,261	185,381	Legal Services: Contract review, legal advice and research, Board meetings, legal defense, contract bargaining, review and interpretation, dispute res., mediation, arbitration, document/policy review.	65,450	100,300
16,529	33,049	Professional Services: Wasco County GIS, computer network IT, ERS contract fee, web domain, website hosting, City finance contract, entry and promotional assessment, dark fiber link and installation.	39,130	55,132
2,815	3,027	Water: Station 1, Station 2.	3,500	4,500
10,140	10,180	Natural Gas: Station 1, Station 2 and storage building.	12,000	12,000
15,134	12,211	Electricity: Station 1, Station 2 and storage building.	16,750	14,000
16,484	23,087	Telephone: Local and long distance service, Gorge Networks, Shoretel partner support, First Net lines, Net Motion VPN, US Cellular cell phone service; both stations.	35,190	30,504
3,399	3,399	Sewer: Station 1, Station 2.	4,000	4,000
5,142	5,657	Garbage: EMS hazardous waste removal and bi-monthly garbage service for both stations.	5,940	6,440
58	67	Laundry: MCMC ambulance laundry charges, general laundry supplies.	0	0
6,507	443	EMS Training Supplies: Target Solutions Online Training, maintenance training, CPR Cards as well as other associated supplies.	6,495	6,155

Materials and Services

2018-2019 Actual	2019-2020 Actual	Description	2020-2021 Budget	2021-22 Proposed
3,502	1,913	EMS Dues: Ambulance and ambulance service licenses, CLEA lab license, EMT, AEMT, Intermediate and Paramedic recertification fees as necessary.	4,925	800
6,000	6,000	Physician Advisor: Annual contract with Oregon certified physician who serves as supervising physician for the ambulance service. The District operates under physician's medical license as required by law.	6,000	12,000
9,200	10,122	Ambulance Expense - Transport: Meal costs for District EMS staff transporting patients to Portland hospitals. Currently \$21.00 per diem as per union contract.	10,500	10,500
63,388	60,013	Ambulance Expendable Supplies: Disposable items, medications and supplies used in patient care, RFID reader inventory tracking tags.	55,500	59,000
4,143	1,679	Ambulance Non Expendable Supplies: Cot batteries, Airway bags / med boxes.	2,200	1,300
2,612	297	Hazardous Materials: Absorbent and cache supplies	1,500	1,500
8,961	10,964	Firefighting Supplies - Tools / Equip. Wildland hose, wildland hand tools, hose supplies, firefighting supplies, Class A & AFFF foam, etc.	17,410	18,400
19,366	62,070	Firefighting Supplies - PPE Wildland equipment - helmets, helmet shrouds, goggles, gloves, boots, clothing, headlamps, fire shelters, radio harnesses. Structural equipment - protective hoods, turnout boots, spanner wrenches, flashlights, turnout bags and structural helmets.	30,020	25,570
3,232	10,895	Fire Prevention Supplies: First Due size-up, pre-plan, Community Connect, First Due prevention module, NFPA NFC subscription, investigation tools/supplies, Address signs/numbers, printed materials, Smartdraw 5 user subscriptions, Mid-Columbia Fire Prevention program, direct mail costs for self-inspection program, etc.	14,700	15,150
7,395	4,040	Public Education: Materials and advertisement used to support Community Risk Reduction programs conducted by the Fire District. Handout materials would include items like fire & life safety brochures, coloring books, junior firefighter badges & helmets. Other items would include things like fire safety advertisement and purchasing of smoke detectors and other items necessary to support the Fire District's Community Risk Reduction programs.	22,500	21,000
5,327	4,939	Fire Training Supplies and Materials: Instructional programs, manuals and supplies to provide District personnel with current information and training materials to meet state and federal certification and safety requirements and support the Fire District training programs.	6,800	8,730
4,155	2,813	Fire Suppression Expense: Meal and fluid costs for firefighters engaged in active fire suppression and some training sessions, and special meetings.	10,000	10,000

Materials and Services

2018-2019 Actual	2019-2020 Actual	Description	2020-2021 Budget	2021-22 Proposed
1,590	2,276	Fire Board Meals and Lodging: Oregon Fire District Directors Association (OFDDA) annual conference, Special Districts conference and Board of Directors special meetings.	6,900	6,900
2,124	1,200	Fire Board Conference: Registrations costs for annual OFDDA and Special Districts conference.	2,800	2,800
275	2,475	EMS Scholarships: To assist District volunteers toward attaining their one-year EMT Certificate at Columbia Gorge Community College.	5,000	4,300
8,978	4,967	Voluntary Training - Bargaining Unit: Training, skills development and continuing education for District career staff. Includes tuition, transportation, meals and lodging.	10,500	10,500
17,490	64,298	General Training - All : Refreshments for trainings,, staff conferences/training meetings, lodging, pallets for live fire training, officer level training, 48 hr. refresher, 24 hr. refresher, SCBA and Zoll technician training.	26,250	41,850
737	736	Voluntary Training - Administration: Training and continuing education for District administration over and above required training. Includes tuition, transportation, meals, lodging.	2,500	4,000
29,121	12,304	Voluntary Training - Volunteers: General Volunteer training and conferences. EZ Funds - tuition reimbursement.	28,500	20,500
13,056	18,508	Building Maintenance: Floors and carpet cleaning, general repair and maintenance for Station 1 and Station 2.	10,050	9,200
6,254	6,222	Building Maintenance Agreements: Elevator extended warranty contract, fire alarm and fire sprinkler maintenance contracts and testing. Elevator monitor agreement and inspections.	6,750	7,000
3,893	4,294	Grounds Maintenance: Landscape maintenance for Station 1 and Station 2. Includes, pruning, weed control, plant replacement where needed, parking lot (asphalt) cleaning, sprinkler system repairs, yard debris dump fees and snow removal as needed.	5,500	3,000
1,745	2,162	Postage and Shipping: Postage and postal meter lease. Delivery charges in-bound and out-bound.	2,340	2,372
7,190	4,621	Miscellaneous Expense: Remembrances (cards, flowers, plants, etc.) in time of illness or death. Volunteer and Career Person awards, certificates and citations, Background check expenses.	7,550	7,550
93,037	95,882	911 Services: Annual Wasco County Communications Agency (WCCA) contract	73,500	73,500
1,557	2,091	Training Prop Maintenance: Previously called "Training Trailer Maintenance". General repair and maintenance costs.	3,000	2,000
738,413	1,088,768	TOTAL MATERIALS & SERVICES	932,650	1,011,791

Capital Outlay

2017-2018 Actual	2018-2019 Actual	Description	2019-2020 Budget	2020-2021 Proposed
38,454	31,924	Firefighting Equipment: 3 tier hose cart; Deck gun valves for E-21/22; Structure nozzles; 1 3/4' and 2 1/2" hose if needed.	64,400	18,720
9,131	10,580	Office Equipment: Computers & Monitors; Backup main printer, copier, fax; Station 2 printer, copier, fax; Rack mounted UPS; Phone system upgrades, switch and partial phones; Ethernet managed switch; Server rack to replace current wall mounted unit.	17,800	14,650
0	0	Station Equipment: MOVED TO BUILDING RESERVE FUND	0	0
0	14373	Ambulance Equipment: No planned purchases.	0	0
17,129	8,749	Radio Equipment: Portable radios, pagers and mobile data terminal (computer).	18,700	7,575
0	2921	Fire Training Equipment: Tip dumpster for forklift.	1,800	1,500
0	19486	Public Ed/Prevention: No planned purchases.	0	0
0	0	Occupational Healthcare Equipment: MOVED TO BUILDING RESERVE FUND	0	0
3,288	2,151	EMS Training Equipment: All in one ACLS trauma manikin.	0	14,000
68,002	90,184	Total Capital Outlay	102,700	56,445

Special Funds Summary

2018-2019 Actual	2019-2020 Actual	Description	2020-2021 Budget	2021-2022 Proposed
		Debt Service Fund		
6,214	13,032	Beginning Fund Balance	21,048	36,493
1,057	5,023	Prior Year Taxes	4,000	4,000
3,459	2,989	Interest Earned	2,000	2,000
260,735	282,955	Current Year Taxes	276,830	285,450
138,433	99,866	Interest Expense	95,274	90,450
120,000	175,000	Bond Principal Payments	180,000	195,000
0	0	Other Financing Sources : Bond Refinancing / Admin Expense	0	0
0	0	Prior Period Adjustment	0	0
13,032	29,133	Ending Fund Balance	28,604	42,493
		FireMed Fund		
56,819	64,848	Beginning Fund Balance	26,335	26,608
1,643	1,278	Interest Earned	1000	1000
0	0	Transfer from Other Funds	0	0
49,663	40,937	FireMed Fees - Memberships	45,000	40,000
5,000	5,000	FireMed Write-Offs: Transferred to General Fund	5,000	5,000
0	0	FireMed Other Revenue : Marketing agreement with LifeFlight	0	0
903	0	Materials and Services: Qtrly Licensing Fee	1,000	1,000
37,374	65,760	Capital Outlay: ZOLL Monitor, ZOLL Pro AED, ZOLL AED Plus.	44,500	14,700
0	0	Prior Period Adjustment	0	0
64,848	36,303	Ending Fund Balance	21,835	46,908

Special Funds Summary

2018-2019 Actual	2019-2020 Actual	Description	2020-2021 Budget	2021-2022 Proposed
Stacker Butte Fund				
36,403	36,168	Beginning Fund Balance	42,423	43,755
1,040	865	Interest Earned	1000	1000
4,381	4,704	SB Consortium Utilities	9,625	9,625
2,130	0	Transfer from General Fund:	0	2,350
18,004	18,571	Sub-lease and Rental Fees: USFS , Gorge Networks, ODOT, WSDOT, Klickitat County	19,170	19,170
18,461	17,788	Materials and Services: Lease Agreement and Utilities	25,960	28,510
7,330	0	Capital Outlay: Exterior Paint (10' x 25' structure)	2,000	5,000
0	0	Prior Period Adjustment	0	0
36,168	42,521	Ending Fund Balance	44,258	42,390
Capital Project Fund				
3,265,737	424,328	Beginning Fund Balance	81,006	0
60,252	7,245	Interest Earned	450	0
0	0	Sale of Bonds	0	0
2,901,661	352,008	Capital Outlay	81,456	0
424,328	79,565	Ending Fund Balance	0	0

Reserve Funds Summary

2018-2019 Actual	2019-2020 Actual	Description	2020-2021 Budget	2021-2022 Proposed
Apparatus Equipment Reserve Fund				
195,008	97186	Beginning Fund Balance	211,822	678,726
4,437	3786	Interest Earned	3,500	3,500
113,510	218473	Transferred from Other Funds	410,000	280,000
33,320	19691	Sale of Equipment : old Truck 3321	75,000	0
297,273	0	FEMA Grant Proceeds	0	0
546,361	95112	Planned Capital Outlay Purchases: Two Type III Brush Apparatus	2,000	760,000
0	0	Fund Balance: These funds are reserved for future planned CIP expenditures but have been appropriated for use in the case of a major unforeseen emergency replacement or repair.	698,322	202,226
97,186	244024	Ending Fund Balance	0	0
Building Reserve Fund				
54,521	50,778	Beginning Fund Balance	191,553	56,958
1,323	1,306	Interest Earned	1,200	1,200
0	0	Enterprise Zone Fee Revenue	0	0
0	145,006	Grant / Other Revenue	0	2,500
30,000	189,850	Transferred from Other Funds	142,510	42,500
35,066	235,288	Capital Outlay: Station 1 - bay door opener, Station 1 cabinet and counter top remodel, Station 1 and Station 2 door locks (SDAO grant match).	158,400	62,350
0	0	Fund Balance: These funds are reserved for future planned CIP expenditures but have been appropriated for use in the case of a major unforeseen emergency replacement or repair.	176,863	40,808
50,778	151652	Ending Fund Balance	0	0

Reserve Funds Summary

2018-2019 Actual	2019-2020 Actual	Description	2020-2021 Budget	2021-2022 Proposed
Training Reserve Fund				
64,398	84,586	Beginning Fund Balance	133,834	81,530
2,134	3,082	Interest Earned	2,000	2,000
0	0	Training Reserve Income - Classes	3,000	3,000
56,626	434,308	Training Reserve Other Income	56,000	56,000
25,142	62,800	Transferred from Other Funds	16,000	5,090
0	0	Training Tower Loan Proceeds	0	0
2,600	6,630	Capital Outlay: Propane fired training props	0	53,000
0	0	Training Reserve Materials and Services:	3,000	0
47,863	48,825	Training Tower Loan Principal	49,807	50,808
13,251	12,235	Training Tower Loan Interest	12,188	10,282
0	0	Fund Balance: These funds are reserved for future planned CIP expenditures but have been appropriated for use in the case of a major unforeseen emergency replacement or repair.	145,839	33,530
84,586	517,086	Ending Fund Balance	0	0
Technical Rescue Reserve Fund				
30,670	37,319	Beginning Fund Balance	47,192	54,261
879	874	Interest Earned	1,000	1,000
0	0	Grant / Other Revenue	0	0
5,770	15,000	Transferred from Other Funds	3,710	3,710
0	0	Materials and Services: Replacement of rope as needed	1,000	1,000
0	1,642	Capital Outlay: Miscellaneous supplies and replacement of damaged materials	50,902	1,400
0	0	Fund Balance: These funds are reserved for future planned CIP expenditures but have been appropriated for use in the case of a major unforeseen emergency replacement or repair.	0	56,571
37,319	51,551	Ending Fund Balance	0	0

Reserve Funds Summary

Description

2018-2019 Actual	2019-2020 Actual	2020-2021 Budget	2021-2022 Proposed
Firefighting Equipment Reserve Fund			
61,109	105,126	248,300	275,560
1,897	2,740	2,500	2,500
62,500	168,473	54,780	54,780
0	0	0	0
0	0	0	0
20,380	26,959	48,500	16,000
0		257,080	316,840
105,126	249,380	0	0
<p>Fund Balance: These funds are reserved for future planned CIP expenditures but have been appropriated for use in the case of a major unforeseen emergency replacement or repair.</p>			
Retirement Liability Fund			
42,922	10,887	56,156	82,240
991	353	1,000	1,000
20000	45000	45,000	10,000
0	0	0	0
53025	0	21,050	10,000
10,887	56,239	81,106	83,240

**General Fund
Capital Outlay Summary
FY 2021-22**

Description	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35
Radio Equipment	8,000	28,000	-	-	8,000	22,500	72,000	28,000	15,200	60,000	-	-	30,500	72,000
Prevention	2,000	500	1,500	-	-	-	500	15,000	22,000	3,500	-	500	-	-
Office Equipment	15,300	11,500	5,100	12,400	7,000	28,600	13,300	5,100	10,600	8,800	4,400	21,800	7,300	5,500
Station Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fire Fighting Equipment	5,100	1,900	13,650	44,500	2,100	44,300	37,500	15,000	31,100	44,500	14,000	14,900	39,850	26,800
Ambulance Equipment	4,000	11,920	15,300	58,000	38,000	68,500	47,800	165,000	121,280	9,900	13,800	10,000	6,400	57,000
Fire Training Equipment	2,000	9,000	1,800	7,400	5,500	5,200	6,300	2,000	3,500	14,000	7,500	500	2,400	12,000
EMS Training Equipment	-	1,350	-	18,450	9,225	7,600	7,850	9,600	-	4,500	2,200	-	9,300	9,550
Occupational Health Care	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Annual Total	36,400	64,170	37,350	140,750	69,825	176,700	185,250	239,700	203,680	145,200	41,900	47,700	95,750	182,850

**Capital Outlay: Radio Equipment
FY 2021-22**

Item	Budget Line	Qty	Life	Cost Ea	Rep Qty	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35		
Pager / Radios		70	7	400	70		28,000						28,000								
Cell Phone		9	5	800	9									7,200							
Portable Radio / Chargers		70	7	850	70							72,000								72,000	
David Clark Intercom System		5	12	4,000	1	8,000				8,000				8,000						8,000	
Mobile Radios		30	10	2,000	30										60,000						
MDT		9	7	2,500							22,500									22,500	
Totals						8,000	28,000	0	0	8,000	22,500	72,000	28,000	15,200	60,000	0	0			30,500	72,000

**Capital Outlay: Office Equipment
FY 2021-22**

Item	Budget Line	Qty	Life	Cost Ea	Rep Qty	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35
PC Workstation - Sta. 1	6533-01	10	5	1,500	1-3	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800
Computer Server - Station 1	6533-01	1	6	5,000	1			7,000											
Computer Server - Station 2 B/U	6533-01	1	6	5,000	1		7,000					7,000							
Computer-Training Room	6533-01	1	5	2,300	2			1,500					1,500					1,500	1,500
Computer/Monitors - PPE Tracking	6533-01	1	5	1,600	1					1,600					1,600				
Mini Laptops / iPad	6533-01	4	5	500	2	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800
Telephone System - 2011	6533-01	1	15	25,000	1						25,000								
PC Workstation - Sta. 2	6533-01	2	5	1,500	1		900			900					900				
Telephone System - Sta. 2	6533-01	1	15	8,500	1	9,500													
White Boards	??	9	15	400	2	400										800	800	400	400
SCBA Computer	6533-01	1	5	1,500	1					900					900				
Training Lab Computers	6533-01	2	6	1,500		1,800			1,800						1,800			1,800	
Video Conferencing Equipment	6533-01																		
Printer, Color Laser, Chiefs Office	6533-01																		
Total						15,300	11,500	5,100	12,400	7,000	28,600	13,300	5,100	10,600	8,800	4,400	21,800	7,300	5,500

**Capital Outlay: Prevention
FY 2021-22**

Item	Qty	Life	Cost Ea	Rep Qty	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35
Sparky Head	2	15	1,500				1,500							1,500				
Sparky Turnouts	4	15	500			500					500					500		
Digital Camera	1	10	2,000		2,000													
LED Reader Board	1	20	22,000										22,000					
Investigation Trailer	1	20	7,500															
Extinguisher Prop	1	10	15,000									15,000						
Totals					2,000	500	1,500	-	-	-	500	15,000	22,000	3,500	-	500	-	-

**FF Equipment
FY 2021-22**

Description	Budget Line	Qty	Life	Cost Ea	Rep Qty	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35
Breathing Air, SCBA and Monitoring Equip.																			
Compressor Room Cascade Bottles - Purchased 2007		6	24	2000	6												12,000		
SCBA		48	15	3500	48														
Portable Cascade System Cylinders		12	24	1000	3	3,000			3,000						3,000			3,000	
Atmospheric Monitor		3	4	700	3	2,100				2,100				2,100				2,100	
Breathing Air Compressor		1	15	32500	1														
Breathing Air Fill Station		1	15	30000	1							30,000							
Hose																			
Large Diameter Hose		60	10	600	60				36,000										
2-1/2" Structural Hose		120	10	250	120										30,000				
1-3/4" Structural Hose		120	10	200	80									24,000					
Hard Suction Drafting Hose		14	15	500	14														7,000
Applicators																			
Structure Nozzles		32	10	750	2						24,000								
1 1/2" Piercing Nozzles		4	10	550	4			2,200										2,200	
Distributor Type Nozzle		2	10	700	1		1,400										1,400		
Appliances																			
Suction Intake Appliance		3	15	1000	1			3,450											
Hydrant Valves		8	15	500	2				1,000				1,000				1,000		

**FF Equipment
FY 2021-22**

Description	Budget Line	Qty	Life	Cost Ea	Rep Qty	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35	
Generators and Portable Pumps																				
Electric PPV Fans		2	10	5000	2											10,000				
Float Pump or Portable Pump		2	10	3750	1									7,000						
Small Pumps		2	15	1500	1															
Portable Generator - 35 kw		2	10	500									1,000							
Power Tools																				
Chain Saws		9	8	1500	1								13,500							
Circular Saw (2000 & 2002) - K12		4	10	1000	4										4,000					
Ventilation Equipment																				
Gas Fan		4	15	2000	4			8,000												
Accountability, RIT, and Self-Rescue																				
Self Rescue Escape Kits (2001)		21	10	180	21				4,000					4,000						
RIT Kits and Accessories		6	12	500	1		500		500		500		500		500		500			
Miscellaneous																				
Flow Meter w/gauges (2017)		1	20	2250	1															
Knox Box Key Retainers		15	15	850	3															12,750
Hose Tester (2007)		1	15	3000	1															
Rescue Jacks		1	15	4500	1							4,500								
Fold-a-Tank Frame w/liner (new in 2018)		2	15	2000	2											4,000				
Apparatus Light Bar Replacements		30	15	2000	2															
Thermal Imager Cameras		6	7	3300	6						19,800								19,800	19,800
Total						5,100	1,900	13,650	44,500	2,100	44,300	37,500	15,000	31,100	44,500	14,000	14,900	39,850	26,800	

**Ambulance Equipment
FY 2021-22**

Description	Budg Line	Qty	Life	Cost Ea	Rep Qty	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35
PowerLOAD for Stretcher Loading		5	10	22,500	3,2						67,500	45,000							
Back Board		12	15	250	6			1,500							1,500				
Monitor/Defib		7	10	40,000	4,3								160,000	120,000					
AED w/Screen		7	10	1,000	7		4,000								3,000		4,000		
Vacuum Mattress Set		5	7	1,400	3,2			4,200				2,800				4,200			
Traction Splints		5	15	640	3,2		1,920							1,280					
Monitor Battery Support System		2	10	2,200	1										4,400				
Portable Suction Unit		5	7	800	5	4,000							4,000						
Stair Chair		5	7	3,200	3,2			9,600								9,600		6,400	
Equipment Bags		5	7	500	2		1,000		1,000		1,000		1,000		1,000		1,000		
Scoop Stretcher		5	10	1,000	1		5,000										5,000		
Power Cots		5	10	19,000	3,2				57,000	38,000									57,000
Total						4,000	11,920	15,300	58,000	38,000	68,500	47,800	165,000	121,280	9,900	13,800	10,000	6,400	57,000

**Fire Training Equipment
FY 2021-22**

Description	Qty	Life	Cost Ea	Rep Qty	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35
Camera, Digital	1	8	1275	1									1,500					
Video Camera, Digital	1	12	2000	1											2,000			
Projection Screen, Freestanding	1	10	225	1				250										350
Projection screen, Wall Mounted	3	12	350	1							1,300							1,400
Projector, LCD, Mounted	2	18	9000	1	2,000			2,000					2,000					2,000
Television	2	5	1200	1				2,500							2,500			
Sound System, Training Room	1	12	2000	1										2,000				1,750
Conference Room AV	1	10	750	1				750										
Easel Board	1	8	250	2				500								500		
Adult Rescue Manikin	1	8	950	1			1,800							2,000				
Smoke Simulator/Generator	1	10	1700	2														
Forcible Entry Prop	1	8	8000	1		9,000								10,000				
White Boards, Training Room	3	10	650	3				2,250										2,500
White Boards, Conference Room	3	10	650	3				2,250										2,500
Training Room Tables	30	12	160	30						5,200								
Training Room Chairs	48	10	40	40													2,400	
Conference Room Tables	6	10	160					1,200										1,500
Conference Room Chairs	10	10	175															
Flow Meter, Portable	1	10	2250	1							3,000							
Total					2,000	9,000	1,800	7,400	5,500	5,200	6,300	2,000	3,500	14,000	7,500	500	2,400	12,000

**EMS Training Equipment
FY 2021-22**

Description	Qty	Life	Cost Ea	Rep Qty	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35
Laerdal Cardiac Rhythm Simulator	1	8	2750	1					3,100								3,300	
Resusci Infant (Crisis)	1	10	3200	1							4,600							
Resusci Annie CPR-D	1	6	3600	1				4,250						4,500				
Resusci Infant	1	6	600	1					900						1,100			
Adult Intubation Manikin	1	10	2100	1				2,200										2,500
Infant Intubation Head	1	7	1100	1							1,200							1,300
IV Arm	1	7	650	1		750						850						
Cricothyotomy Simulator	1	8	900	1							1,000							
Adult Rescue Manikin - 160 lb	1	8	1400	1						4,500								5,000
Crisis Adult Manikin	1	10	9000	1			12,000											
Infant IV Head	1	7	500	1		600						750						
Resusci Junior (4 Pack)	1	7	750	1							1,050							750
Chest Decompression Manikin	1	6	1200	1					925						1,100			
Little Annie (4 Pack)	1	7	800	1						1,100							1,200	
ALS Infant	1	8	2500	1					3,600								4,000	
ALS Child	1	8	6800	1								8,000						
Fat Fred / CPR	1	8	600	1					700								800	
LCD Projector	1	10	2000	1						2,000								
Total					-	1,350	-	18,450	9,225	7,600	7,850	9,600	-	4,500	2,200	-	9,300	9,550

RESERVE FUND SUMMARY

Description	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35	35-36	15 Year Average		20 Year
Building	48,200	74,550	37,250	36,200	25,000	16,100	43,250	44,450	62,650	34,450	22,550	35,100	39,350	63,600	39,650		\$ 38,846.67	\$ 38,846.67
FF Equipment	20,400	1,400	27,900	16,900	31,900	22,900	44,900	199,900	357,400	12,400	1,400	1,400	55,500	10,500	21,500		\$ 53,653.33	\$ 53,653.33
Technical Rescue	0	1,400	4,900	7,075	3,600	1,750	1,400	0	0	23,600	3,600	5,100	3,200	0	0		\$ 3,708.33	\$ 3,708.33
Fire Apparatus	660,000	120,000	460,000	0	1,200,000	60,000	120,000	0	300,000	120,000	0	0	300,000	378,000	120,000		\$ 247,866.67	\$ 419,200
Training	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000	24,000	24,000		\$ 55,333.33	\$ 55,333.33
Total	790,600	259,350	592,050	122,175	1,322,500	162,750	271,550	306,350	782,050	252,450	89,550	103,600	460,050	476,100	205,150		\$ 399,408.33	\$ 570,741.67

BUILDING RESERVE FUND - Facility

Item	Qty	Life	Cost Ea	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34
Interior Painting (1 & 2)		10									5,250	5,500	6,000	6,500	7,000	
Exterior Painting (1 & 2)		10										20,000	15,000			
West Bay Painting		10									14,000					
East Bay Painting		10								16,000						
Station 2 Bay Painting					9,000										9,000	
Mezzanine Painting - Upper and Lower		10								4,500						
Carpet		8	3.70 / sq ft		9,900	9,900	10,000	10,200								10,300
Tile Flooring		10	6.50 / sq ft					9,800	9,900	10,000	10,200					
Replace A/C Units	7	15	8,000												16,000	16,000
Duct Cleaning	2,3	3	3,000				3,000			3,000			3,000			3,000
Seal Asphalt Station 1 & 2	1	5	19,000				20,000					20,000				
Kitchen Cabinets (1 & 2)	1	15		45,000												
Misc. - Roof, Gutters, Bldg. Locks, etc.					40,000											
Sub Total - Facility				45,000	49,900	18,900	33,000	20,000	9,900	33,500	29,450	45,500	24,000	6,500	32,000	29,300
Sub Total - Contents				3,200	24,650	18,350	3,200	5,000	6,200	9,750	15,000	17,150	10,450	16,050	3,100	10,050
Total				48,200	74,550	37,250	36,200	25,000	16,100	43,250	44,450	62,650	34,450	22,550	35,100	39,350

BUILDING RESERVE FUND - Contents

Item	Qty	Life	Cost Ea	Rep Qty	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34
Twin Bed Box Spring/Mattress	21	10	400 SET	3 SETS	1,800	1,800	1,800			1,800	1,800	1,800	1,800	1,800	1,800		
Dishwasher - Living Quarters	2	5	400	2		1,200					1,200					1,200	
Dishwasher - Breakroom	1	5	600	1			600						600				
Snow 4x4 - Sta. 1		10	10,000	1									10,000				
Ice Machine - Sta. 1 & 2	2	15	2,000				2,000							2,000			
Flammable Liq. Cab - Sta. 1 & 2	3	27	1,500		1,500						1,500						
Washer - Living Quarters	1	10	1,100	1			1,100										1,100
Dryer - Living Quarters	1	10	700	1			700										700
Washer - Apparatus Bay	1	10	1,100	1			1,100										
Dryer - Apparatus Bay	1	10	700									700					
Eye Wash Station	2	10	250	1	250				250					250			
Microwave	3	8	500	1			500				500				500		
Couch - Day Room	2	10	600	2						3,000							
Refrigerator - Kitchen	5	10	1,800	1		9,000									9,000		
Refrigerator - Under Counter	1	10	800	1		800										800	
Refrigerator - Rehab Fluids	1	10	1,200	1		1,200							1,200				
Recliner	6	8	1,000	3		3,000			3,000								
Stove (Station 1 and 2)	3	10	1,400	1	1,400											2,800	
Office Chairs (Dormitory Rooms)	6	10	250	6			750		750		750		750		750		750
Kitchen Table	1	12	2,000	1											2,000		

BUILDING RESERVE FUND - Contents

Item	Qty	Life	Cost Ea	Rep Qty	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34
Kitchen Chairs	8	10	200	10							2,000						
Lobby Furniture Set	3	15	2,000														
Vacuum Cleaners	3	4	300	2	900					900				900			
Powersmith Machine	1	20	2000	1			2,000										
Excercise Bike	1	8	2000	1			2,000				2,000				2,000		
Stair Mill	2	8	5000	1	5,000									5,000			
Dumb Bells 5 - 60 lbs 2 ea	1	-	500	1						500							
Treadmill	1	5	7500	1			7,500					7,500					7,500
Television Monitor	1	5	500	1					500					500			
Leg Press Machine	1	20	1500	1				1,500									
Roman Chair	1	5	500	1					500								
Eliptical Trainer	1	10	5000	1								5,000					
					3,200	24,650	18,350	3,200	5,000	6,200	9,750	15,000	17,150	10,450	16,050	3,100	10,050

FF EQUIPMENT

Item	Qty	Purchase Date	Initial cost	Unit Life (Years)	Replacement Cost Per Unit	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35	35-36
						New Lot/Grant	New Lot/Grant	New Lot/Grant	New Lot/Grant	New Lot/Grant	New Lot/Grant	New Lot/Grant	New Lot/Grant	New Lot/Grant	New Lot/Grant	New Lot/Grant	New Lot/Grant	New Lot/Grant	New Lot/Grant	New Lot/Grant
Super-Deluxe Turnouts	12		68,000	10	2,500	11,000	10,500	10,500	10,500	10,500	10,500	11,000	11,000	11,000	11,000			10,500	10,500	10,500
V-Force Turnouts	21			10	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400			11,000
Ext. Turnouts	5									20,000										
Turnout Washer	1	1998	7000	12	20,000															
Breathing Air Compressor	1	2013	15,000	20	45,000												45,000			
Breathing Air Fill Station	1	1995	15,000	20	15,000															
Extraction Tool (Genesis)	1	2019	24,000	10	30,000								30,000							
Air Bag System	1	1998	4,000	15	15,000								15,000							
Air Bag System	1	1999	4,000	15	15,000								15,000							
IRIS Cam (MSA)	2	2003/2012	10,000	15	15,000					15,000										
SCBA & Accessories	44	2015	261,270	15	300,000									300,000						
PTO Driven Air Compressor	1	New Item	New Item	25	15,000															
Solar Panels w/Battery Bank	4	2003	2,600	20	5,000			5,000												
HazMat Decon Trailer	1	2005	60,000	35	80,000															
Station 2 - FN Control Station (Digital)	1	2007	15,500	20	17,500					17,500										
Station 2 - FS Control Station (Digital)	1	2008	15,500	20	17,500								17,500							
Stacker Buire - FN Repeater (Digital)	1	2008	17,500	20	20,000								20,000							
Flagpoint - FS Repeater (Solar/Digital)	1	2008	17,500	20	20,000								20,000							
Bakoven Repeater (Digital)	1	2008	17,500	20	20,000								20,000							
Moist Repeater (Digital)	1	2008	17,500	20	20,000								20,000							
Central-FN Backup 100 W Mobile Base (Digital)	1	2008	15,500	20	17,500								17,500							
Stacker Buire - FS Backup Control Station	1	2008	15,500	20	17,500								17,500							
Central - Tac 2/Tac 3/100 W Mobile Base (Digital)	1	2008	15,500	20	17,700								17,500							
Central - Microwave Link - Central to Stacker Station 2	1	2003	10,000	20	12,500		12,500													
Propane Tank - Stacker Buire	1	2003	2,500	20	3,500		3,500													
Master Stream Device	4	2019	2,500	20	4,000															
Extraction / stabilization equipment	Various	2010	Varies	20	Varies															
Pontoon 8030	1	2012	9,500	10	8,000	8,000														
Totals						20,400	1,400	27,900	16,900	31,900	22,900	44,900	199,900	357,400	12,400	1,400	1,400	55,500	10,500	21,500
Starting Balance						275,560	312,440	368,320	397,700	438,080	463,460	497,840	510,220	367,600	67,480	112,360	168,240	224,120	225,900	272,680
Expense						20,400	1,400	27,900	16,900	31,900	22,900	44,900	199,900	357,400	12,400	1,400	1,400	55,500	10,500	21,500
Transfer in						57,280	57,280	57,280	57,280	57,280	57,280	57,280	57,280	57,280	57,280	57,280	57,280	57,280	57,280	57,280
Ending Balance						312,440	368,320	397,700	438,080	463,460	497,840	510,220	367,600	67,480	112,360	168,240	224,120	225,900	272,680	308,460

TECHNICAL RESCUE RESERVE FUND

Description	Qty	Life	Cost Ea	Rep Qty	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34
Rescue Harness	18	8	600	6			3,600	3,600	3,600					3,600	3,600	3,600	
Victim Harness	3	8	400	1				1,800									1,800
Artificial High Directional	1	15	20,000	1										20,000			
Stokes Stretcher - SST w/accessories	2	10	1500	1				1,675	1,750								
Load Cell	1	5	1000	1			1,300				1,400					1,500	
Sked Stretcher	1	12	700	1		1,400											1,400
Total					-	1,400	4,900	7,075	3,600	1,750	1,400	-	-	23,600	3,600	5,100	3,200

TRAINING EQUIPMENT

Item	Qty	Purchase Date	Initial Cost	Unit Life (Years)	Projected Cost	Note	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32
Training Tower	New Item	2018	500,000	40	700,000.00	Planned Purchase/Possible Grant	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000
	Total						62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000
							33-34	34-35	35-36	35-37							
							62,000	Replacement in 2062									
							62,000	24,000	24,000	24,000							

FIRE APPARATUS

Unit ID	Year of Unit	Make	Initial Cost	Unit Life (Years)	Projected Cost	Note	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34		
E-23	2007	KME	100,000	20	\$ 889,000.00	Replace 2026					\$ 600,000.00										
E-21	2019	Rosenbauer	610,000	20	\$ 889,000.00	Replace 2039															
E-24	2001	Central States	280,000	20	\$ 889,000.00	Replace 2026					\$ 600,000.00										
E-22	2019	Rosenbauer	610,000	20	\$ 889,000.00	Replace 2039															
TR21	2018	Rosenbauer	910,000	20	\$ 1,200,000.00	Replace 2038															
WT21	2018	Rosenbauer	376,000	20	\$ 548,000.00	Replace 2038															
WT23	2018	Rosenbauer	376,000	20	\$ 548,000.00	Replace 2038															
BR23	2018	Cascade Fire Equip	120,000	15	\$ 159,000.00	Replace 2034															
B-21	1995 Type III	F Series	0	15	\$ 330,000.00	Replace 2022	\$330,000.00														
B-22	Type III		0	15	\$ 330,000.00	Replace 2022	\$330,000.00														
BR24	2017	Cascade Fire Equip	120,000	15	\$ 159,000.00	Replace 2034															
Unit 21	2011	Dodge Durango	48,000	8	\$ 60,000.00	Replace 2023	\$ 60,000.00									\$ 60,000.00					
C22	2013	Chev.	48,000	8	\$ 60,000.00	Replace 2023	\$ 60,000.00									\$ 60,000.00					
C21	2015	Dodge	48,000	8	\$ 60,000.00	Replace 2027						\$ 60,000.00									
C24	2020	F-250	60,000	8	\$ 60,000.00	Replace 2028							\$ 60,000.00								
C23	2020	F-250	60,000	8	\$ 60,000.00	Replace 2028							\$ 60,000.00								
Unit ID	Year of Unit	Make	Initial Cost	Unit Life (Years)	Projected Cost	Note	20-21	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	
M-23	2018	Horton Dodge	220,000	10	263000/150000 remount	Replace 2028															
M-24	2013 Type I	Dodge	95,000	10	225,000	Replace 2023			\$ 230,000.00						\$ 150,000.00						\$ 150,000.00
M-25	2014 Type I	Chevy Braun	85,000	10	248,000	Replace 2024			\$ 230,000.00												\$ 150,000.00
M21	2018	Horton Dodge	220,000	10	263000/150000 remount	Replace 2028									\$ 150,000.00						
M22	2018	Horton Dodge	220,000	10	263000/150000 remount	Replace 2028									\$ 150,000.00						
Total							\$660,000.00	\$120,000.00	\$ 460,000.00	\$ -	#####	\$ 60,000.00	\$120,000.00	\$ -	\$ 300,000.00	\$ 120,000.00	\$ -	\$ -	\$ -	\$ -	\$ 300,000.00

RESOURCES
General Fund

(Fund)

Mid-Columbia Fire and Rescue

(Name of Municipal Corporation)

Historical Data				RESOURCE DESCRIPTION	Budget for Next Year 2021-2022		
Actual		Adopted Budget This Year Year 2020-21	Proposed By Budget Officer		Approved By Budget Committee	Adopted By Governing Body	
Second Preceding Year 2018-19	First Preceding Year 2019-20						
1	1,534,387.00	1,773,912.00	1,905,213.00	\$ 1,889,898.00	\$ 1,889,898.00	\$ 1,889,898.00	1
2				\$ -	\$ -	\$ -	2
3	126,932.00	111,424.00	100,000.00	\$ 110,000.00	\$ 110,000.00	\$ 110,000.00	3
4	47,589.00	43,229.00	40,000.00	\$ 42,000.00	\$ 42,000.00	\$ 42,000.00	4
5	367,564.00	236,618.00	140,445.00	\$ 88,000.00	\$ 88,000.00	\$ 88,000.00	5
6	95,937.00	108,169.00	84,000.00	\$ 84,000.00	\$ 84,000.00	\$ 84,000.00	6
7	1,175,619.00	1,458,924.00	1,545,000.00	\$ 1,515,000.00	\$ 1,515,000.00	\$ 1,515,000.00	7
8	1,274.00		900.00	\$ 900.00	\$ 900.00	\$ 900.00	8
9	1,619.00	11,260.00		\$ -	\$ -	\$ -	9
10	5,000.00	5,000.00	5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	10
11	53,025.00	-	21,050.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	11
12	130.00	35,127.00		\$ -	\$ -	\$ -	12
13							13
14							14
15							15
16							16
17							17
18							18
19							19
20							20
21							21
22							22
23							23
24							24
25							25
26							26
27							27
28							28
29	3,409,076.00	3,783,663.00	3,841,608.00	\$ 3,744,798.00	\$ 3,744,798.00	\$ 3,744,798.00	29
30			3,216,407.00	\$ 3,400,754.00	\$ 3,400,754.00	\$ 3,400,754.00	30
31	2,968,787.00	3,110,473.00					31
32	6,377,863.00	6,894,136.00	7,058,015.00	\$ 7,145,552.00	\$ 7,145,552.00	\$ 7,145,552.00	32

*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

FORM LB-30 REQUIREMENTS SUMMARY
ALLOCATED TO AN ORGANIZATIONAL UNIT OR PROGRAM & ACTIVITY
General Fund
 (name of fund)

1	Historical Data			REQUIREMENTS FOR: Administration	Budget For Next Year 2021-22		
	Actual		Adopted Budget This Year 2020-21		Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body
	Second Preceding Year 2018-19	First Preceding Year 2019-20					
2							
3							
4							
5							
6							
7							
8	649,199	647,749	720,926	818,340	818,340	818,340	818,340
9	5.00	5.00	5.75	5.25	5.25	5.25	5.25
10							
11							
12							
13							
14							
15							
16							
17							
18							
19							
20							
21							
22							
23							
24							
25							
26							
27	0	0	0	0	0	0	0
28							
29							
30							
31							
32							
33							
34							
35	0	0	0	0	0	0	0
36	649,199	647,749	720,926	818,340	818,340	818,340	818,340

150-504-030 (Rev 10-16)

REQUIREMENTS SUMMARY

ALLOCATED TO AN ORGANIZATIONAL UNIT OR PROGRAM & ACTIVITY

General Fund

(name of fund)

FORM LB-30

Line Item	Historical Data			REQUIREMENTS FOR: Public Safety	Budget For Next Year 2021-22			Line Item
	Actual		Adopted Budget This Year 2020-21		Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body	
	Second Preceding Year 2018-19	First Preceding Year 2019-20						
1				PERSONNEL SERVICES				1
2								2
3								3
4								4
5								5
6								6
7								7
8	2,889,285	2,609,613.00	3,341,867	TOTAL PERSONNEL SERVICES	3,695,372	3,695,372	3,695,372	8
9	18.00	18.00	21.00	Total Full-Time Equivalent (FTE)	27.00	27.00	27.00	9
10				MATERIALS AND SERVICES				10
11								11
12								12
13								13
14								14
15								15
16								16
17								17
18								18
19								19
20								20
21								21
22								22
23								23
24								24
25								25
26								26
27	738,413	1,088,768	942,650	TOTAL MATERIALS AND SERVICES	1,011,791	1,011,791	1,011,791	27
28				CAPITAL OUTLAY				28
29								29
30								30
31								31
32								32
33								33
34								34
35	68,002	90,184	102,700	TOTAL CAPITAL OUTLAY	56,445	56,445	56,445	35
36	3,695,700	3,788,565	4,387,218	ORGANIZATIONAL UNIT / ACTIVITY TOTAL	4,763,608	4,763,609	4,763,609	36

REQUIREMENTS SUMMARY
 NOT ALLOCATED TO AN ORGANIZATIONAL UNIT OR PROGRAM
 Public Safety
 (name of fund)

Line Item	Historical Data			REQUIREMENTS DESCRIPTION	Budget For Next FY 2021-22		
	Actual		Adopted Budget		Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body
	Second Preceding FY Year 2018-19	First Preceding FY Year 2019-20	This Year FY 2020-21				
1				PERSONNEL SERVICES NOT ALLOCATED			
2							
3							
4	0	0	0	TOTAL PERSONNEL SERVICES	0	0	0
5				Total Full-Time Equivalent (FTE)			
6				MATERIALS AND SERVICES NOT ALLOCATED			
7							
8							
9	0	0	0	TOTAL MATERIALS AND SERVICES	0	0	0
10				CAPITAL OUTLAY NOT ALLOCATED			
11							
12							
13	0	0	0	TOTAL CAPITAL OUTLAY	0	0	0
14				DEBT SERVICE			
15							
16							
17	0	0	0	TOTAL DEBT SERVICE	0	0	0
18				SPECIAL PAYMENTS			
19							
20							
21	0	0	0	TOTAL SPECIAL PAYMENTS	0	0	0
22				INTERFUND TRANSFERS			
23	211,780	636,796	656,000	Transfer to Reserve Funds	390,990	390,990	390,990
24	47,272	62,800	16,000	Transfer to Special Funds	7,440	7,440	7,440
25							
26							
27							
28	259,052	699,596	672,000	TOTAL INTERFUND TRANSFERS	398,430	398,430	398,430
29				OPERATING CONTINGENCY	100,000	100,000	100,000
30	259,052	699,596	772,000	Total Requirements NOT ALLOCATED	498,430	498,430	498,430
31	4,344,899	4,434,504	5,108,144	Total Requirements for ALL Org./Units/Programs within fund	5,581,949	5,581,949	5,581,949
32				Reserved for future expenditure			
33	1,773,913	1,760,037		Ending balance (prior years)			
34			1,177,872	UNAPPROPRIATED ENDING FUND BALANCE	1,065,173	1,065,173	1,065,173
35	6,377,863	6,894,137	7,058,016	TOTAL REQUIREMENTS	7,145,552	7,145,552	7,145,552

DETAILED REQUIREMENTS

General Fund

(Name of Fund)

1	Historical Data			Object Classification	Detail	Budget for Next Year 2021 - 22			
	Actual		Adopted Budget			Proposed by Budget Officer	Approved by Budget Committee	Adopted by Governing Body	
	Second Preceding Year 2018 - 19	First Preceding Year 2019 - 20	This Year Year 2020- 21						
2	104,064	104,064	106,149	Personnel Services	Fire Chief	129,800	129,800	129,800	1
3				Personnel Services	Assistant Fire Chief	122,966	122,966	122,966	2
4	92,371	90,542	94,373	Personnel Services	Division Chief : Operations				3
5	85,188	92,544	94,394	Personnel Services	Division Chief : Prevention / Pub. Ed	120,009	120,009	120,009	4
6	87,072	93,035	94,357	Personnel Services	Division Chief : FEMA Funded	120,009	120,009	120,009	5
7	58,584	58,584	59,746	Personnel Services	Office Manager / Admin Clerk	49,960	49,960	49,960	6
8	1,957	-	3,600	Personnel Services	Background Investigator	9,900	9,900	9,900	7
9	-	-	18,720	Personnel Services	Data Entry Clerk	-	-	-	8
10	1,803	53	5,500	Personnel Services	Uniforms	3,800	3,800	3,800	9
11	-	-	-	Personnel Services	Sick Leave Redemption	-	-	-	10
12	86,122	87,711	94,236	Personnel Services	Retirement	113,815	113,815	113,815	11
13	2,263	1,560	1,539	Personnel Services	Workers Compensation	2,500	2,500	2,500	12
14	274	1,011	1,497	Personnel Services	Life Insurance	1,500	1,500	1,500	13
15	104,032	93,923	107,158	Personnel Services	Health Insurance	98,568	98,568	98,568	14
16	2,524	1,128	5,300	Personnel Services	Occupational Healthcare	4,100	4,100	4,100	15
17	2,907	3,180	2,770	Personnel Services	Long Term Disability	2,800	2,800	2,800	16
18	-	-	-	Personnel Services	Unemployment	-	-	-	17
19	6,001	5,580	6,854	Personnel Services	Medicare	8,050	8,050	8,050	18
20	5,565	6,300	14,049	Personnel Services	Defined Contribution	18,708	18,708	18,708	19
21	121	-	1,329	Personnel Services	Social Security	1,000	1,000	1,000	20
22	8,351	8,534	9,355	Personnel Services	PEHP Plan	10,855	10,855	10,855	21
23									22
24									23
25									24
26									25
27									26
28									27
29									28
30									29
31									30
32									31
33	649,199	647,749	720,926		TOTAL REQUIREMENTS : Admin	818,340	818,340	818,340	33

150-504-031 (Rev 10-16)

* When budgeting for Personnel Services Expenditures, include number of related full-time equivalent positions.

FORM LB-31

DETAILED REQUIREMENTS

General Fund

(Name of Fund)

1	Historical Data			REQUIREMENTS FOR: Public Safety	Budget for Next Year 2021-22			1		
	Actual		Adopted Budget This Year Year 2020 - 21		Proposed by Budget Officer	Approved by Budget Committee	Adopted by Governing Body		2	
	Second Preceding Year 2018 - 19	First Preceding Year 2019 - 20								3
2	38,454	31,924	64,400	1	Capital Outlay	Firefighting Equipment	18,720	18,720	18,720	2
3	9,131	10,580	17,800	3	Capital Outlay	Office Equipment	14,650	14,650	14,650	3
4	-	-	-	4	Capital Outlay	Station Equipment	-	-	-	4
5	-	14,373	-	5	Capital Outlay	Ambulance Equipment	-	-	-	5
6	17,129	8,749	18,700	6	Capital Outlay	Radio Equipment	7,575	7,575	7,575	6
7	-	2,921	1,800	7	Capital Outlay	Fire Training Equipment	1,500	1,500	1,500	7
8	-	19,486	-	8	Capital Outlay	Fire Hydrant / Prevention	-	-	-	8
9	-	-	-	9	Capital Outlay	Occupational Healthcare Equipment	-	-	-	9
10	3,288	2,151	-	10	Capital Outlay	EMS Training Equipment	14,000	14,000	14,000	10
11				11						11
12				12						12
13				13						13
14				14						14
15				15						15
16				16						16
17				17						17
18				18						18
19				19						19
20				20						20
21				21						21
22				22						22
23				23						23
24				24						24
25				25						25
26				26						26
27				27						27
28				28						28
29				29						29
30				30						30
31				31						31
32				32						32
33				33		Ending balance (prior years)				33
34				34		UNAPPROPRIATED ENDING FUND BALANCE				34
35	68,002	90,184	102,700	35		TOTAL REQUIREMENTS : This Page	56,445	56,445	56,445	35
36	5,371,965	5,394,147	5,406,663	36		TOTAL REQUIREMENTS : Public Safety	5,828,781	-	-	36

DETAILED REQUIREMENTS

General Fund
(Name of Fund)

1	Historical Data			REQUIREMENTS FOR: Public Safety	Budget for Next Year 2021 - 22			1	
	Actual		Adopted Budget This Year Year 2020 - 21		Proposed by Budget Officer	Approved by Budget Committee	Adopted by Governing Body		2
	Second Preceding Year 2018 - 19	First Preceding Year 2019 - 20							
2	6,000	6,000	6,000	Materials & Services	Physician Advisor	12,000	12,000	12,000	2
3	9,200	10,122	10,500	Materials & Services	Ambulance Expense - Transport	10,500	10,500	10,500	3
4	63,388	60,013	55,500	Materials & Services	Ambulance Expendable Supplies	59,000	59,000	59,000	4
5	4,143	1,679	2,200	Materials & Services	Ambulance Non Expendable Supplies	1,300	1,300	1,300	5
6	2,612	297	1,500	Materials & Services	Hazardous Materials	1,500	1,500	1,500	6
7	8,961	10,964	17,410	Materials & Services	Firefighting Supplies - Tools / Equip.	18,400	18,400	18,400	7
8	19,366	62,070	30,020	Materials & Services	Firefighting Supplies - PPE	25,570	25,570	25,570	8
9	3,232	10,895	14,700	Materials & Services	Fire Prevention Supplies	15,150	15,150	15,150	9
10	7,395	4,040	22,500	Materials & Services	Public Education	21,000	21,000	21,000	10
11	5,327	4,939	6,800	Materials & Services	Fire Training Supplies and Materials	8,730	8,730	8,730	11
12	4,155	2,813	10,000	Materials & Services	Fire Suppression Expense	10,000	10,000	10,000	12
13	1,590	2,276	6,900	Materials & Services	Fire Board Meals and Lodging	6,900	6,900	6,900	13
14	2,124	1,200	2,800	Materials & Services	Fire Board Conference	2,800	2,800	2,800	14
15	275	2,475	5,000	Materials & Services	EMS Scholarships	4,300	4,300	4,300	15
16	8,978	4,967	10,500	Materials & Services	Voluntary Training - Bargaining Unit	10,500	10,500	10,500	16
17	17,490	64,298	26,250	Materials & Services	General Training - ALL	41,850	41,850	41,850	17
18	737	736	2,500	Materials & Services	Voluntary Training - Administration	4,000	4,000	4,000	18
19	29,121	12,304	28,500	Materials & Services	Voluntary Training - Volunteers	20,500	20,500	20,500	19
20	13,056	18,508	10,050	Materials & Services	Building Maintenance	9,200	9,200	9,200	20
21	6,254	6,222	6,750	Materials & Services	Building Maintenance Agreements	7,000	7,000	7,000	21
22	3,893	4,294	5,500	Materials & Services	Grounds Maintenance	3,000	3,000	3,000	22
23	1,745	2,162	2,340	Materials & Services	Postage and Shipping	2,372	2,372	2,372	23
24	7,190	4,621	7,550	Materials & Services	Miscellaneous Expense	7,550	7,550	7,550	24
25	93,037	95,882	73,500	Materials & Services	911 Services	73,500	73,500	73,500	25
26	1,557	2,091	3,000	Materials & Services	Training Trailer / Prop Maintenance	2,000	2,000	2,000	26
27									27
28									28
29									29
30									30
31									31
32									32
33					Ending balance (prior years)				33
34			1,032,696		UNAPPROPRIATED ENDING FUND BALANCE	1,065,173	1,065,173	1,065,173	34
35	320,826	395,868	1,400,966	TOTAL REQUIREMENTS : This Page		1,443,795	1,443,795	1,443,795	35
36	738,413	1,088,768	1,965,346	TOTAL REQUIREMENTS : Public Safety Materials & Service		2,076,964	2,076,964	2,076,964	36

DETAILED REQUIREMENTS

General Fund
(Name of Fund)

1	Historical Data			Adopted Budget This Year Year 2020-21	Object Classification	Detail	Budget for Next Year 2021 - 22			
	Actual		Proposed by Budget Officer				Approved by Budget Committee	Adopted by Governing Body		
	Second Preceding Year 2018 - 19	First Preceding Year 2019-20								
2	53,344	60,675	59,920	2	Materials & Services	General Insurance	68,000	68,000	68,000	1
3	1,185	1,818	4,000	3	Materials & Services	Advertising, Publications	4,000	4,000	4,000	2
4	13,086	28,085	24,680	4	Materials & Services	Dues, Subscriptions	24,350	24,350	24,350	3
5	8,268	-	5,070	5	Materials & Services	Elections	-	-	-	4
6	11,529	12,449	15,700	6	Materials & Services	Office Expense	28,024	28,024	28,024	5
7	1,872	1,656	3,150	7	Materials & Services	Office Equipment Maintenance	3,150	3,150	3,150	6
8	3,274	3,062	3,150	8	Materials & Services	Office Equipment Lease	3,150	3,150	3,150	7
9	262	25	500	9	Materials & Services	Bank Charges	800	800	800	8
10	2,839	2,293	3,500	10	Materials & Services	Janitorial Supplies	3,500	3,500	3,500	9
11	334	12	850	11	Materials & Services	Residence Supplies	1,000	1,000	1,000	10
12	40,739	28,664	40,000	12	Materials & Services	Gas and Diesel	40,000	40,000	40,000	11
13	6,557	7,416	16,950	13	Materials & Services	Tires, Batteries	8,500	8,500	8,500	12
14	42,682	64,606	40,000	14	Materials & Services	Equipment Maintenance	37,000	37,000	37,000	13
15	3,998	4,850	3,850	15	Materials & Services	Communication Repair	4,600	4,600	4,600	14
16	1,008	1,577	3,000	16	Materials & Services	Small Equip Maintenance, Shop Supplies	2,000	2,000	2,000	15
17	5,582	6,508	9,200	17	Materials & Services	Fire Equipment Maintenance	5,950	5,950	5,950	16
18	15,626	10,730	5,910	18	Materials & Services	EMS Equipment Maintenance	11,684	11,684	11,684	17
19	4,230	3,435	13,700	19	Materials & Services	Equipment Testing	11,280	11,280	11,280	18
20	35,646	157,775	98,270	20	Materials & Services	Ambulance Billing Expense	122,500	122,500	122,500	19
21	16,555	18,850	19,600	21	Materials & Services	Audit, Budget	19,850	19,850	19,850	20
22	69,261	185,381	65,450	22	Materials & Services	Legal Services	100,300	100,300	100,300	21
23	16,529	33,049	39,130	23	Materials & Services	Professional Services	55,132	55,132	55,132	22
24	2,815	3,027	3,500	24	Materials & Services	Water	4,500	4,500	4,500	23
25	10,140	10,180	12,000	25	Materials & Services	Natural Gas	12,000	12,000	12,000	24
26	15,134	12,211	16,750	26	Materials & Services	Electricity	14,000	14,000	14,000	25
27	16,484	23,087	35,190	27	Materials & Services	Telephone	30,504	30,504	30,504	26
28	3,399	3,399	4,000	28	Materials & Services	Sewer	4,000	4,000	4,000	27
29	5,142	5,657	5,940	29	Materials & Services	Garbage	6,440	6,440	6,440	28
30	58	67	-	30	Materials & Services	Laundry	-	-	-	29
31	6,507	443	6,495	31	Materials & Services	EMS Training Supplies	6,155	6,155	6,155	30
32	3,502	1,913	4,925	32	Materials & Services	EMS Dues	800	800	800	31
33				33						32
34				34	Ending balance (prior years)					33
35				35	UNAPPROPRIATED ENDING FUND BALANCE					34
36	417,587	692,900	564,380	36	TOTAL REQUIREMENTS : This Page		633,169	633,169	633,169	35

FORM LB-31

DETAILED REQUIREMENTS

General Fund
(Name of Fund)

1	Historical Data			REQUIREMENTS FOR: Public Safety	Budget for Next Year 2021-2022			1	
	Actual		Adopted Budget This Year Year 2020 - 21		Proposed by Budget Officer	Approved by Budget Committee	Adopted by Governing Body		2
	Second Preceding Year 2018 - 19	First Preceding Year 2019 - 20							
2	214,233	219,628	286,218	Personnel Services	283,866	283,866	283,866	2	
3	191,504	196,580	249,810	Personnel Services	264,793	264,793	264,793	3	
4	753,569	717,717	1,065,773	Personnel Services	1,140,910	1,140,910	1,140,910	4	
5	-	-	-	Personnel Services	192,489	192,489	192,489	5	
6	-	16,233	24,750	Personnel Services	24,750	24,750	24,750	6	
7	8,428	6,031	28,000	Personnel Services	20,000	20,000	20,000	7	
8	-	-	-	Personnel Services	-	-	-	8	
9	17,125	16,168	24,200	Personnel Services	23,600	23,600	23,600	9	
10	40,381	43,510	50,000	Personnel Services	55,541	55,541	55,541	10	
11	114,140	82,094	85,000	Personnel Services	87,150	87,150	87,150	11	
12	47,460	18,244	60,000	Personnel Services	62,250	62,250	62,250	12	
13	141,440	122,984	170,000	Personnel Services	90,513	90,513	90,513	13	
14	2,855	611	11,160	Personnel Services	22,908	22,908	22,908	14	
15	23,028	16,275	41,670	Personnel Services	25,896	25,896	25,896	15	
16	71,130	33,448	40,000	Personnel Services	44,000	44,000	44,000	16	
17	6,181	4,358	15,000	Personnel Services	4,375	4,375	4,375	17	
18	2,285	-	-	Personnel Services	-	-	-	18	
19	41,080	37,438	43,730	Personnel Services	78,078	78,078	78,078	19	
20	365,692	354,821	426,416	Personnel Services	456,130	456,130	456,130	20	
21	74,734	43,088	57,811	Personnel Services	68,150	68,150	68,150	21	
22	12,785	11,812	12,015	Personnel Services	15,796	15,796	15,796	22	
23	384,642	370,071	478,236	Personnel Services	520,200	520,200	520,200	23	
24	41,148	17,209	51,998	Personnel Services	55,915	55,915	55,915	24	
25	10,916	12,080	13,500	Personnel Services	17,500	17,500	17,500	25	
26	27,190	24,804	30,868	Personnel Services	33,193	33,193	33,193	26	
27	7,800	9,039	37,926	Personnel Services	67,219	67,219	67,219	27	
28	26,146	26,608	32,036	Personnel Services	37,650	37,650	37,650	28	
29	8,160	12,091	-	Personnel Services	-	-	-	29	
30	112,686	68,775	-	Personnel Services	-	-	-	30	
31	136,394	125,741	-	Personnel Services	-	-	-	31	
32	5,135	2,155	2,500	Personnel Services	2,500	2,500	2,500	32	
33	1,018	-	-	Personnel Services	-	-	-	33	
34	-	-	-	Personnel Services	-	-	-	34	
35	-	-	-	Total Full Time Equivalent (FTE) * : 27			-	35	
36	-	-	-	Ending balance (prior years)			-	36	
37	2,889,286	2,609,612	3,338,617	TOTAL REQUIREMENTS : Public Safety	3,695,372	3,695,372	3,695,372	37	

**SPECIAL FUND
RESOURCES AND REQUIREMENTS**

FireMed
(Fund)

Mid-Columbia Fire and Rescue
(Name of Municipal Corporation)

		Historical Data			Budget for Next Year 2021 - 22				
					Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body		
Actual		Second Preceding Year 2018- 19	First Preceding Year 2019 - 20	Adopted Budget Year 2020-21	DESCRIPTION				
		RESOURCES AND REQUIREMENTS							
1					1				1
2	56,819	64,848	26,335		2	Cash on hand * (cash basis), or	26,608	26,608	26,608
3					3	Working Capital (accrual basis)			
4					4	Previously levied taxes estimated to be received			
5	1,643	1,278	1,000		5	Interest	1,000	1,000	1,000
6					6	Transferred IN, from other funds			
7					7	FireMed Other Revenue			
8	49,663	40,937	45,000		8	FireMed Fees	40,000	40,000	40,000
9					9				
10	108,125	107,063	72,335		10	Total Resources, except taxes to be levied	67,608	67,608	67,608
11					11	Taxes estimated to be received			
12					12	Taxes collected in year levied			
13	108,125	107,063	72,335		13	TOTAL RESOURCES	67,608	67,608	67,608
14					14	REQUIREMENTS **			
15					15				
16	903		1,000		16	Materials and Services	1,000	1,000	1,000
17	37,374	65,760	44,500		17	Capital Outlay	14,700	14,700	14,700
18	5,000	5,000	5,000		18	Transfer to General Fund	5,000	5,000	5,000
19					19				
20					20				
21					21				
22					22				
23					23				
24					24				
25					25				
26					26				
27					27				
28					28				
29	64,848	36,303	27,522		29	Ending balance (prior years)			
30					30	UNAPPROPRIATED ENDING FUND BALANCE	46,908	46,908	46,908
31	108,125	107,063	78,022		31	TOTAL REQUIREMENTS	67,608	67,608	67,608

*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

**List requirements by organizational unit or program, activity, object classification, then expenditure detail. If the requirement is "not allocated", then list by object classification and expenditure detail.

**SPECIAL FUND
RESOURCES AND REQUIREMENTS**

Stacker Butte
(Fund)

Mid-Columbia Fire and Rescue
(Name of Municipal Corporation)

1	Historical Data			Adopted Budget Year 2020-21	DESCRIPTION RESOURCES AND REQUIREMENTS	Budget for Next Year 2021 - 22		
	Actual					Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body
	Second Preceding Year 2018- 19	First Preceding Year 2019 - 20						
2	36,404	36,168	42,423	43,755	43,755	43,755	43,755	43,755
3								
4								
5	1,040	865	1,000		1,000	1,000	1,000	1,000
6	2,130	-	-		2,350	2,350	2,350	2,350
7	18,004	18,571	19,170		19,170	19,170	19,170	19,170
8	4,381	4,704	9,625		9,625	9,625	9,625	9,625
9								
10	61,959	60,308	72,218		75,900	75,900	75,900	75,900
11								
12								
13	61,959	60,308	72,218		75,900	75,900	75,900	75,900
14								
15								
16	18,461	17,788	25,960		28,510	28,510	28,510	28,510
17	7,330	-	2,000		5,000	5,000	5,000	5,000
18	-	-	-					
19								
20								
21								
22								
23								
24								
25								
26								
27								
28								
29	36,168	42,520						
30			44,258		42,390	42,390	42,390	42,390
31	61,959	60,308	72,218		75,900	75,900	75,900	75,900

*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

**List requirements by organizational unit or program, activity, object classification, then expenditure detail. if the requirement is "not allocated", then list by object classification and expenditure detail.

**FORM
LB-11**

This fund is authorized and established by resolution / ordinance number
06-95 on (date) 05/15/1995 for the following specified purpose:

To Purchase and Maintain Fire Suppression Equipment

**RESERVE FUND
RESOURCES AND REQUIREMENTS**

**Equipment Reserve
(Fund)**

Year this reserve fund will be reviewed to be continued or abolished.
Date can not be more than 10 years after establishment.

Review Year: Reviewed Annually

Mid-Columbia Fire and Rescue
(Name of Municipal Corporation)

		Historical Data			Budget for Next Year 2021 - 22		
		Actual	Adopted Budget Year 2020 - 21	Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body	
1	2	3	4	5	6	7	8
RESOURCES AND REQUIREMENTS							
RESOURCES							
1							
2	Cash on hand * (cash basis), or	97,168	211,822	678,726	678,726	678,726	678,726
3	Working Capital (accrual basis)						
4	Previously levied taxes estimated to be received						
5	Interest	4,437	3,500	3,500	3,500	3,500	3,500
6	Transferred IN, from other funds	113,510	410,000	280,000	280,000	280,000	280,000
7	Sale of Equipment	33,320	75,000	-	-	-	-
8	FEMA Grant Proceeds	297,273					
9							
10	Total Resources, except taxes to be levied	643,548	700,322	962,226	962,226	962,226	962,226
11	Taxes estimated to be received						
12	Taxes collected in year levied						
13	TOTAL RESOURCES	643,548	700,322	962,226	962,226	962,226	962,226
14	REQUIREMENTS **						
15							
16	Capital Outlay	546,361	700,322	760,000	760,000	760,000	760,000
17	Res. For Future Exp/ Unforseen exp.			202,226	202,226	202,226	202,226
18							
19							
20							
21							
22							
23							
24							
25							
26							
27							
28							
29	Ending balance (prior years)	97,186	244,024				
30	UNAPPROPRIATED ENDING FUND BALANCE						
31	TOTAL REQUIREMENTS	643,547	700,322	962,226	962,226	962,226	962,226

*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

**List requirements by organizational unit or program, activity, object classification, then expenditure detail. If the requirement is "not allocated", then list by object classification and expenditure detail.

**FORM
LB-11**

This fund is authorized and established by resolution / ordinance number
06-95 on (date) 05/15/1995 for the following specified purpose:

Capital Expenditure / Building Maintenance

**RESERVE FUND
RESOURCES AND REQUIREMENTS**

Year this reserve fund will be reviewed to be continued or abolished.
Date can not be more than 10 years after establishment.

Review Year: Reviewed Annually

Building Reserve
(Fund)

Mid-Columbia Fire and Rescue
(Name of Municipal Corporation)

1	Historical Data			Adopted Budget Year 2020-21	DESCRIPTION RESOURCES AND REQUIREMENTS	Budget for Next Year 2021 - 22		
	Actual					Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body
	Second Preceding Year 2018-19	First Preceding Year 2019-20						
2	54,521	50,778	191,553	156,958	156,958	156,958	1	
3							2	
4							3	
5	1,323	1,306	1,200	1,200	1,200	1,200	4	
6	30,000	189,850	142,510	42,500	42,500	42,500	5	
7	-						6	
8	-	145,006					7	
9						2,500	8	
10	85,844	386,940	335,263	203,158	203,158	203,158	9	
11							10	
12							11	
13	85,844	386,940	335,263	203,158	203,158	203,158	12	
14							13	
15							14	
16	35,066	235,288	335,263	62,350	62,350	62,350	15	
17				140,808	140,808	140,808	16	
18							17	
19							18	
20							19	
21							20	
22							21	
23							22	
24							23	
25							24	
26							25	
27							26	
28							27	
29	54,521	50,778					28	
30							29	
31	89,587	286,066	335,263	203,158	203,158	203,158	30	
							31	

*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

**List requirements by organizational unit or program, activity, object classification, then expenditure detail. If the requirement is "not allocated", then list by object classification and expenditure detail.

**FORM
LB-11**

This fund is authorized and established by resolution / ordinance number
09-08 on (date) 06/15/98 for the following specified purpose:

Capital Expenditure / Maintenance

**RESERVE FUND
RESOURCES AND REQUIREMENTS**

Year this reserve fund will be reviewed to be continued or abolished.
Date can not be more than 10 years after establishment.

Review Year: Reviewed Annually

Training Reserve
(Fund)

Mid-Columbia Fire and Rescue
(Name of Municipal Corporation)

Historical Data		Budget for Next Year 2021-22			
Actual	Adopted Budget Year 2020 - 21	Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body	
Second Preceding Year 2018-19	First Preceding Year 2019-20				
1				1	
2	64,398	84,586	133,834	81,530	81,530
3					
4					
5	2,134	3,082	2,000	2,000	2,000
6	25,142	62,800	16,000	5,090	5,090
7		-	3,000	3,000	3,000
8	56,626	434,308	56,000	56,000	56,000
9					
10	148,300	584,776	210,834	147,620	147,620
11					
12					
13	148,300	584,776	210,834	147,620	147,620
14					
15					
16					
17	2,600	6,630	3,000		
18	47,863	48,825	145,839	53,000	53,000
19	13,251	12,235	49,807	50,808	50,808
20			12,188	10,282	10,282
21					
22					
23					
24					
25					
26					
27					
28					
29	84,586	517,086	-		
30				33,530	33,530
31	148,301	584,776	210,834	147,620	147,620

*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

**List requirements by organizational unit or program, activity, object classification, then expenditure detail. If the requirement is "not allocated", then list by object classification and expenditure detail.

**FORM
LB-11**

This fund is authorized and established by resolution / ordinance number
99-09 on (date) 06/21/99 for the following specified purpose:

**RESERVE FUND
RESOURCES AND REQUIREMENTS**

Year this reserve fund will be reviewed to be continued or abolished.
Date can not be more than 10 years after establishment.

Review Year: Reviewed Annually

Capital Expenditure / Maintenance

**Technical Rescue
(Fund)**

**Mid-Columbia Fire and Rescue
(Name of Municipal Corporation)**

Historical Data		Budget for Next Year 2021 - 22		
Actual	Adopted Budget Year 2020-21	Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body
Second Preceding Year 2018-19	First Preceding Year 2019-20			
1				1
2	30,670	47,192	54,261	54,261
3				2
4				3
5	879	1,000	1,000	1,000
6	5,770	3,710	3,710	3,710
7				7
8				8
9				9
10	37,319	51,902	58,971	58,971
11				11
12				12
13	37,319	51,902	58,971	58,971
14				14
15				15
16		1,000	1,000	1,000
17		50,902	1,400	1,400
18			56,571	56,571
19				19
20				20
21				21
22				22
23				23
24				24
25				25
26				26
27				27
28				28
29	37,319	51,551		
30				
31	37,319	53,193	58,971	58,971

RESOURCES AND REQUIREMENTS		Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body
DESCRIPTION	Object Classification			
RESOURCES				
1				1
2	Cash on hand * (cash basis), or	54,261	54,261	54,261
3	Working Capital (accrual basis)			
4	Previously levied taxes estimated to be received			
5	Interest	1,000	1,000	1,000
6	Transferred IN, from other funds	3,710	3,710	3,710
7	Grant / Other Revenue			
8				
9				
10	Total Resources, except taxes to be levied	58,971	58,971	58,971
11	Taxes estimated to be received			
12	Taxes collected in year levied			
13	TOTAL RESOURCES	58,971	58,971	58,971
14	REQUIREMENTS **			
15				
16	Materials and Services	1,000	1,000	1,000
17	Capital Outlay	1,400	1,400	1,400
18	Rsv. For future exp. Or unforeseen exp.	56,571	56,571	56,571
19				
20				
21				
22				
23				
24				
25				
26				
27				
28				
29	Ending balance (prior years)			
30	UNAPPROPRIATED ENDING FUND BALANCE			
31	TOTAL REQUIREMENTS	58,971	58,971	58,971

*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

**List requirements by organizational unit or program, activity, object classification, then expenditure detail. If the requirement is "not allocated", then list by object classification and expenditure detail.

**FORM
LB-11**

This fund is authorized and established by resolution / ordinance number
00-06 on (date) 06/19/2000 for the following specified purpose:

**RESERVE FUND
RESOURCES AND REQUIREMENTS**

Year this reserve fund will be reviewed to be continued or abolished.
Date can not be more than 10 years after establishment.

Review Year: Reviewed Annually

Capital Equipment and Maintenance

**Firefighting Equipment
(Fund)**

**Mid-Columbia Fire and Rescue
(Name of Municipal Corporation)**

1	Historical Data			DESCRIPTION RESOURCES AND REQUIREMENTS	Budget for Next Year 2021 - 22		
	Actual				Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body
	Second Preceding Year 2018-19	First Preceding Year 2019-20	Adopted Budget Year 2020 - 21				
2	61,109	105,126	248,300	275,560	275,560	275,560	1
3							2
4							3
5	1,897	2,740	2,500	2,500	2,500	2,500	4
6	62,500	168,473	54,780	54,780	54,780	54,780	5
7							6
8							7
9							8
10	125,506	276,339	305,580	332,840	332,840	332,840	9
11							10
12							11
13	125,506	276,339	305,580	332,840	332,840	332,840	12
14							13
15							14
16	20,380	26,959	305,580	16,000	16,000	16,000	15
17				316,840	316,840	316,840	16
18							17
19							18
20							19
21							20
22							21
23							22
24							23
25							24
26							25
27							26
28							27
29	61,109	249,380					28
30							29
31	81,489	276,339	305,580	332,840	332,840	332,840	30
							31
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**BONDED DEBT
RESOURCES AND REQUIREMENTS**

Bond Debt Payments are for:
 Revenue Bonds or
 General Obligation Bonds

Mid-Columbia Fire and Rescue
 (Name of Municipal Corporation)

**FORM
LB-35**

DEBT SERVICE
 (Fund)

		Historical Data		DESCRIPTION OF RESOURCES AND REQUIREMENTS	Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body	
Actual		Adopted Budget This Year 2020 - 21	Resources					
Second Preceding Year 2018- 19	First Preceding Year 2019- 20							
1				1				
2	6,214	13,032	21,048	2	36,493	36,493	36,493	
3				3				
4	1,057	5,027	4,000	4	4,000	4,000	4,000	
5	3,459	2,989	2,000	5	2,000	2,000	2,000	
6				6				
7				7				
8	10,730	21,048	27,048	8	42,493	42,493	42,493	
9				9				
10	260,735	282,955	276,830	10	285,450	285,450	285,450	
11	271,465	304,003	303,878	11	327,943	327,943	327,943	
12				TOTAL RESOURCES				
13				Requirements				
14				Bond Principal Payments				
15				Bond Issue	Budgeted Payment Date			
16	120,000	175,000	180,000	February 2018	June 15, 2021	195,000	195,000	
17				Total Principal				195,000
18				Bond Interest Payments				
19	86,843	49,884	47,637	Bond Issue	Budgeted Payment Date			
20	51,590	49,982	47,637	February 2018	December 15, 2021	45,225	45,225	
21	138,433	99,866	95,274	February 2018	June 15, 2022	45,225	45,225	
22				Total Interest				90,450
23				Prior Period Adjustment				
24				Unappropriated Balance for Following Year By				
25				Bond Issue	Projected Payment Date			
26	0	0						
27	13,032	29,137						
28			28,604	Total Unappropriated Ending Fund Balance				42,493
29				Loan Repayment to _____ Fund				
30				Tax Credit Bond Reserve				
31	271,465	304,003	303,878	TOTAL REQUIREMENTS				327,943

*If this form is used for revenue bonds, property tax resources may not be included.

**FORM
LB-11**

This fund is authorized and established by resolution / ordinance number
on (date) **05/2010** for the following specified purpose:

**RESERVE FUND
RESOURCES AND REQUIREMENTS**

Year this reserve fund will be reviewed to be continued or abolished.
Date can not be more than 10 years after establishment.
Review Year: Reviewed Annually

Liabilities created by retirement of personnel

**Retirement Liability Fund
(Fund)**

**Mid-Columbia Fire and Rescue
(Name of Municipal Corporation)**

		Historical Data			DESCRIPTION RESOURCES AND REQUIREMENTS	Budget for Next Year 2021-22		
Actual		Second Preceding Year 2018-19	First Preceding Year 2019-20	Adopted Budget Year 2020 - 21		Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body
1	2							
1								1
2	42,922	10,887	56,156		Cash on hand * (cash basis), or	82,240	82,240	2
3					Working Capital (accrual basis)			3
4					Previously levied taxes estimated to be received			4
5	991	353	1,000		Interest	1,000	1,000	5
6	20,000	45,000	45,000		Transferred IN, from other funds	10,000	10,000	6
7					Grant / Other Revenue			7
8								8
9								9
10	63,913	56,240	102,156		Total Resources, except taxes to be levied	93,240	93,240	10
11					Taxes estimated to be received			11
12					Taxes collected in year levied			12
13	63,913	56,240	102,156		TOTAL RESOURCES	93,240	93,240	13
14					REQUIREMENTS **			14
15								15
16	53,025		21,050			10,000	10,000	16
17					Transfer to General Fund/Ret. Expense			17
18								18
19								19
20								20
21								21
22								22
23								23
24								24
25								25
26								26
27								27
28								28
29	42,922	56,240			Ending balance (prior years)			29
30			81,106		UNAPPROPRIATED ENDING FUND BALANCE	83,240	83,240	30
31	95,947	56,240	102,156		TOTAL REQUIREMENTS	93,240	93,240	31

*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

**List requirements by organizational unit or program, activity, object classification, then expenditure detail. If the requirement is "not allocated", then list by object classification and expenditure detail.

**SPECIAL FUND
RESOURCES AND REQUIREMENTS**

Capital Project Fund
(Fund)

Mid-Columbia Fire and Rescue
(Name of Municipal Corporation)

1	Historical Data			Adopted Budget Year 2020- 21	DESCRIPTION RESOURCES AND REQUIREMENTS	Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body
	Actual							
	Second Preceding Year 2018- 19	First Preceding Year 2019 - 20						
2	3,265,737	424,328	81,006	RESOURCES				
3				Cash on hand * (cash basis), or				
4				Working Capital (accrual basis)				
5	60,252	7,245	450	Previously levied taxes estimated to be received				
6	-			Interest				
7				Sale of Bonds				
8	-							
9								
10	3,325,989	431,573	81,456	Total Resources, except taxes to be levied				
11				Taxes estimated to be received				
12				Taxes collected in year levied				
13	3,325,989	431,573	81,456	TOTAL RESOURCES				
14				REQUIREMENTS **				
15				Org. Unit or	Object			
				Prog. & Activity	Classification			
16	2,901,661	352,008	81,456		Capital Outlay			
17	-	-	-					
18	-	-	-					
19								
20								
21								
22								
23								
24								
25								
26								
27								
28								
29	424,328	79,565		Ending balance (prior years)				
30				UNAPPROPRIATED ENDING FUND BALANCE				
31	3,325,989	431,573	81,456	TOTAL REQUIREMENTS				

*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

**List requirements by organizational unit or program, activity, object classification, then expenditure detail. If the requirement is "not allocated", then list by object classification and expenditure detail.